

Australia	\$22	Indonesia	Rs1000
Bahrain	15	Iraq	1000
Belgium	85-98	Iran	1000
Canada	C\$1.00	Japan	Y1000
Cyprus	C£0.75	Jordan	Flk.500
Denmark	Dkr.9.75	Korea	Fls.500
Egypt	£1.00	Lithuania	Lt.100
Finland	Fls.4.50	Malta	Mt.25
France	FF16.50	Taiwan	NT\$1000
Greece	Dr.10.00	Thailand	Bs.50
Hong Kong	HK\$1.00	Mexico	Pes.300
India	Rs15	Morocco	Dir.800
Norway	Nkr.8.00	Peru	Ls.1000
USA	\$1.00	Spain	Pt.125

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,381

Thursday November 5 1987



Malaysia: A delicate balancing act under strain, Page 3

D 8523 A

## World News

## Business Summary

### Reagan and Nato unite over IMF arms treaty

President Ronald Reagan and Nato defence ministers issued separate endorsements of a possible US-Soviet pact taking medium-range nuclear missiles from Europe.

But Mr Caspar Weinberger, US Defence Secretary who is due to retire this week, warned that the possibility "could not be overlooked" that US senators might reject the treaty or set reservations requiring renegotiation with Moscow. Page 18

#### Missile test plea

A group of 45 senators urged President Reagan to postpone testing of a new 12-warhead Trident-II missile, saying the test could weaken the US position in arms talks with Moscow.

#### Iranians mobilise

Iran declared a week of mobilisation in preparation for confrontation with America. In the Persian Gulf, Tehran Radio said several million people took part in an anti-US demonstration in the capital.

#### Spanish deadline

Spain prepared to enforce a six-month deadline for an agreement on the future of US air bases, with little optimism either side for a breakthrough in negotiations being held in Madrid. Page 2

#### India-Pakistan talks

India and Pakistan agreed to hold talks during the next few months on a peace and friendship pact. Among items for discussion would be an extradition treaty and an agreement not to attack each other's nuclear facilities.

#### Ireland extends limits

Ireland said it would follow the example of 168 other coastal states and extend its territorial waters from three to 12 nautical miles from its coastline. A similar move by Britain provoked blockades of French ports by fishermen recently.

#### Argentine strike choice

A national general strike paralysed Argentina as banks and offices closed, factory workers downed tools and public transport came to a halt. Page 4

#### Space plan criticised

Britain condemned ambitious plans for a joint European orbital space station and shuttle as too grandiose and called for a rethink of commercial priorities.

#### South Asia links

The two-year-old South Asian Association for Regional Co-operation decided to start digging towards the promotion of economic and industrial ties between its seven member countries. Page 3

#### Spanish floods kill 3

A West German tourist and two Spanish women were killed in floods in south-east Spain and thousands of families were evacuated from low-lying areas of Alicante.

#### Cancer cure warning

Cancer experts said that fear of AIDS had shifted attention away from the dangers of cancer and warned that one in three Europeans could develop cancer. There were 10,000 cancer patients not every AIDS case.

#### Drugs tax planned

The Dutch Government said it would tax part of the illegal multi-billion-dollar drugs trade in Amsterdam by asking 250 cafes known for dealing in hashish and cannabis to declare their drug-related profits.

#### Rash nanny claim

French law courts ordered a nanny manufacturer to stop advertising one of its brands with a comparative test which gave a misleading impression of the nanny's capabilities. Page 18

### Plans for credit card deal under scrutiny

EUROPEAN Commission launched an inquiry into whether a large European banking and retail bank can make their own credit cards fully competitive without restricting free competition. Page 18

GENTECH, US bio-engineering company, has been awarded a large US contract which will enable it to claim royalty payments from the sale of a wide range of biotech products sold by its US competitors. The patent covers one of the basic techniques of the biotechnology industry in which micro-organisms are used to create useful proteins. Page 19

ROCKWELL, diversified US defence and electronics group which makes the B-1 strategic bomber, reported a 1.4 per cent decline in fourth-quarter earnings to \$140m or 55 cents a share from \$161.8m or 55 cents. Page 19

FERREZZI, Italian agri-industrial conglomerate, may sell its 53.8% stake in Mira Lanza, Italy's largest detergent manufacturer. Page 19

DOLLAR: closed in New York at DM1.0284; Y136.85; SF1.4049 and FF1.7980. It closed in London at DM1.7150 (DM1.7120); Y127.35; (Y127.05); SF1.4120 (SF1.4150); FF1.83 (FFP1.8050). On Bank of England figures, the dollar's exchange rate index rose from 98.0 to 98.1. Page 25

STERLING: closed in New York at \$1.7415; Y1.7390; DM2.9875 (DM2.9775); Y229.25; (Y228.25); SF1.4610 (nunchang e.d.); FF1.1525 (FFP1.0950). Page 25

GOLD was fixed at \$468.15 yesterday. Afternoon trading opened with \$467.00 in the morning. Trading in precious metals remained subdued and there appeared to be little fresh demand despite the dollar's continued fall. Page 25

FEDERAL MOGUL, US vehicle parts group which is emerging from a restructuring programme, hopes to win new business from Japanese motor groups as they set up engine plants in the US. Page 19

SOCIETE Financiere Etat, French cement fibre products company, has received a board approval for a new \$6.85 a share cash bid for Susquehanna, the US building products company. Page 19

EASTMAN KODAK, world's largest producer of photographic products, continued its record year with a 51 per cent increase in third-quarter earnings to \$86.1m or £1.18 a share, up from a year earlier level of \$63.6m, or 77 cents a share. Page 19

PAN AM, US airline group, continued to show signs of recovery with a third-quarter net income of \$65.4m or 45 cents a share, up from \$5.5m or 4 cents in the 1986 period. Page 22

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## Commission insists France justify aid for Renault

BY WILLIAM DAWKING IN BRUSSELS

THE French Government has been given a month to justify to the European Commission its decision to write off FF1.2bn (£1.15bn) of debt owed by Renault, the state-owned car group.

The Commission yesterday launched an inquiry into whether the write-off contravenes European Community rules outlawing state subsidies. The Commission said it "considers a debt write-off of FF1.2bn as a state aid which confers competitive advantages on Renault and which may distort intra-EC competition".

If the investigation confirms its suspicions, the Commission has the power to demand that the debt write-off is abolished, a weapon it has only recently used in the case of a FF1.35bn state subsidy to Bousac, the French textiles group.

The Commission has already taken legal action against three

other allegedly illicit aid packages for Renault, totalling FF90m in grants and loans.

Mr Peter Sutherland, the Commissioner responsible for competition, said yesterday that all the Renault aid measures would be examined as a package and that he hoped further meetings with the French Government would enable the Brussels authorities to take a "definitive decision in the near future".

Mr Alain Madelin, France's Industry Minister, has already had several meetings with Mr Sutherland in recent weeks.

The French Government is also doing everything plans to give Renault a FF10bn capital injection, also as a result of pressure from the company's unsatisfied competitors.

The debt write-off is intended to pave the way for Renault to lose its status as a state-protected regime and become an ordinary limited company.

## Doubt cast on Poland's economic reform plans

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND'S official reform programme is unlikely to rescue the country from its economic crisis within three years as promised by the Government, says Mr Aleksander Paszynski, head of the Economic Society, a pro-reform group.

He is quoted by the underground Solidarity weekly, Tygodnik Mazowsze, as saying that the authorities are not going far enough in easing central control over enterprises, restricting rationing of inputs and reorganising central government.

Mr Paszynski's Economic Society intends to act as an independent pressure group aiming to expand the private sector

and have the state sector run on market principles. At the moment it is awaiting formal ratification by the authorities.

He reveals in his interview that bureaucratic opposition caused the authorities to drop a radical plan to reorganise central government speedily, and to choose instead the alternative unveiled last month which leaves the fuel and energy lobes intact and stretches the reorganisation out over the next 12 months.

At one point, when the more radical plan was still being considered, Mr Paszynski himself was approached and asked if he would be willing to serve as Construction Minister.

## Unemployment rises by 1% in EC

SCHOOL LEAVERS without a job pushed the European Community unemployment total to 15.9m in September, 1 per cent higher than in August, according to official figures. Unleas reported from Brussels.

Unemployment among people under 25 was 2.7 per cent higher

in September than August mainly because of sharp rises in France, Spain and Britain. Outside this category it was unchanged. However, youth unemployment was 5 per cent lower than in September 1986, while total unemployment was down 0.7 per cent.

## John Wyles in Rome looks at the chances of another head of a UN agency being replaced in the wake of changes at Unesco

## Long-shot Mensah confident of landing top job at the FAO

BY LUNCHTIME on Monday a burly 52-year-old economist from Benin in west Africa will know whether a long-shot challenge which started more than a year ago has finally carried him to the top of the UN's Food and Agriculture Organisation.

If he captures a majority of votes of the 158 member countries - and he and his backers are confident that he will - then a second highly controversial director general of a UN agency will have been unseated in the space of three weeks.

Mr Moise Mensah knows that his claim of denying the 60-year-old Londoner, Mr Edward Saouma a third six-year term at the FAO, has been greatly strengthened by the election of the Senegalese Mr Amadou M'Bow from the top job at Unesco last month.

There are unwritten international rules governing the division of spoils and, as a rather pointed document recently put out by the FAO indicates, Africa already heads seven of the UN's 29 organisations. But after the defeat of Mr M'Bow, a victory for Mensah at next week's FAO conference in Rome would take a sufficiently different

not add to that number. But it would be a triumph shared with a number of the FAO's key Western donor countries - including the UK, the US and Canada - who have covertly lobbied, cajoled and argued against the incumbent Mr Saouma for most of the year.

They have maintained, with considerable support among the FAO's 7,000 staff, that the Rome-based agency has lost its way under Mr Saouma. Priorities are said to be lacking, financial management poor and infrastructure at rock bottom.

Much of the problem, it is alleged, derives from the director general's autocratic style, which has aimed at maximising his personal power and authority at the expense of administrative efficiency and transparency.

As the Organisation of African Unity's official candidate, Mr Mensah has presented his candidacy as one dedicated to healing and cleansing. In a recent interview, he stressed the need for the director general to bring people together after a period of unnecessary confrontation.

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Mr Mensah

Spain  
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## Hong Kong set against early direct polls

BY DAVID DODWELL IN HONG KONG

MOST HONG KONG people want direct elections to be introduced - but not in 1988 as according to the findings, published yesterday, of the office set up six months ago to survey public responses to a Green Paper on the development of representative government in the territory.

The findings, which drew immediate criticism in Hong Kong from political figures committed to rapid democratisation, are likely to defuse fears of a confrontation between Britain and Beijing over the pace and direction of political reform. Chinese officials in the territory have steadfastly opposed direct elections next year.

In an 80-page report at turgid and convoluted as the Green Paper itself, which was published May 5, 58 per cent of submissions from individuals and 57 per cent of submissions from individuals, favoured introduction of direct elections but not in 1988.

In contrast, 38 per cent of groups wanted direct elections next year, with 29 per cent of individuals making submissions to the Survey Office.

## Australian dollar slide provokes party clash

BY CHENG SHERWELL IN SYDNEY

THE RECENT slide in the Australian dollar's exchange rate has provoked a heated row between the Labor Government and opposition parties over economic policy in the wake of the stock market crash.

The dollar staged a minor rally in Australian trading yesterday following soothing comments by Mr Paul Keating, the federal Treasurer. But underlying sentiment in the past few days has been bearish.

The Liberal and National opposition parties, pointing to Australia's large external debt and high current account deficit, have urged the Government to take early action to counter the impact of the crash through fresh fiscal restraint and limits on wage increases.

The dollar finished yesterday at 67.9 US cents in Sydney, up from 67.2 cents on Tuesday. On a trade weighted basis it finished at 51.4 against 51.0 the previous day (May 1970 = 100).

Only one week ago, however, the Australian dollar stood at

### OBITUARY

Czeslaw Jesman: African affairs writer

Czeslaw JESMAN - journalist, author, soldier, emigre Pole - has died in Hove, Sussex, after a long illness at the age of 75.

For many years he combined a career at the British Defence Ministry with freelance writing, notably for the Financial Times and the BBC External Service. His particular expertise lay in African affairs.

Born in Byelorussia in 1912, Mr Jesman joined the Polish

## Malaysia haunted by the spectre of racial division

WHEN Dr Mahathir Mohamad returned to Malaysia from the Commonwealth Conference in Vancouver it was to be met by Haniff Omar, the Inspector General of Police, with a warning that racial tension had climbed to dangerous levels. If prompt action was not taken it could degenerate into the kind of rioting and bloodshed which shook the nation in May 1969, the Prime Minister was told.

Last week Dr Mahathir announced in parliament the banning of all public rallies in the wake of over 70 arrests and the suspension of three journalists under the terms of the Internal Security Act which provides for indefinite detention without trial.

The country cannot afford to have a racial riot. Many of our workforces are unemployed. Should the economic situation be aggravated by political instability or racial riots, the country will be in trouble. Citizens will live in fear and suffer. He is right.

A no less real fear among some politicians is that Dr Mahathir may be manipulating the very circumstances he helped to create in order to silence his critics and halt the challenges to his authority. If they are correct, the next step would be the imposition of a state of emergency and the suspension of the

Roger Matthews looks at Dr Mahathir's attempts to contain communal tensions

constitution. Tunku Abdul Rahman, the country's venerated elder statesman and its first Prime Minister, has warned that the Government's actions have already put Malaysia on the road to dictatorship.

Since his statement to parliament Dr Mahathir has remained silent, giving no indication of how he might lead the way back to the racial and religious tolerance which generally served Malaysia so well in the first 30 years of independence.

For much of the last 30 years it was accepted that a prerequisite for discharging that responsibility effectively was a strong and united party. Changes in the leadership of UMNO, rather than those in the old-style Conservative Party in Britain, were something that emerged through consensus and behind closed doors.

However, in April there was for the first time a full-blooded and bitter contest for the lead-

ership. The Chinese are generally more affluent, control much of business and are better represented in the professions. Since 1969 the New Economic Policy has aimed through positive discrimination at giving the Malays a greater stake in the economy so that employment is less identified with race.

Welding such diversity into a single nation was bound to be a delicate balancing act between the political, economic and social needs of each community. The responsibility has fallen principally on the United Malays National Organisation, the country's main political party, which has provided each of the four prime ministers since independence.

It represents Malay aspirations, yet its leaders have also at the national level to accept responsibility for the well-being of the other communities.

For much of the last 30 years it was accepted that a prerequisite for discharging that responsibility effectively was a strong and united party. Changes in the leadership of UMNO, rather than those in the old-style Conservative Party in Britain, were something that emerged through consensus and behind closed doors.

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Mahathir: silent

leged irregularities in the selection of delegates.

Dr Mahathir warned this summer that the country could not afford to have a government which was continually forced to look over its shoulders to see who was supporting it. A country needs a firm hand if it is going to develop, he said.

Another consequence of the battle for control within UMNO has been the formation of rival political parties to make gains, some of which can only be kept at the expense of people outside the Malay community. Each is seeking to appear more Malay than the other and this causes obvious apprehension among the Chinese who think they will be the ones to pay.

At the last general election the opposition Direct Action Party for the first time won more parliamentary seats than the Malaysian Chinese Association, which sits with UMNO in the ruling National Front Coalition.

The sight of the MCA and the DAP together on the same platform on the schools issue suggested to some Malays that the Chinese were co-operating on a purely racial issue and ignoring the political reality that one party was in government, the other in opposition.

The Government's use of the Internal Security Act has taken some of the heat out of these controversies, but has done nothing to eliminate them or the more fundamental question of whether Dr Mahathir's authority in the country.

If that is to be re-established through the democratic process, then the UMNO divide has to be bridged. But if UMNO remains stubbornly split the ingredients which led to last week's tension seem bound to re-emerge. Dr Mahathir will then be faced with the most basic question of all: whether to step down, or to seek additional powers.

## Israel fears US arms cut

BY ANDREW WHITLEY IN JERUSALEM

THE far-ranging implications for Israel of possible cuts in US military grant aid, currently running at \$1.8bn a year, were the focus of discussions in Washington yesterday between the Defense Ministry and Mr Richard Armitage, the visiting US Assistant Defense Secretary.

Mr Armitage arrived in Israel on Tuesday night. Israeli officials protest that only three months ago they received copper-bottomed guarantees from the Reagan Adminis-

stration that military aid would be maintained at its current level for two fiscal years.

Visibly disconcerted by accusations of bad faith from their closest Middle East ally, US diplomats argue that this commitment was made in confidence - not on camera.

Mr Armitage arrived in Israel on Tuesday night. Israeli officials protest that only three months ago they received copper-bottomed guarantees from the Reagan Adminis-

## South Asian summit ponders economic links

BY JOHN ELLIOTT IN KATHMANDU

THE two-year South Asian Association for Regional Co-operation has decided to start addressing its way towards the introduction of economic and industrial ties between its seven member countries.

This was decided at its third annual summit which ended in Kathmandu yesterday. An anti-terrorism convention was also signed.

SAARC established two economic studies. One is to assess existing trade flows between the countries to see if there is already sufficient business to form a basis for developing trade co-operation. A second will examine the potential for joint industrial ventures.

Mr Andrew Peacock, the Liberals' shadow economic spokesman, said the Government had claimed credit for the stock market's rise only to duck when the market didn't rise again and the world was responsible.

Mr John Elliott, chief executive of Elders IXL and newly appointed as Liberal Party president, meanwhile warned that the world was headed for recession and urged the Government to argue against further wage increases which might hurt Australia's competitiveness.

## US embarrassed by Gulf death

BY OUR MIDDLE EAST STAFF

THE two-year South Asian Association for Regional Co-operation has decided to start addressing its way towards the introduction of economic and industrial ties between its seven member countries.

On Monday the Pentagon had announced that the frigate USS Conklin had fired a missile at one of three suspected Iranian vessels and then directly aimed at one which had failed to withdraw at about the same time as

the naval vessel had confronted three unarmed fishing boats owned by a UAE national. Other officials in Washington conceded, however, that a mistake might have occurred.

In just a week of "mobilisation" was declared on the anniversary of the seizure in 1979 of the US embassy in Tehran, Iran, and the US ambassador and 52 diplomatic hostages. Crowds cried "Death to America" and "The Persian Gulf Regime's burial ground".

The Pentagon said yesterday that there was no evidence to support the Iranian claim that

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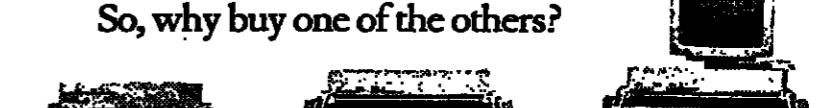
find on word processors and personal computers.

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**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Tues. 21 Nov. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Wed. 22 Nov. 14.30-16.00

**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Thurs. 23 Nov. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Fri. 24 Nov. 14.30-16.00

**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Sat. 25 Nov. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Sun. 26 Nov. 14.30-16.00

**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Mon. 27 Nov. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Tues. 28 Nov. 14.30-16.00

**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Wed. 29 Nov. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Thurs. 30 Nov. 14.30-16.00

**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Fri. 31 Nov. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Sat. 1 Dec. 14.30-16.00

**INVESTMENT IN THE FAR EAST**

What are the best areas? What are the best investment opportunities? Sun. 2 Dec. 14.30-16.00

**INVESTMENT IN THE MIDDLE EAST**

What are the best areas? What are the best investment opportunities? Mon. 3 Dec. 14.30-16.00

**INVESTMENT IN THE FAR EAST</b**

## AMERICAN NEWS

Robert Graham on the faltering progress of attempts to end conflict in Central America

### Arias fights to maintain peace momentum

FROM today a ceasefire agreed under the Arias Plan should be in place in all those Central American countries where there is conflict - principally in El Salvador and Nicaragua.

Simultaneously, political amnesties should have been granted, a process of national reconciliation initiated and external aid halted to all irregular groups, notably the anti-Sandinista Contra rebels. But the deadlines have been allowed to slip and fighting continues.

So far the Marxist-oriented Sandinista Government in Managua has refused to negotiate with the US-backed Contras and has declared only a partial ceasefire; the Reagan Administration has refused to forgo its support for the Contras and talks between the El Salvador Government and the left-wing guerrilla umbrella organisation FDR/FMLN, have failed to make any progress, the latter formally breaking off talks after the assassination last week of a human rights activist.

The plan's timetable, approved by the five Central American leaders in Guatemala on August 7, was deliberately fixed to a tight schedule to create a momentum. Although President Oscar Arias would have liked to have seen compliance, for at least two weeks now he has regarded it more important to sustain the momentum; and this he seems to have achieved.

The lukewarm attitude of the Reagan Administration to the Sandinista Government finds it

plan, so marked earlier in the year, has become more positive. Mr Elliott Abrams, the hawkish US Under-Secretary of State and chief architect of the Administration's confrontational strategy of dealing with the Sandinistas, was last week denying opposition to the plan. "We like the plan. It goes to the heart of the problem: democratisation. It wants to turn guerrillas into voters."

He also confirmed that the Reagan Administration would be discussing formulas with Congress to delay requesting the proposal for fresh Contra funding. Originally this request for \$70m to cover the period 18



months to three years has been submitted this week, timed to coincide with the conclusion of the Guatemalan summit timetable. However, the Administration has recognised that such a request risked serious opposition in Congress and furthermore threatened to undermine the prospects of the Arias Plan.

Accordingly, US officials are letting it be known that the plan is being given until January to test its feasibility. This timetable coincides with a planned summit of Central American leaders who are due to meet in the first week of January to review progress.

In these circumstances it is hard to see any of the principal actors publicly trying to sabotage the plan before then. Precisely because of this informal roll-back in the timetable, the Sandinista Government finds it

self in a dilemma over the timing of concessions. The Sandinistas made the initial running; for instance, they reopened La Prensa, the opposition newspaper shut down because of its espousal of the Contra cause and which became for the US one of the chief symbols of totalitarianism.

However, the Sandinistas have consistently refused to talk directly with the Contras over a ceasefire. They maintain the Contras are manipulated by the US and that the dialogue should be with "the master not the dog". If such a dialogue is established now - and there have been secret feelers - the Sandinistas will have no cards left to play at a later date.

The Arias Plan studiously avoids specific mention of the

Contras, thus providing a vague formula for indirect contacts or allowing the Sandinistas to maintain that their obligation towards the Contras only covers discussion of a ceasefire - not political concessions.

The Contras for their part are acutely conscious of their need for dependence upon the US and, despite poor images, their leadership has undergone a series of major changes in the past three years and the new directorate still has failed to nominate its full seven-man complement. Ironically the Contras have begun to do better on the battlefield at a time when their future ability to wage the war is in doubt. The Iranagate scandal has damaged the prospects for Congress approving fresh funds.

Mr Adolfo Calero, the leader

of the main Contra force, the FDN, said in London last week he did not envisage a prolonged low intensity conflict. But without US funds, the Contras are naked. Thus it is in the Contras' interests to make as much noise as possible yet keep negotiating options open.

The large amount of US political prestige staked on the outcome of events in Nicaragua does not extend to El Salvador. Indeed the US, through its ally President Jose Napoleon Duarte, has demonstrated that the eight-year-old civil war is uncontrollable though extremely costly.

The US is much vaguer over what it is willing to settle for in El Salvador than in Nicaragua. In the case of Nicaragua, the US wants to be publicly assured the country is not used as a base for Communist subversion of the region. The Arias Plan offers to do this through a process of democratisation.

The weak point here is interpreting this democratisation, or defining guerrillas as "terrorists". For Washington to conciliate now means at a minimum the emasculation of the Sandinistas. The Sandinistas meanwhile are still awaiting proof that Washington is prepared to adopt a more hands off approach, not just to Nicaragua but the region as a whole. If Washington complies with the letter of the plan it would mean a substantial reduction in its direct military presence. There has been no hint of this.

### Black US mayor survives in city election

By Stewart Fleming in Washington

WILSON Goode, the black mayor of Philadelphia, has been narrowly re-elected after a vicious campaign.

His opponent, Mr Frank Rizzo, a former Philadelphia police commissioner known as the "Godfather of Brooklyn", lost between 1979 and 1980, is still trying to live down a reputation as a brutal law enforcement official who once boasted his police department was tough enough to invade Cuba.

Mayor Goode's failure to take control of efforts to evict a black radical group from a house in the city in 1985 resulted in the deaths of 11 people when police bombed the building.

Mr Rizzo, 67, a white man who drew his support from the blue collar working class districts of Philadelphia, conceded defeat yesterday in what is seen as his last bid for elected office. "I am sure there was fraud," he told supporters.

The bitter campaign has raised concerns that it will perpetuate Philadelphia's image as a city unable to resolve racial divisions which other cities have been able to moderate.

Elsewhere Democrats retained control in elections for governors in Kentucky and in Mississippi. Run-offs will be held in mayoral elections in Miami and San Francisco.

### SEC chief says securities firms remain strong

BY OUR FOREIGN STAFF

MR DAVID RIDER, chairman of the US Securities and Exchange Commission (SEC), said yesterday that major securities firms remained in a strong position and had no capital problems as a result of the stock market crash.

The recently-appointed former academic, giving his first Congressional testimony on the crash to the Senate Banking Committee, said the securities industry and its systems activity should not be drawn from preliminary data.

Meanwhile, the Commission will consider pushing for higher levels of margin payments - put up security against potential losses - for stock index options and futures, to bring them into line with requirements on the stock market, he said. It is also examining the adequacy of limits placed by exchanges on the positions that trading firms may build up.

Asked whether securities firms might have put their own interests ahead of their customers' during the market's turbulence - selling for their own accounts before executing customers' orders, a practice known as "front-running" - Mr Rider said the SEC would interview brokerage firms "to see what they were doing".

### Uruguay to reschedule \$1.8bn debt

By Alexander Nicol, Economist Editor

URUGUAY yesterday clinched a \$1.8bn debt rescheduling agreement with leading creditor banks, giving it easier terms than under a similar deal signed last year.

The accord, reached by Mr Ricardo Zerpa, the Finance Minister, and Mr Ricardo Pecce, the central bank president, will replace last year's rescheduling of \$1.75m of loans originally falling due between 1985 and 1989, and will cover nearly \$100m of debt falling due in 1990 and 1991.

The advisory committee of banks, led by Citibank, will put the new terms to around 100 other creditor banks for their approval.

Uruguay is to pay an interest rate margin of 7.6 percentage points above London interbank offered rates. The loans will be stretched out over 17 years including a grace period of three years, although the country will make a repayment of \$24m - the amount that it had previously agreed to repay during 1988.

The 1986 agreement had a complicated interest rate structure which essentially involved the country paying 1.6 percentage points over Libor on debt contracted before 1982, and 1% above Libor on later loans. It was a 10-year rescheduling.

Uruguay will continue to have its economy monitored by the International Monetary Fund under the "enhanced monitoring" arrangements employed by several countries with multi-year debt reschedulings.

The Coone side: President Julio Sanguinetti of Uruguay has instructed the army to maintain public order after police began a nationwide pay strike.

### Argentina gripped by strike

By Tim Coone in Buenos Aires

RANKS and offices in Argentina shut at midday yesterday, factory workers downed tools and public transport came to a halt as a nationwide general strike in protest at the government's economic policy paralysed the country.

Mr Saul Ubaldini, secretary-general of the General Confederation of Workers, which organised the strike, said it was in protest at the "policy of submission to the International Monetary Fund, against the increases in tariffs, the cost of living, unemployment, hunger and the adjustment plan which condemns workers to misery and paralysis production".

All major unions have backed the strike and a march on the presidential palace in Buenos Aires.

Last month the Government froze prices and wages and raised taxes and public sector salaries in an effort to slow the inflation rate and drastically cut the fiscal deficit.

The Government's failure to reduce the deficit in line with its target agreed with the IMF earlier this year has delayed disbursements of a \$1.4bn standby loan and necessitated an emergency bridging loan of \$500m with the US Government through the Geneva-based International Settlements Bank.

Government finances are facing serious problems with public sector employees taking industrial action over pay, provincial governments insisting that the central government owes them money and tax income failing to keep pace with government expectations.

### Mexico's rulers face united opposition

By David Gardner in Mexico

MEXICO'S fragmented opposition has united around the issue of clean elections, launching the Democratic Assembly for Effective Subsistence to challenge the ruling party's 70-year grip on the political system.

The opposition aims to mount the most serious challenge ever to the ruling Institutional Revolutionary Party in presidential and congressional elections next July. The Mexican opposition has not had a significant election win recognised by the regime since the 1910-1917 revolution.

The assembly's task will be to convince Mexicans that the ruling party can be separated from state power.

The PRI in turn is preparing a team to monitor and debate with the opposition. Habitually the PRI ignores its opponents.

The assembly brings together strange bedfellows, including leaders of the right-wing National Action Party, much criticised for its links with the US Republican party, and leaders of the Democratic Current, the left-wing nationalist dissident fraction within the PRI Social Revolutionaries. They also rub shoulders with Mr Rogelio Sada, former chief executive of Vitro, a leading blue chip private company, and Mr Arnoldo Martinez Verdugo, the veteran Communist leader.

Mr Sada, who two years ago was forced to quit Vitro by government pressure because of his high profile in opposition politics, says: "It is a lie that only government imposition holds the country together and avoids anarchy. This is still a minority view among Mexican business

## Sardines under Earls Court

or lobster over Paris?

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## WORLD TRADE NEWS

## Alcatel wins A\$160m Pacific cable deal

By CHRIS SHERWELL IN SYDNEY

ALCATEL, the French telecommunications company, has been chosen as the prospective contractor for an A\$160m project to lay an optical fibre cable between Australia and New Zealand.

The 2,200 km link, known as Tasman 2, is part of a Pacific Ocean system which will connect Australia and New Zealand with North America and Asia by the mid-1990s. It will be the first submarine cable in the region to use optical fibre technology.

Australia's Overseas Telecommunications Corporation of New Zealand will each bear half the cost. The further contracts, each worth A\$500m, have yet to be awarded.

Details of the Tasman 2 contract are still to be finalised. Yesterday's announcement named as preferred tenderer Submarcom in association with Standard Telephones and Cables of Australia. Both are subsidiaries of Alcatel.

There were three other bidders - STC of Britain, with AWA of Australia, AT&T of the US with Olex Cables of Australia, and a Japanese group headed by the Ocean Cable Company.

The Alcatel tender was said to have shown a 7 per cent cost advantage in present terms over the next lowest tender. It also promised a local

content level of 70 per cent, well above its nearest rival which pledged 45 per cent.

A company called Tasman Cable Company is being formed to carry out the contract. Alcatel subsidies will own 60 per cent, and the remainder will be offered to Australian and New Zealand investors.

The cable will be commissioned by 1991. It will have 20,000 digital circuits, permitting 100,000 simultaneous voice conversations. The analogue circuits of the two existing cables have a capacity for just 4,000 conversations.

Earlier indications that the contractor might go to Alcatel had generated further controversy in the light of Australia's poor relations with France over Paris's South Pacific policies.

In fact, STC Australia has operated in the country for about 75 years. A new STC plant is to be set up near Sydney to manufacture the cable from locally-sourced polyethylene, steel wire and optical fibre.

Plans, too, will be made at a plant now under way at a cable station equivalent to that to be manufactured in Wellington.

A total of 300 jobs will be created, and new laser technology will be transferred to Australia. The new company will also be able to bid for other cable projects in the Pacific region over the next decade.

## Aid to Airbus 'cost US 150 aircraft sales'

By NANCY DUNNE IN WASHINGTON

THE SUPPORT provided by European governments to Airbus Industrie has cost the US more than 150 commercial aircraft sales, valued at \$3bn to American aircraft manufacturers, according to a report on foreign trade barriers released by the US Trade Representative's Office.

It charges the Airbus consortium with intervening in third country markets "by offering political and economic inducements to promote its own US aircraft".

The report adds: "It also appears the aggressive sales practices of Airbus Industrie have resulted in price suppression in various sales competitions."

"Continued erosion of profit margins could have a significant long-term impact on US industry."

The report calculates that 50,000 US jobs would be lost if Airbus Industrie met its goal of selling 600 A320 aircraft by 1990. American job losses resulting from the development of the Airbus 320 and 340 aircraft cannot be calculated, it says.

Dozens of "barriers" to US

trade are listed in the 372-page report. However the report does not give an estimate of the overall impact of these barriers, reportedly to avoid giving ammunition to Congressmen seeking to force US retaliation in the Trade Bill now in a House-Senate conference committee.

Mr Looff said yesterday that the South Korean negotiators may have been taken by surprise by the change in EC tactics and that further talks were likely to be held.

## Japan to curb exports to Communists

JAPAN will tighten legal controls on exports of 183 items to 50 countries in Asia. One American trade association estimated that the annual losses on microcomputer software alone were more than \$35m and the losses may be "substantially higher" for all types of computer software.

US companies have also suffered heavy losses in a range of high-technology exports to Communists.

The South Korean side had argued that it was impossible to give European companies the same treatment because there was no possibility of changing the law until the new democratic President is elected late this year and the National Assembly elections held early next year.

Mr Looff said yesterday that the South Korean negotiators may have been taken by surprise by the change in EC tactics and that further talks were likely to be held.

## Coca Cola shelves \$120m investment in Belize

By PATRICK BLUM IN BELIZE

COCA COLA has shelved a planned \$120m (£70.5m) investment in Belize as a result of international pressure from environmentalists.

The company says that its decision was made primarily on economic grounds but in Belize it is widely seen as the direct result of opposition from environmentalists led by Friends of the Earth who campaigned worldwide against the project on the grounds that it would damage the natural environment.

The decision is a blow to the Belize government which is eager to encourage foreign investment. The minister, Mr Manuel Esquivel, Belize's Prime Minister, sought to minimise the impact of the decision this week, arguing that it was the result of opposition outside the country and therefore out of the government's control. Coca Cola could still go ahead with a smaller project in the future and this may be more appropriate for the country, he said.

In an unusual move, the company had a one-page statement published in *The Beacon*, a pro-government newspaper, to explain its decision.

The statement says that plans to develop a large citrus planta-

tion in the north of the country had been put on "Indefinite Hold".

The world market prices for frozen concentrated orange juice had "dropped substantially", making the project "unfeasible at this time" and the company does not expect an improvement in the near future.

There were also difficulties with citrus growers in the US. A large proportion of the 186,000 acres of land bought by the company in 1983 for under \$10m will now be partly sold off and partially donated to the government.

The company will also give some 44,000 acres of land to the Andubon Society for use as a nature reserve, and provide \$50,000 to help start up a fund to buy adjacent land and finance the management of the reserve.

There were also objections to the project because of the amount of land being given over to a foreign company and about the conditions that the government appeared ready to grant Coca Cola.

Coca Cola now intends to retain some 50,000 acres of land in Belize for possible use in a scaled down project. It is also studying the possibility of manufacturing a citrus drink in Belize.

**Rediffusion in £10m BAe deal**

By Lyndon McLean

REDIFFUSION Simulation has won a contract from British Aerospace, worth just under £10m, for a flight simulator for the British Aerospace Hawk Mk 60 trainer aircraft.

The simulator is for the Swiss Air Force for training pilots for the Hawk aircraft to be supplied by BAe under a previously announced contract.

Rediffusion Simulation is a member of the BET group of companies.

## Boost for clothing producers

By ALICE RAWSTHORN

NEW technology is enabling clothing manufacturers in the industrialised countries to compete more effectively against producers in the developing world. This is unlikely, however, to lead to a significant relocation of production facilities in industrialised countries, according to a report from the International Labour Office (ILO) in Geneva.

The developing world now accounts for 55 per cent of world trade in clothing, and its emergence has dealt many clothing companies in high-wage markets a blow.

In the past decade, clothing manufacturers in the developed world have used advances in technology to become more competitive and the ILO has an-

alysed the impact these technological changes will have on the structure of the international clothing industry.

It concludes that the cost advantage - which low wages have given to manufacturers in the developing countries - is diminishing, and as a result the growth of clothing exports from the Third World may be arrested.

But the ILO expects the developing countries to remain a powerful force in the international clothing industry. Moreover, a "massive relocation" of clothing production from the developing back to the developed world, is "unlikely".

First, manufacturers in the developing countries could im-

## Carla Rapoport looks at a key theme of the 27th Tokyo Motor Show Luxurious future for Japanese cars

Luxury is on display this week at the 27th Tokyo Motor Show as the big Japanese car makers scramble to move upmarket. Stung by Honda's success with its Acura/Legend cars in the US and the rapid progress of BMW in Japan, the industry which prospered on the small, economical and sturdy is switching to the big and expensive.

Volume exports in the upmarket category will probably start within two years. But this week's Motor Show confirms that the Japanese are already driving renewables upmarket in style. In sleek, modern fashion, the car makers are perfecting at home what they intend to sell to the world.

Mr Yasuhiro Misaka, general manager of Nissan's product planning department and one of the Cima's designers, said the car reflects Japanese sensibilities, which are more delicate than Europeans'. Specifically, he said, the Cima is quieter at lower speeds than German cars and also handles better at lower speeds. The car will sell in Japan at around Yen 600,000.

Other car makers were equally determined to present a luxury image to the thousands of car enthusiasts who visited the fair this week. Toyota, for example, displayed a V-6 engine and a navigational system which uses satellite signals.

We must upgrade our cars so we can compete in overseas markets," said Mr Moriyuki Watanabe, chairman of Mazda. Standing next to the company's new Luce, with its 3-litre V-6 engine, Mr Watanabe said: "We will have more luxury cars in future. We must have them." Mazda will start exporting the Luce soon and is working on another upmarket car which will incorporate a new rotary engine.

Other car makers were more coy about their luxury export plans. But the top three Japanese automakers, Toyota, Nissan and Honda, are setting up new distribution networks in the US for higher-priced cars.

At the same time, however, the Japanese face export quotas in the US which could become tighter. So if they cannot increase sales, they must increase profits on what they sell.



The Honda Legend has blazed a trail in the US market

Mr Yasuhiro Misaka, general manager of Nissan's product planning department and one of the Cima's designers, said the car reflects Japanese sensibilities, which are more delicate than Europeans'. Specifically, he said, the Cima is quieter at lower speeds than German cars and also handles better at lower speeds. The car will sell in Japan at around Yen 600,000.

Other car makers were equally determined to present a luxury image to the thousands of car enthusiasts who visited the fair this week. Toyota, for example, displayed a V-6 engine and a navigational system which uses satellite signals.

Over at the imported car pavilion, however, the Europeans appeared more bemused than worried. Executives with Jaguar and BMW, for example, said the Japanese move into luxury cars at home would only widen the gap between the two markets.

Nissan claims that the car is strictly for the fast-growing luxury car market in Japan, aimed to compete with BMW and Mercedes-Benz. Its luxury export model will have a 4-litre or 4-litre-plus engine. But the Cima gives an indication of what will be coming down the road from Japan.

This is a global-design car. Architecturally, it's spot-on - simple but elegant. It looks coach-built like a Mercedes, but it's meticulously done," according to Mr Richard Singer, a US export consultant for US auto parts companies.

## Industry taken aback by concept cars

By JOHN GRIFFITHS

WESTERN motor industry executives have been assuming a sanguine attitude towards the Japanese manufacturers' displays at the Tokyo show.

But privately many admit to have been taken aback at the sheer number and variety of the engineering innovations, concept cars and other technological hardware put on show.

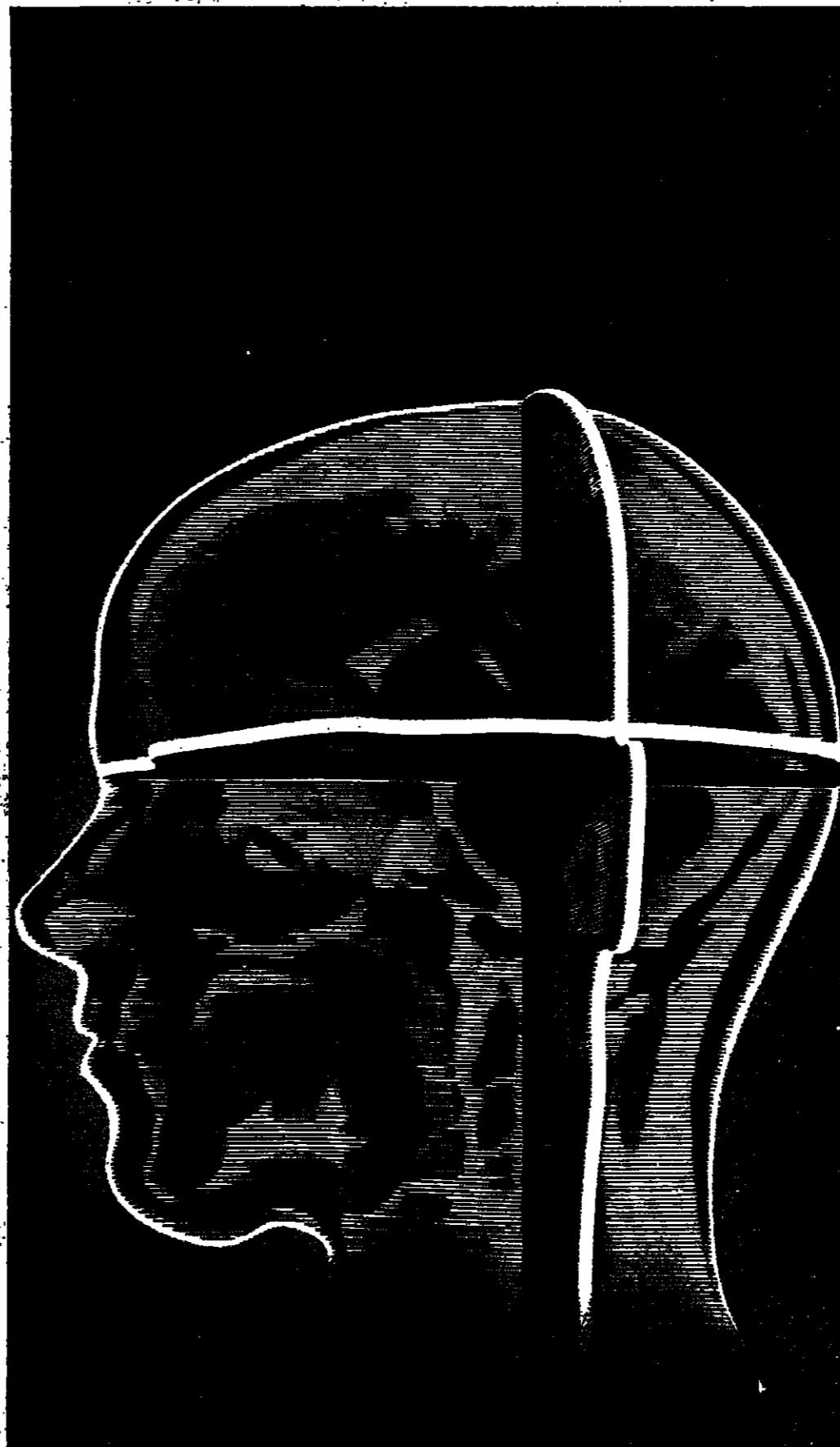
Toyota, Japan's largest car manufacturer, put on a concept car of its own, some of which incorporated in the design, was clear, innovations that it intends to introduce in production cars in the near future.

One, the FXV-II, displays integrated electronic control of engine, brakes, suspension, steering, seating position and other ingredients of what is expected to be feasible not just on Toyota's upcoming luxury car, but on other vehicles destined for commercial production in the next several years.

Nissan, which has lost considerable market share to Toyota, sought to counter criticism of its design and styling with no less than seven "concept" cars at least one of which, the mid-engined Mid4, is expected to go into production as a direct challenger to Ferrari and Porsche and with a likely cost, at current prices, of around £60,000.

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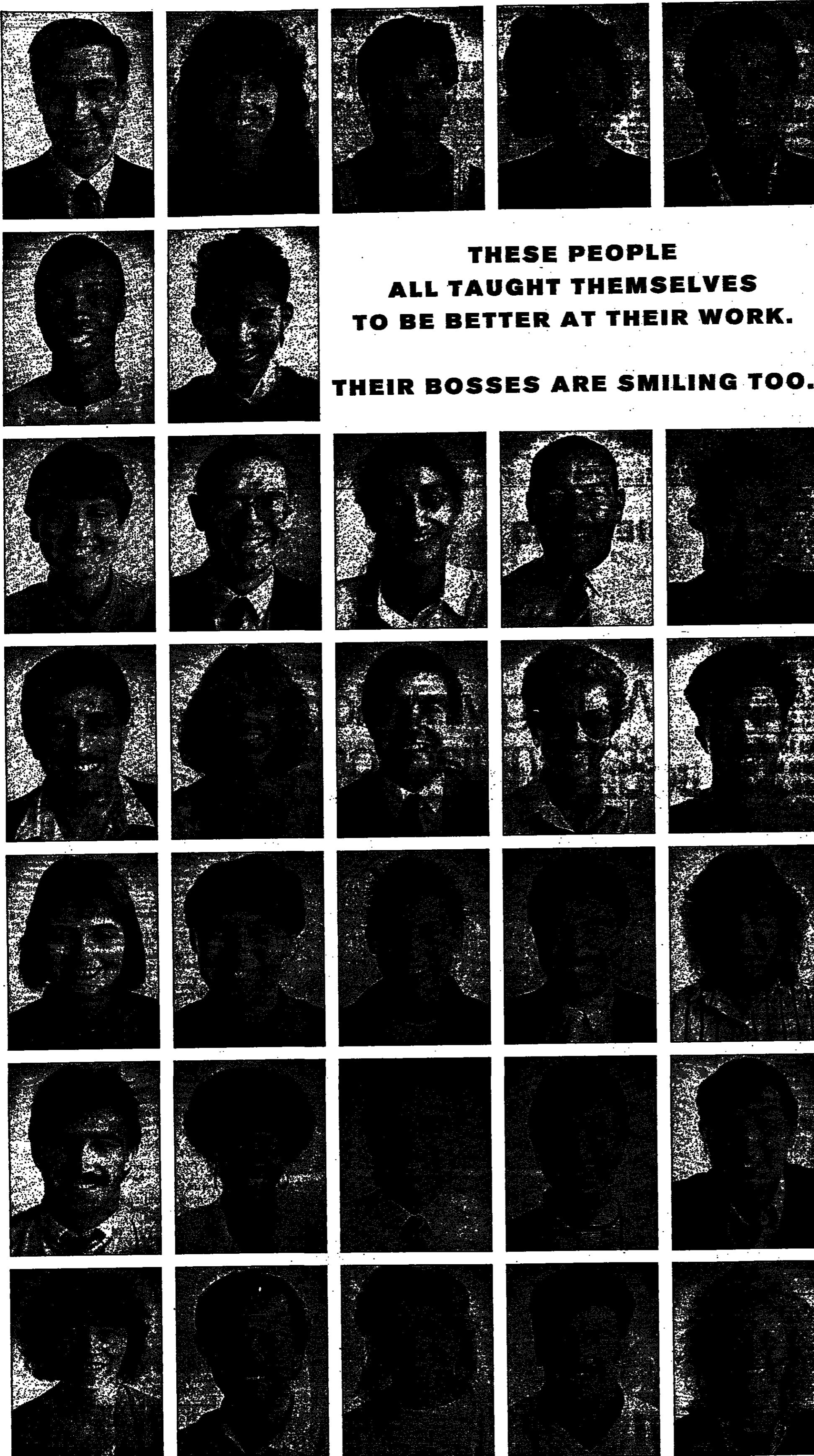
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## UK NEWS

## Public spending level not defined by party policy

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

**CHANGES** in the pattern of public spending over the past 15 years bear most heavily on relation to the political priorities of different governments than is generally assumed, according to a new study published today.

The study, sponsored by the National Institute of Economic and Social Research, also highlights the contrast between the political rhetoric of successive governments and actual changes in the level of spending.

Under the Conservative Government of 1970-74, general government spending rose by more than 30 per cent. But to stimulate demand in the economy, large pay awards after lengthy public sector strikes, increased industrial subsidies and increases in social spending provided the main impetus.

The radical change in attitudes to public spending came in 1976 when the then Labour Government was forced to adopt an IMF austerity programme in the face of a balance-of-payments crisis. In 1979, the real level of spending was 1 per cent lower than the four previous years.

By contrast, under the present Government's initial commitment to freeze public sector outlays, spending has continued to rise, albeit much more slowly than in the early 1970s.

The pattern of spending since 1979 has been largely set by factors outside the control of the Government rather than by its political priori-

*The Growth and Efficiency of Government Spending*, price £22.50, Cambridge University Press, Shaftesbury Road, Cambridge CB2 2RU.

## Halifax to cut home loan rate to 10.3%

BY HUGO DIXON

**HALIFAX**, the UK's largest building society, yesterday announced that it will cut its mortgage rate from 11.25 per cent to 10.3 per cent.

The decision, which was triggered by yesterday's cut in base rates, is likely to be followed by banks, specialist mortgage lenders and other providers although there may be some delay. It is also likely to lead to reductions in the rates that societies pay small investors.

Halifax's move comes into account both yesterday's half percentage point reduction in base rates and the half point reduction two weeks ago, to which societies did not react.

—It will mean that a basic rate taxpayer with an endowment mortgage of £25,000 will save £125 a month compared with £225. The monthly outlay on a repayment mortgage of the same size will fall from £328 to £225.

The new rate comes into force on Monday for new borrowers.

## Growth of flexible workforce to continue

BY PHILIP BASSETT, LABOUR EDITOR

**BRITAIN'S** flexible workforce is likely to continue to grow—but its recent growth has been slower than earlier in the 1980s, according to Government figures published yesterday.

A study by the Department of Employment gives the most recent information on the flexible workforce in Britain—workers in peripheral or 'non-regular' employment such as temporary or part-time work, or self-employed.

The study says that in 1986, 35 per cent of Britain's labour

force could be seen as flexible workers, with roughly 65 per cent in traditional employment. Indications are that the flexible workforce grew in the 1980s.

It suggests that the flexible workforce will continue to grow in the near future.

The study finds that women make up about two-thirds of the flexible labour force, and it varies significantly between industries, from a low of 8 per cent in energy and water supply, to about 60 per cent in agriculture.

There are now almost 1300 ladies and gentlemen all over the country whom the DGAAs help materially—to enable them to stay in their own homes and later, if infirmity dictates, to be cared for in one of the Association's 13 Residential and Nursing Homes. The cost of such caring is enormous and we urgently need donations,

particularly in this 90th Anniversary Year.

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## Thatcher to face stiff education bill test

BY PETER RIDDELL, POLITICAL EDITOR

**THE GOVERNMENT** could face defeat next year in the House of Lords on central parts of its far-reaching Education Bill, Lord Whitelaw, the leader of the Opposition, said.

A number of large public sector pay awards. Sharply higher spending on benefits reflected the steep rise in unemployment while there have also been increases in allocations for education, health and social services.

The study, written by Mr Malcolm Levitt and Mr Michael Joyce, suggests that these strong upward pressures on spending will remain a problem into the mid-1990s.

"Pressures exist to raise spending on virtually every programme for new and better defence equipment; to reduce hospital waiting times and to improve community care; to rebuild and re-equip schools...to increase the purchasing power of social security benefits and to extend entitlement to them; to expand and increase the council housing stock," the study says.

It concludes that without substantial increases in tax revenues or a significant improvement in productivity, it will be difficult even to maintain the present effectiveness of public services.

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## Short take-off airports planned for Paris and British cities

BY ANDREW TAYLOR

**JOHN MOWLEM**, the British construction group, is considering plans to construct a short take-off airport in Paris as well as three others in Britain following the opening of London City Airport last week.

Paris would be a logical site. A large number of flights from London City Airport are expected to go to Charles de Gaulle airport, which is on the outskirts of Paris, just as Heathrow is situated some way from the centre of London, much to the inconvenience of many travellers.

Two of the British cities are understood to be Sheffield in Yorkshire and Cardiff in South Wales, with a further site in northern England under consideration.

In Sheffield have proposals reached any sort of discussion stage, says Mowlem.

Mr Roger Sainsbury, the Mowlem director responsible, says: "We would like to take advantage of the experience still lacking a commercial airport

years...I see Paris as a place where we would be interested."

Mowlem, the owner, operator and builder of the £20m private sector London airport, popularly called Stalport, says proposals at this stage are only tentative.

The Labour-controlled council said yesterday it was looking at various ways of financing the construction of an airport and was considering a number of options. It said its plans had the backing of the local business community as well as other local councils in the area.

Cardiff is considering the possibility of using the city's disused docks to build its own version.

serving domestic and shorthaul European routes.

A possible site for an airport has been identified at Tinsley, close to the M1 motorway in the lower Don Valley about five miles east of Sheffield city centre.

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## TNT workers may strike over pay

BY JIMMY BURNS, LABOUR STAFF

**TNT**, the Australian freight transport group which distributed the British titles published by Mr Ian Partidge's News International, is facing the prospect of a national strike later this month because of a pay dispute.

The move threatens to dent the company's strike-free track record and to disrupt Mr Murdoch's proposed distribution of his daily titles on Christmas day.

Members of the TWGU transport workers employed by TNT have voted by a majority in favour of industrial action, reflecting the company's offer of a two-stage wage increase payable between now and next April.

Speaking to an employers' forum in London yesterday, Mr Ashwell said that his union planned to step up its international campaign for an amendment of EC proposals for the sector to ensure a more effective harmonisation of the conditions of competition.

He claimed foreign competitors would exploit cheap labour and tax concessions and have a direct financial advantage over our own British contract hire operators.

"UK trade unions cannot and will not stand by and watch the UK drivers' jobs being sacrificed at the altar of the Free Community concept," Mr Ashwell warned.

The company yesterday refused to comment on the threatened strike.

TGWU members who represent

the majority of TNT's workforce were instrumental in securing the success of Mr Murdoch's proposed battle with the print unions. They agreed to cross the picket lines of News International's Wapping plant in defiance of their union's instructions.

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## UK NEWS

## Builders to meet insurers over storm repairs

BY ANDREW TAYLOR

BUILDING INDUSTRY chief plan to meet insurance industry leaders tomorrow to try to prevent further delays in carrying out millions of pounds of repairs following last month's storms.

Builders already had healthy order books before the storm struck on October 16 and say it will take months to repair all the damage.

There is a huge backlog of work particularly in south-east England which was caused by hurricane-strength winds ripping millions of tiles from roofs and leaving a trail of damage from the Channel Islands to East Anglia.

Builders fear further delays could be caused if insurance companies insist on having several estimates before approving work. They are also concerned that cashflows might be hit by the length of time it takes some insurance companies to make payments.

The Building Employers' Confederation, which has 9,500 members with a combined turnover of more than £20bn, is due to meet the Association of British Insurers tomorrow to see if arrangements can be agreed to speed up the processing of storm damage claims and also to reduce delays in payments.

The association has estimated that the storms could cost insurers about £200m.

Mr John May, director-general of the building employers' organisation, says that members in Kent, one of the worst-affected areas, had estimated it could take 12 months before all the storm damage to buildings was put right.

The confederation was pro-

## Number of factory inspectors to rise

By David Brindle

THE NUMBER of factory inspectors is set to stop falling and rise for the first time since 1980 after the Government's announcement of a 7 per cent rise in the budget of the Health and Safety Executive.

However, the HSE said yesterday that it would be able to do little more than maintain existing inspection levels and increase slightly the 520-strong inspectorate in the field.

The number of inspectors on the ground has fallen from a peak of 664 in 1980. Concern about this has risen sharply in recent months amid mounting evidence of increasing accidents in industry.

The HSE is said to have told the Government that it wanted an increase of 50m in its budget for 1988-89, but that 20m extra would enable it to prevent further erosion of services.

Bain Clarkson, which was formed earlier this year by the merger of Bain Davies and Bain Puckle, said it had concluded arrangements with three large insurance companies - Sun Alliance, Lombard Insurance Company and New Zealand Insurance Company - to provide a range of products specifically tailored for the construction industry.

The confederation said its members were involved in just over 75 per cent of all UK construction output. It planned to use its ill purchasing power to get a better deal with insurers for compensation rates.

Insurance broker Stewart Wrightson until March this year held the contract to advise the confederation on insurance matters.

Michael Donne on the likely decision of the inquiry into the proposed BA-BCal link

## Airlines expect to be cleared for merger



Lord Young

Although he declined to name them, they include airlines in Western Europe and the US. If the BA merger collapses, BCal will move quickly to set up alternative arrangements.

If the commission recommends the merger, much will depend upon what measures, if any, it suggests to protect small-airlines' interests.

Some airline chiefs have argued that it is neither the commission's job, nor does it have the competence to go into the details of safeguards, which would involve it in highly contentious political debate on matters relating to the long-term conduct of UK civil aviation.

Such safeguards would probably take weeks to hammer out through intensive discussions between the airlines, the Department of Trade and Industry, the Department of Transport

and the Civil Aviation Authority.

The commission is probably aware of the pitfalls and it seems more likely that it would confine itself simply to stressing the need for safeguards against predatory and anti-competitive behaviour by BA and BCal, leaving the details to be worked out by others.

In that case, Lord Young could swiftly accept the merger recommendation - possibly with an announcement next week allowing BA to work out its new offer for BCal and initiating in the meantime the necessary discussions between Whitehall and the industry on the safeguards.

The two separate activities could be carried on in parallel, so that by the end of this year or early next, BA's offer could be in place and the Government could be in a position to announce its guidelines for the future conduct of UK civil aviation.

## Community care review 'needs radical solutions'

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

A GOVERNMENT review of community care may need to consider "fairly radical solutions" to overcome structural differences between the health service and local authorities, the National Audit Office says in a report published yesterday.

Government policy favours where appropriate, the care of elderly, mobility handicapped and seriously ill people in their own homes or elsewhere in local communities rather than in hospital. Sir Roy Griffiths, deputy chairman of the National Health Service Board, is examining community care and is due to report to the Government

strong criticisms from a number of MPs and some of the major independent airlines, which believe it to be against the public interest.

If the proposed merger is rejected, both BA and BCal would be free to go their own ways and both would probably look for other partners.

The airlines have made it clear in the increasingly competitive air transport environment that they want to become bigger and stronger. They have argued that their merger would be the logical first step in achieving this.

BA believes a merger to be necessary in the light of the growing power of the US "megacarriers" in international markets, while BCal regards it as necessary to strengthen its weak financial position.

However, BCal has made it clear that it cannot afford a long delay in settling the matter. Mr David Colman, managing director of BCal, confirmed yesterday

that since the referral of the proposed merger to the commission, BCal had resumed discussions with overseas airlines on possible amalgamations.

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The conference was organised by the Council of Europe as part of a Europe-wide campaign to draw attention to the problems of rural areas.

The policies, first announced last spring in the so-called Alton package - Alternative Land Use and the Rural Economy - will involve grants to farmers to diversify into craft industries or tourism, as well as to plant non-susceptible crops.

The new measures are thought to involve government finance of between £40m and £50m a year. Lord Whitelaw, Leader of the House of Lords, addressing a conference on the future of rural communities in

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## UK NEWS

## Tourism under pressure from falling dollar

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT



**THE FALL** in the value of the US dollar against sterling may hit Britain's buoyant tourism industry, the Department of Employment warned yesterday.

Mr John Lee, Minister for Tourism, said: "We must be alive to the pressures on Americans to vacation at home next year if the dollar continues its current trend."

He said the weakness of the US dollar left "no room for complacency over the continued business of inward tourism". Mr Lee also warned hotels and restaurants to bear this in mind when setting next year's prices. "It is bound to make the competition for American visitors still tougher," he added.

The British Tourist Authority said yesterday that the US dollar would have to fall considerably to have any effect on tourism.

"We promote Britain as a good value-for-money holiday to Americans and they are getting better value here than, for example, in Switzerland and West Germany, where the dollar has fallen even more," a spokesman said.

The latest tourism figures from the Department of Employment, published yesterday, reveal that 10 per cent more visitors came to the UK last year than in the same month last year. The increase was spearheaded by a 21 per cent increase in the number of visitors from North America.

Foreign tourists spent £200m in the UK in August, some 18 per cent more than in the same month last year.

For the three months June to August this year, there was a 16 per cent increase in the total number of tourists visiting the

John Lee: "There is no room for complacency."

UK compared with the same quarter last year. For the first eight months of the year, the increase was 14 per cent.

The increase in UK residents going abroad in August was only 4 per cent more than in the same month last year. From June to August the increase was 10 per cent while during the first eight months of the year it was 14 per cent.

While Britain's tourism industry may become worried about the US dollar's strength, travel companies selling holidays to the US are expecting a surge in demand.

Mr Ian Morrison, managing director of Jetlife Holidays, said yesterday: "We predict a 10 per cent holiday to America. Florida in particular is expected to be popular."

## Henry the navigator lands in the North Sea

By Lucy Kellaway

**HENRY HUDSON**, the 17th century English navigator, yesterday took his place alongside saline geologists and a range of oil company wives, secretaries and mistresses, at the inauguration of a new oil field in the North Sea.

After announcing that a new oil field on block 21/2a/2a had been named Hudson, he was chosen in preference to David Livingstone, Sir Martin Fricker and Chris Bonington, who are presumably patiently standing in line waiting for Amoco to find more oil. Hudson will be a companion for Sir Francis Drake, after whom the oil company named another marginal discovery.

Amoco's explorers follow a new well-established North Sea pattern in which each oil company chooses a theme around which to name its discoveries. Most have played safe - generally opting for historical figures, geographical landmarks or creatures - and in general have shown considerable taste in giving the fields a Scottish identity.

Indeed, the oil companies have been so careful to select Scottish themes that almost everything both suitable and Scottish has already been claimed by one of the existing 100-plus North Sea fields. BP has chosen Scottish saints (St Magnus, St Cuthbert and St Ninian), Sun Oil has played safe with Scotland's castles, and Esso, Mobil, Standard and Gulf, while Marathon has inflicted a plain man's touch with common Scottish surnames, such as Argyll and Gordon.

Conoco has been a little more eccentric, choosing its fields after famous Scottish geologists, so that the somewhat recherche figure of Sir Frederick Murchison, a 19th century expert on the structures of the Scottish Highlands, will be succeeded by a 200m barrel oil field.

Geographical landmarks have proved a popular, if dull, choice, with British opting for Scottish rivers such as Clyde, and Mobil claiming the lochs - Neas, etcetera - as its own. Amerada Hess has perhaps made the pretentious selection, choosing the novels of Sir Walter Scott - Waverley, Ivanhoe, Rob Roy - as its themes.

Phillips is one of the few companies which have abandoned tradition, planning the names of the fields more directly to their inspiration: to the women - See, Macbeth, and Tiffany - honoured by the men who found them. Mesa Petroleum did likewise when it named Bestrice - a particularly unusual discovery - after the wife of its chairman, T Bestre. Macbeth.

As more and more fields have been found in the North Sea the themes have been seriously tested. According to North Sea folklore, when Shetland named its first field in the North Sea in early 1971 it did not realise how many more fields it would find which would also need names.

In opting for the names of the UK, Shell allegedly intended to carry the names until someone noticed that by the sixth discovery it would run into difficulties. However, as Ark is also the name of a bird, a more poetic series was established which now includes the giant Brent field, Cormorant and Eider.

While most other oil producers are content to name their fields after oceans, mountains, the like, Esso has happily been adopted on the other side of the North Sea where the Norwegians have shown a more sentimental bent, calling their fields after such nursery rhyme figures as Teeswater (Two Thumb) or after mythological characters like Frigg - the Goddess of Love.

Such potential investors are not always made aware of this. One advertising gambit, it claims, is to "sell" life assurance as a tax-free investment. The magazine points out that insurance companies have to pay tax and this reduces the money their clients get back."

Which? warns first-time investors to be wary of adverts from "The Independent Financial Adviser". It's worth bearing in mind that such advisers get commission on investments brought through them so their advice may not be entirely independent," it adds.

## British Shipbuilders' job-redeployment ends

BY JOHN GAPPER, LABOUR STAFF

**BRITISH SHIPBUILDERS** Enterprise, job-redeployment arm of British Shipbuilders, the state-owned merchant shipbuilding corporation, yesterday said it had done most of what it could to help 3,458 yard-workers made redundant in spring last year.

BSE said about £2m was spent retraining workers and finding jobs. About 1,400 were re-employed; it expected 1,600 more would find work.

BSE expects to be wound up at the year end. BS - with a £145m trading loss for 1986-87

faces continuing problems but has no plans to cut the 5,000-strong workforce further.

Of the 1,400, 83 started training at which BSE granted up to £750 and lent up to £10,000. Spending including loans totalled about £7.2m. The Government gave BSE £5m to set up BSE; the Manpower Services Commission contributed £1m to retraining.

Mr Richard Wormell, BSE managing director, said he believed it had achieved a "gratifying measure of success."

## Consumer body criticises financial advertising

BY DAVID CHURCHILL

**FINANCIAL** advertisements that misled consumers were criticised yesterday by the Consumers' Association in the latest issue of *Which?* magazine.

The magazine warns against thinking that "get rich quick" financial advertisements tell consumers the whole truth.

"A common ploy on the part of unit trusts and unit-linked life insurance policies has been to concentrate in advertising on past performance, suggesting that favourable trends will continue," it says.

But it points out that such performance is not guaranteed and

that potential investors are not always made aware of this. One advertising gambit, it claims, is to "sell" life assurance as a tax-free investment. The magazine points out that insurance companies have to pay tax and this reduces the money their clients get back."

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## Finance rules to be eased

BY RICHARD WATERS

**THE CONSUMER** Credit Act is to be amended to make it easier for small unincorporated businesses to raise finance, Lord Young, Trade and Industry Secretary, said last night.

Speaking at the annual dinner of the Equipment Leasing Association, he said that all credit and hire for business purposes would be made exempt from the act.

At present, any financing ar-

rangements for an unincorporated business or partnership involving less than £15,000 falls within the scope of the act. This means, for instance, that the deal has to be signed by the trader in a seven-day "cooling-off" period to allow the trader to back out.

This imposed extra administrative costs and delayed the release of funds, said Lord Young.

The start of Canary Wharf, on the Isle of Dogs, coincided with the announcement by Tarmac Brooklands Properties of a new 200m phase in its 2m sq ft mixed-use development at Heron Quays. This is just to the south of Canary Wharf and will be linked to it by a walkway.

Mr Reichmann has made clear that the turmoil on the stock markets will not stop the Canary Wharf project from going ahead. O&Y had predicted that there would be at least two economic downturns during the development period.

He said: "When there was con-

cern about recession or ructions in the market place, users of property became more concerned about their accommodation needs.

O&Y sees Canary Wharf as a site for the main offices of major financial corporations.

It is prepared to offer accommodation to companies prepared to make an early commitment to the project at a total cost of around £15 a sq ft, about 20 per cent of City of London costs. So far only Credit Suisse, First Boston and Morgan Stanley, institutions which gave birth to the project, are signed up.

By contrast, the Tarmac Brooklands development is much less sensitive to movements in the securities industry. Its largest building, at 250,000 sq ft, is smaller than the smallest building planned for Canary Wharf. It is concentrating on the provision of smaller office suites for the service industries.

O&Y has now started on an

urgent programme to develop the western end of Canary Wharf, including a 700 ft office tower. In a move likely to antagonise the British architectural community, it has engaged a predominantly US team.

Cesar Pelli, of the US, and Adamson Associates of Canada, are joining the British firm of Sir Frederick Gibberd in working on the tower. The lower rise buildings of the first phase are being handled by three US companies - Skidmore, Owings and Merrill, Kohn Pederson Fox and I.M. Pei.

Skidmore is sharing with YRM of the UK the site planning and infrastructure developments. Two British companies - Donaldsons and Building Design Partnership - are consultants for the retail development on the site.

In the interests of speed, O&Y has turned to consultants with whom it has had previous experience of working. The intention is that the first tenants should start moving in two years

from now and what will be by, say, the year 2000?

Spira: Do these changes mean that privatisation of Escom is any nearer — or any more desirable?

Maree: If by privatisation one means in

## Electricity price rise criticised

BY MAURICE SAMUELSON

LARGE industrial users of electricity fear they will bear a disproportionate burden of the 15 per cent rise in electricity prices announced by Mr Cecil Parkinson, the Energy Secretary, on Tuesday.

Electricity users say the price, proposed to be implemented over the next two years, will make them less able to deal with overseas competition.

The fears were expressed yesterday by a range of organisations, including the Confederation of British Industry, the Electricity Consumers' Council and representatives of energy intensive industries.

All remained unconvinced by the Government's claim that the

increases were sought to finance a new power station building programme rather than to "fatten up" the industry in readiness for its privatisation.

The CBI said last night that the price rises would add about £200m to industry's costs over two years, and the bulk users of chemicals, steel, artificial fibres, paper and board would be particularly hard hit.

According to the CBI, bulk users in the UK are already paying more for supplies than several European competitors, notably France, Italy and Belgium.

The bulk users will be faced

with a further £2.1bn will be paid to the Government. This coupled with efficiency improvements would go a long way towards funding the investment programme without crippling price rises.

The Electricity Council, the umbrella body of the electricity industry, replied that it was "premature" to claim that industry would bear a disproportionate burden of the increases, since consultations had not yet started on how to meet the financial targets.

The Electricity Consumers' Council, the statutory watchdog body, said it was "shocked and horrified" by Mr Parkinson's announcement.

Final figures on costs and circulation are still coming in from White Smith, editor of The Independent newspaper, which was launched just over a year ago by three former Daily Telegraph journalists. The newspaper's circulation in October had almost certainly reached a new high of 370,000.

The paper is unlikely to be in regular profit on a month-by-month basis until next spring, but Mr Whitem Smith said that for the first time The Independent was seeing advertising at a premium level.

Meanwhile the board of Lonrho, publisher of The Observer, is considering a feasibility study into launching a daily.

The aim would be to use the existing Sunday staff to turn out a national daily which would inevitably compete with the market carved out by The Independent.

It is believed that a positive recommendation went forward to the Lonrho board, but that it has treated the proposal with caution although the project has not been dismissed.

Inhibiting factors include the success of The Independent and doubt whether the market could be expanded to make room for a fourth national quality newspaper.

In the absence of full-price transparency, industrial trade bodies have conducted regular polls of their members to build up a picture of what they are being charged. Over the past year, say the chemical manufacturers, prices of firm gas have ranged between 25.5p a therm and about 35p, with most paying just over 30p.

British Gas's policy is to get what it can from its customers and to warn them not to let anyone else know what they are paying," says Mr Legge. Particularly vulnerable are industries such as ceramics for which gas is the preferred fuel.

The corporation, however, is in no mood to apologise for its policy, or the effectiveness of which it says is demonstrated by its recapture of nearly all the 20 per cent of industrial load lost after the oil price collapse as well as new business from oil, bottled gas and electricity.

In the first half of the 1980s, a freeze on UK gas prices followed by steep price increases in Europe, helped to soften the grievance of UK industries. However, the argument has flared again since the 1986 oil price collapse, which was followed on the Continent by a much steeper fall in gas prices than in this country.

For the past 12 months or so,

say the chemical companies, the average continental price for firm contract gas has been about 22p a therm compared with about 32p a therm in the UK.

But it is not just the international comparisons that rankle. There are also complaints about the different prices levied within the UK by a gas industry freed from state ownership, and about the style of the corporation's management.

### EUROPEAN GAS PRICES (pence per therm)

	20.7
Belgium	22.5
France	22.5
Italy	20.8
Netherlands	22.0
W. Germany	30-33.0

First contract prices at October 1 for medium-term contracts, including 3.5m therms per annum.

Sources: British Independent Steel Producers Association

problem, which will become acute early in the 21st century.

So the future pattern of power generation in South Africa is one of ongoing coal-based generation with nuclear power gradually becoming more important. On this basis, I would expect the next nuclear station to come on stream between the years 2000 and 2010.

We're starting to plan for this now. Bear in mind, too, that by the year 2050 all our existing power stations will have to be replaced.

South Africa has the necessary expertise

to develop its own nuclear plants, although we would probably need a technology partner.

Spira: How is electrification in the black areas proceeding?

Maree: I see Escom as having an impact on the future of South Africa in three important areas. The first is that Escom does in job efficiently and set prices as economically as possibly can, then we would be helping to keep South Africa competitive internationally, both in terms of mining and in terms of industry in general.

Secondly, by doing a good job Escom will have proved that it is possible to turn around a semi-state organisation into a really efficient and profitable institution. I've no doubt we can do this.

Thirdly, and perhaps most importantly, we have a major contribution to make to the quality of life of the country's Third World component. There are 20 million people in South Africa who don't have power. Few realise that the alternative sources of energy for these people are very much more expensive than electricity. For example, paraffin is nine times more expensive than electricity, coal twice as expensive and candles four times as expensive.

Our aim is to help them to find suitable means of meeting their needs. These comprise, on a very basic level, one light and one plug. We believe it is possible to supply that need cheaply and affordably by moving away from the traditional First World standards. We don't have all the answers but we're working on them via a completely new approach.

## UK NEWS - BANKERS AT THE MANSION HOUSE

CHANCELLOR STRESSES NEED FOR INTERNATIONAL CO-OPERATION TO CALM FINANCIAL CLIMATE

### Chancellor and Bank Governor are best of friends

By David Lascelles, Banking Editor

**MR LAWSON**, the Chancellor, and Mr Leigh-Pemberton, the Governor of the Bank of England, are the best of friends and have the highest regard for each other. And that is official.

After last week's bitter public row over the BP issue, the two highest financial officials of the land used last night's Mansion House dinner to express the warmest feelings for each other, in their speeches. However, careful observers noted that their utterances had an effusiveness not normally associated with heartfelt sentiments.

Mr Lawson opened up the compliments by noting that both he and Mr Leigh-Pemberton were making their first appearances at the Mansion House banquet. "The excellent working relationship he and I have built over the last year is one that I value very highly indeed," he said, "and it clearly assumes a special importance during the difficult time through which we are now passing."

Not to be outdone by the warmth of the Chancellor's language, Mr Leigh-Pemberton spoke of the BP sale and said: "In this connection I would like to take this opportunity to congratulate the Chancellor on the wise and effective choice that he made last week to resolve the unprecedented difficulties of launching the largest ever internationally underwritten equity issue and thus being faced with market more dramatically disturbed than at any time in the present century."

"I would agree with the widespread comment that part of the fall in equity prices constitutes a correction. This carries the implicit criticism that a more rational market might have avoided both the earlier overvaluation and the recent disturbance. In part, however, what happened was the manifestation to unresolved tensions in world payments balances, and particularly in the public finances of the United States. While market conditions on the first anniversary of Big Bang were scarcely comfortable, we should not allow that to detract from the achievements of the past 12 months."

Without referring to the public row between the Bank and the Treasury over who deserved the most credit, he said the decision to put a floor under the BP share price was "a wise and effective choice".

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## Lawson praises City for weathering storms

ON THIS great annual occasion of the Lord Mayor's dinner for the bankers and merchants of the City of London - and this is now the fifth time I have stood up here as Chancellor - it is customary to say something about the City.

But there are other speeches to come, and I can be brief. Foremost among those other speeches, of course, will be that of the Governor, who will also be playing his fifth innings here in that capacity.

The excellent working relationship he and I have built up over that period is one that I value very highly indeed, and it clearly assumes a special importance during the difficult time through which we are now passing. I am immensely grateful to him.

I would also like to salute the City for the way in which it has comported itself throughout almost three weeks of a financial blizzard which blew in from across the Atlantic, with a ferocity few of us Above all, that I may be fortunate in this country that the financial storm - if it had to come - has come at a time when the Government has just been granted by the British people - and grant financing to the strength of a further term of office. I can assure you, my Lord Mayor, that we shall put that strength to good use, have experienced in our lifetime. Throughout that period, the markets have continued trading without disruption, and without even the curtailment of normal trading hours.

And in the midst of it all, the biggest share issue the world has ever seen was able to go ahead, with the London sub-underwriters ready, willing, and able to absorb the stock with relative calmness.

I pay tribute to the Association of British Insurers, who, at the height of the BP controversy, declared: "ABI members are quite prepared for the issue to go ahead and they will of course meet the obligations they have undertaken. There is no question of the ABI membership seeking to put pressure on Government to have the BP issue postponed."

And I pay tribute, too, to my fellow-guest, the Chairman of the Stock Exchange, Nicholas Goodison, who with characteristic frankness made clear that in his opinion, too, the BP share issue should go ahead.

I may be old-fashioned, but in my judgment, had I bowed to the pressure from some quarters to abandon the issue, which had been fully underwritten and - in London, at least, sub-underwritten too - it would have done irreparable harm to the good name and reputation of the City.

Doubts about whether the United States, despite their genuine success in 1986-87, had the political will to reduce still further a budget deficit that was far from being simply a fair



Key speakers: Nigel Lawson and Robin Leigh-Pemberton

still far too large.

Doubts, too, about whether the United States had the political will to hold interest rates at whatever level was necessary, not merely to maintain dollar stability, but also to ensure that the deficit so far as it endures, is soundly financed.

And doubts about whether some other countries would fully accept the implications for their own economies of maintaining currency stability.

It is, indeed, ironic that an apparent unwillingness of the United States to raise interest rates because of an exaggerated fear that this might tip the economy into recession has led to a collapse on Wall Street, whose recessionary threat is very much greater.

Of course, even financial clouds have silver linings.

In the United States, for example, the necessary slowdown in the growth of domestic demand in relation to output - if the trade balance is to improve, as it must - is now likely to be achieved. And without the higher interest rates which would have added to the burdens of the debtor nations.

At the same time, the sudden loss of wealth suffered by the share-owning people of America is likely to cause them to want to save more, thus facilitating the financing of the budget deficit without so much reliance on sceptical foreigners.

All this is welcome. But the need for the US Budget deficit to continue to fall significantly remains crucial.

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## UK NEWS

City up  
not to  
react to  
collapse  
market

## Hitachi plans air conditioning plant in Europe

By NICK GARNETT

HITACHI is considering setting up a plant in Europe to produce air conditioning equipment.

The company has given no indication where it might build the plant, but the UK is the company's biggest market in Europe for this type of equipment.

Japanese companies have been making inroads into the highly competitive European market at the expense of US companies and indigenous producers. Daikin already has an assembly operation at Ostende, Belgium.

However, the Japanese thrust is set to largely end in the UK and France. Sales of Japanese and Italy are negligible.

Japanese companies pay one of the reasons for the lack of penetration in West Germany is the need to comply with local

criteria for certain types of components such as heat exchangers.

Mr Roger Parker, managing director of Climate Equipment, the Solihull-based sole UK importer of Hitachi air conditioners, said other Japanese companies would be looking to set up European facilities.

The air conditioning equipment industry believes the Japanese will continue to reduce their market share as compressors from Japan. However, heat exchangers and controls might be purchased locally.

This could help Japanese companies win approval in European markets which have been virtually closed to them.

The strength of the yen is also another factor. This has hit margins on equipment imported from Japan.

## Warning on housing association move

By ANDREW TAYLOR

GOVERNMENT proposals to use private money to fund voluntary housing associations would lead to a greater exposure of risk, says Coopers & Lybrand, Britain's second-largest accounting firm.

Coopers, in a response to the housing white paper issued at the end of September, says many housing associations have little experience of commercial lending involved in raising private finance.

It says management and accounting techniques and procedures of housing associations, and of the Housing Corporation which administers grants to the associations, would need to be tightened if plans were to succeed.

The white paper proposes that associations, which will be expected to raise a growing part of funds from the private sector, will play a more prominent role in providing rented housing for people either too poor or unable to buy their own homes.

It is proposed that the local authorities' role as leading providers of rented homes be cut as housing associations and the private sector increase their share of the rental market.

Coopers says the present grants system, introduced in 1974 - which provides between 50 per cent and 100 per cent of housing-association building

costs - has to a large extent insulated associations from the commercial risks in property development.

It says: "Although some associations have entered into new initiatives involving private funding, the majority have either not undertaken developments of this type or have been supported by guarantees from local authorities which have effectively borne the risks connected with privately financed schemes."

The white paper proposes that developments, rather than local authorities, should bear the greater proportion of risk of raising money from the private sector.

Coopers says one safeguard would be for the Government to strengthen audit procedures for housing associations. It says the Housing Corporation might regularly review audit arrangements and appointments.

Laws could be introduced to require auditors to consider the adequacy of management controls of cashflows and budgetary matters.

The Housing Corporation could also assist in training voluntary committee members of housing associations, many of whom will have had no experience of housebuilding and housing finance, says Coopers.

## Damages for Heron chief

FINANCIAL TIMES REPORTER

MR GERALD RONSON, chairman of Heron International, yesterday won undisclosed libel damages, described as substantial, for a newspaper article which had allowed the payment made by Grimmais to two subsidiaries of the Heron Group to be passed to a US company.

Mr Ronson, who faces charges

arising from the Guinness takeover bid for Distillers last year, had sued The Daily Telegraph, its editor Mr Max Hastings and reporter Ms Tessa Curtis, complaining about a Telegraph article published a fortnight ago.

The damages are to go to a charity of Mr Ronson's choice.

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## LAW AND SOCIETY

# A burden of reason and fear

By A. H. Hermann, Legal Correspondent

THE GREAT machinery of West German justice quivers and creaks under the burden of ever increasing civil litigation. The nineteenth century concept of a perfectly rational *Renteitsrecht* (rule of law) and the more recent experience that obedience to "properly" established, but "inevitably" flawed, laws and executive decisions may often do more damage than good, in Germany add to the overworking of law which is a feature of industrial society. Far too many disputes are being brought into courts from whose decisions as many as four appeals are sometimes possible.

The federal Minister of Justice, Hans Engelhardt, fears that the flood of litigation might clog the courts and prevent their proper functioning. He has initiated a wide-ranging review of civil justice. His objectives are more easily understood: states a greater number of out-of-court settlements and fewer appeals.

By 1980, the number of civil actions reached 1.37m and since then has risen by another 17 per cent. At the same time, the number of appeals has increased by 32 per cent. The rise in litigation has been accompanied by a corresponding increase in the number of attorneys from 36,000 in 1980 to 50,000 at present. However, budgetary restraints have kept the increase in the number of judges to a much slower pace. Between 1980 and 1985, the number of trial judges rose by 7 per cent and appeal judges by only 2.3 per cent.

The West German system of courts can be visualised as several pyramids, ensuring both decentralisation of courts and their far-reaching specialisation. The backbone of the system is the pyramid of ordinary civil courts starting with district courts (*Amtsgerichte*), dealing with disputes of minor value or importance. These step up to regional courts (*Landgerichte*) from which cases can go to an appeal court (*Oberlandesgericht*) in each Land. A further appeal (Revision) can go to the Federal Supreme Court (*Bundesgerichtshof*).

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In addition to this regular system of appeals, each court or individual can turn to a regional constitutional court or to the Federal Constitutional Court (*Bundesverfassungsgericht*) with a complaint that either the statute applied in the particular case or the decision itself is incompatible with the Fundamental Law - the German Bill of Rights.

In this way the ordinary courts of the individual Lands are integrated into a single system, of which the federal courts form the apex. The same applies to parallel hierarchies of specialised courts, each topped with a federal court as the court of last appeal - except of course for the possibility of competing before the Federal Constitutional Court.

Such specialised courts exist for business disputes, for review of administrative decisions, for appeals against taxes and customs duties, employment disputes and social security claims. Competition matters are dealt with by special

benches established in a number of civil courts. The most prominent of these is the Competition Bench of the Berlin *Kommerzgericht*, to which go all appeals against the decisions of the Federal Cartel Office, located in the same city.

They were updated by several layers of legislation, gradually shifting emphasis from the freedom to contract towards the protection of the weaker parties, such as consumers or employees. What remains, however, is the logical system of the original codes which makes it easier to find what the law is.

A single judge sits only in the lowest level of courts - the district courts. In higher regional courts, a bench of three judges is the rule and larger benches decide appeals in the federal courts. A reduction in the number of judges deciding appeals is seen by the Ministry of Justice as a way of alleviating the present difficulties.

Anyone who has used West German roads will know that German drivers have no great understanding of another's mistakes or confusion.

Long as they have the right of self-determination, nothing is being killed in order to assert it. The same spirit leads to a certain over-emphasis of rights in other matters and, consequently, to a certain element of historicism in this approach, tending to protect the inherited legal system against contemporary distortions.

Against these popular notions, modern German jurisprudence emphasises that in an industrial society, law is necessarily a product of compromise between the conflicting interests of major groups. From this, it is only a short step to the recognition that litigation can only rarely, if at all, lead to an absolute justice, and that a settlement by negotiation or conciliation may be better. Such legal theory is, of course, also much more congenial to a minister of justice operating under budgetary constraints.

However, this legacy of the

age of enlightenment is not the only historical factor aggravating the present burden on German courts; the memory of the horrific abuse of the legal system during the Nazi period also plays an important role. When Hitler took over in 1933, the Minister of Justice and the President of the Supreme Court remained in office and served the Fuhrer until their death.

Very little was changed after the top of the German judicial service before 1945. In the words of Dr Hans-Joachim Vogel, a former minister of justice, "the history of German justice in the Third Reich is the history of an institution which failed to resist and, step by step, sunk to a role of accompaniment and execution of an *Unrechtsstaat* (the unjust state) transgressing all fundamental rules and values of human coexistence."

The defeat of 1945 and the Nuremberg trial shattered the easy positivism which helped judges to silence their own consciences and to claim that they were bound to observe any duly promulgated statute, or at least to apply it in a manner defined by Hitler. Sanctified by the employment of evil means. Though some knew it all the time, by 1945 it dawned on the rest that legality works only as long as the government is in decent hands. If it falls into evil hands, only belief in higher values can save the administration of justice.

In practical terms this led to the adoption of the Fundamen-

tal Law, now such an important source of overriding rules which have to be respected by courts, government and parliament alike.

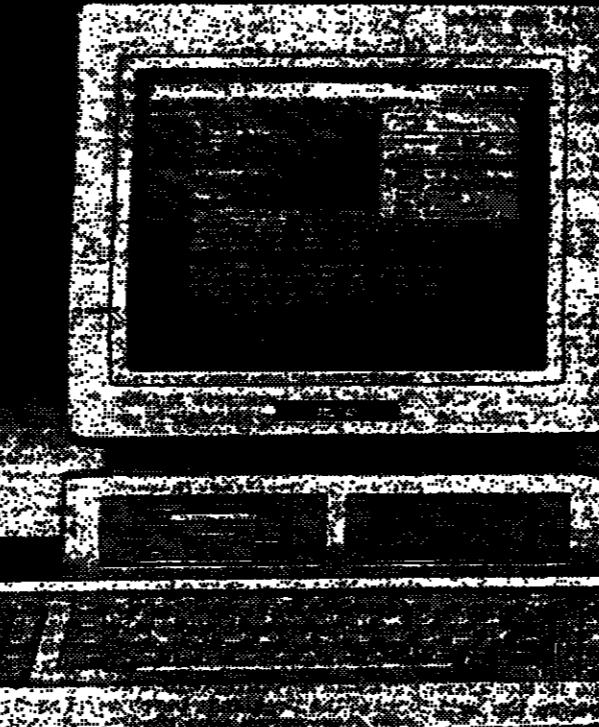
The application of these rules goes beyond simple, individual human rights, also in effect protecting entire groups of people considered vulnerable. It even goes beyond the limits of a free market economy which, as the German Constitutional Court recognised, is only one of the possible social structures satisfying the requirements of the Fundamental Law.

These are no doubt welcome and laudable principles but one of their less welcome consequences is a further opportunity for litigation and appeals. In an effort to curb this, Mr Engelhardt asks attorneys to advise their clients against litigation whenever settlement or another resolution of the dispute appears possible. The way German attorneys are paid already puts a premium on settlement, for which they receive separate remuneration. It is also the duty of German judges to influence parties towards reaching a settlement.

The Government will now seek to give further incentives to avoid litigation. At the same time, the review of civil justice will also aim to streamline procedure and assist both judges and court administrators with a wider deployment of electronic information systems.

The great pyramid of German courts, with well over 10,000 career judges, could not be more different than the judicial system of the UK. The causes of its present overload also seem to be different - but the solutions offered do have a familiar sound.

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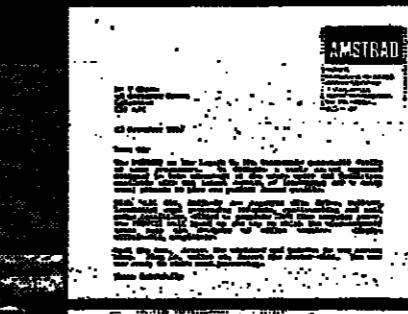
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## UK NEWS - PARLIAMENT and POLITICS

### Liberals press Steel over new party leadership

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

**MR DAVID STEEL**, the Liberal leader, yesterday acknowledged that he is coming under mounting pressure to decide whether he intends to stand for the leadership of a merged party if current talks with the SDP succeed.

His remarks came on the same day that Dr David Owen, the former SDP leader, stressed that he and his followers had no wish to stop those who wanted to merge but that the continuation of the SDP "was a matter of conviction".

Dr Owen pledged that the SDP "will not die and, therefore, a fourth national political party will remain operating in British politics". He said that those who remained with the SDP were not going to leave their committee to working with other political parties or be "tempted into family feuds" and that was why they had stood aside from merger negotiations.

His comments will do little to calm mounting anger among the pro-merger faction of the SDP over what it regards as increasingly blatant attempts by the Owenite wing of the party to undermine the merger plan while negotiations are still in progress. SDP negotiators claim they have "firm evidence to show our efforts to run a 'party within a party' are being stopped up".

Mr Steel was speaking the day after the latest round of negotiations between the two parties, which accepted SDP demands that a policy prospectus should be included in any merger package to their respective memberships.

The Liberal leader, who said he had been thinking about his political future while on his recent trip to the United States, indicated that he hoped to make his decision early in the new year. He said he was "getting the message" that his Liberal colleagues would like to know his intentions by then.

He stressed that the decision was likely to prove a difficult one both personally and politically but that he appreciated that he had to come to a conclusion before long.

### Labour MPs back plan of attack on Scottish policy

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

**LABOUR** MPs yesterday pledged their full support for Opposition plans to mount a sustained Commons campaign to drive home its electoral strength in Scotland.

Mr Donald Dewar, the shadow Scottish Secretary, told a well-attended meeting of the Parliamentary Labour Party that the intention was to mount "a concerted and effective attack of the Government during the present session".

At the last election, the number of Tory MPs in Scotland fell to 10 while Labour returned 50 MPs to Westminster, a result which has provoked Labour claims that the Government has no mandate north of the border. The Opposition has already forced one Scottish debate to run into the night, leading to a reorganisation of Commons business.

Mr Dewar said Labour was determined to maintain a campaign which kept ministers under pressure and which also



David Steel: leadership decision 'early in new year'

had not yet discussed the mechanics for a leadership election and a sub-group is considering the issue, along with transitional arrangements to cover the merger period. It is expected to report in the next two or three weeks, when an election timetable might begin.

It is a radically changed House since the general election. The formidable Lord Mackay of Clashfern is the new

Speaker to 'reflect' on disclosure

BY TOM LYNCH

**MR BERNARD WEATHERILL**, the Speaker of the Commons, yesterday proposed to "reflect" on how much he could disclose to the House about the committee of senior MPs - many from party whips' offices - who advise him on security matters.

However, challenged by Mr Tony Benn (Lab, Chesterfield) and Mr Tam Dalyell (Lab, Linlithgow), he insisted that the committee was not responsible for the security vetting of MPs or their staff.

Mr Benn told MP's "I understand that, for some time now, the security committee of members of both sides has been meeting to consider vetting". He demanded to be told who set it up, the extent of its authority, what recommendations it had made and who was on it.

He said this information would not be provided to ministers. In particular, the party would maintain an all-out attack on the plans for a community charge in Scotland and on government proposals for housing and education.

Mr Dewar called all Labour MPs to lend their full support to Labour's call for a Scottish assembly and to the bill which is to be introduced by the Scottish parliamentary group.

Labour MPs yesterday voted in favour of a compulsory annual levy to help local party funds. They have previously made a voluntary contribution equivalent to 1 per cent of their parliamentary salary.

marginalised the smaller parties in Scotland. He said the plan did not represent filibustering and Labour intended to ensure that all the time allocated to Scottish affairs was used legitimately.

He pledged that Labour would not be prepared to endow itself in any "comfortable deal" designed to simplify life for ministers. In particular, the party would maintain an all-out attack on the plans for a community charge in Scotland and on government proposals for housing and education.

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### John Hunt analyses what promises to be a testing session for all sides in the Upper House

### Their lordships brace themselves for deluge



John Hunt: analysis of the Upper House session.

**THAT** arch loyalist, Viscount Whitelaw, Leader of the Lords, caused eyebrows to be raised at the Tory Party conference last month when he warned that the weight of controversial government legislation could cause problems in the Upper House in the coming months.

Although his frank assessment must have been unpalatable to Mrs Thatcher, he was merely being pragmatic when he said that it was inevitable that the Government of the day should be defeated from time to time on major bills in the Lords.

His caution has certainly been confirmed by the difficult passage of the huge Criminal Justice Bill which has been mauled by peers on both sides of the House during its committee stage in record time.

Lord Whitelaw and his able lieutenant, Lord "Bertie" Denham, the Government Chief Whip, will be tested even further when the major items in the Government's election manifesto - the introduction of the poll tax, the sweeping changes to the education system and reform of the housing market - find their way to the Lords.

Before this legislative avalanche descends, the Lords will have to consider the Copyright, Designs and Patents Bill, Legal Aid Bill, Merchant Shipping Bill and the Farmland and Rural Development Bill.

"It still leaves us a lot of scope," says Lord Cleddwyn. "It is up to the House to improve bills in the interests of the general public

and start of a session and says that although amendments are always likely, the Government will get its bills through - "we always do."

In the Government team in the Lords in good shape to deal with the challenges. Privately Labour and Liberal peers expect that it is not. They refer to the young hereditary peers on the Government front bench as "the boy scouts" or "Maggie's yuppies" - a charge strongly denied by Lord Denham.

But the appointment of Lord Mackay was partly influenced by the need for him to play a leading role on the Criminal Justice Bill where Lord Caithness, aged 33, the 20th Earl, who is Minister of State at the Home Office, was running into difficulties.

He maintains that the Government is helped by the self-denying ordinance under which peers do not vote against a second reading of a bill which has been in the election manifesto.

Nevertheless, as Lord Cleddwyn, the Labour Leader in the Lords, points out with relish, the Opposition can still change legislation during the committee stage although it is not the convention to put down amending amendments or to filibuster.

"It still leaves us a lot of scope," says Lord Cleddwyn. "It is up to the House to improve bills in the interests of the general public

and you can rest assured that we will carry out that duty."

He maintains that the Government has already severely over-loaded the legislative programme and is trying to cram all of its main election commitments into the first year of the new parliament.

"I fear we face an extremely heavy and difficult session," he says ruefully.

But Lord Denham, as befits a chief whip, is ever optimistic and says that the majority of peers in the House are "asleep at the wheel".

There is also the intriguing question of the new "wet" Tory peers - former Cabinet ministers such as Lord Pym (Mr Michael Cocks) and Dame Judith Hart.

The Liberals have Lord Ross of Newport (former MP for the Isle of Wight). Tradition, authority and威望 will be added by Sir James Dugdale, former Prime Minister, who takes his seat later this month. Others include Lord Dormand of Easington (Jack Dormand, former chairman of the Parliamentary Labour Party), Lord Mason of Barnsley (Roy Mason), Lord Jay (Mr Douglas Jay), Lord Cocks (Mr Michael Cocks) and Dame Judith Hart.

The programme claims that a reform plan was put to a secret Cabinet committee by Baroness Young when she was Leader of the House in 1982. She is said to have suggested that senior ministers in the Lords should have the right to address the Commons in person on special occasions.

Mr Cleddwyn, perhaps to give further consideration to allowing them time to cope with government legislation. Yesterday the House debated the report of an all-party group of peers on the reform of its procedures in the light of the unprecedented pressures of legislative work last session.

Lord Whitelaw suggested that the report should go to the Lords' Procedure Committee and said that he would be submitting a paper to the committee taking into account the views in yesterday's debate. Peers would then consider the committee's recommendations for change, if any.

Lord Aberdare, convenor of the all-party group, fully endorsed the report's rejection of suggestions that the Lords should have a Speaker with controlling powers similar to the House of Commons. The Lords have their own form of self-regulation.

He said that despite the pressure of business the House had not lost its traditional character and had successfully adapted to meet changing circumstances. Therefore, there should not be any fundamental changes in response to external pressures.

There had been strong support for the view that statements by ministers in the Commons should not automatically be repeated in the Lords but should be printed in Hansard, the official record of proceedings.

James Prior) - and the extent to which they will criticise government policies.

The feeling is that Lord Pym will certainly not hesitate to speak out on controversial legislation. The possibility of him clashing with another newcomer, Lord Joseph (Sir Keith Joseph), one of Mrs Thatcher's leading ideologues, is being watched with interest.

In addition there are new peers such as Lord Rippon of Herneham and Lord St John of Fawsley (Mr Norman St John-Stevens) who could make life difficult for the Government by taking a very independent line.

The influx of former leading House of Commons personalities will also have an impact. The most notable Labour figure will be Sir James Dugdale, former Prime Minister, who takes his seat later this month. Others include Lord Dormand of Easington (Jack Dormand, former chairman of the Parliamentary Labour Party), Lord Mason of Barnsley (Roy Mason), Lord Jay (Mr Douglas Jay), Lord Cocks (Mr Michael Cocks) and Dame Judith Hart.

The Liberals have Lord Ross of Newport (former MP for the Isle of Wight). Tradition, authority and威望 will be added by Sir James Dugdale, former Prime Minister, who takes his seat later this month. Others include Lord Dormand of Easington (Jack Dormand, former chairman of the Parliamentary Labour Party), Lord Mason of Barnsley (Roy Mason), Lord Jay (Mr Douglas Jay), Lord Cocks (Mr Michael Cocks) and Dame Judith Hart.

The programme claims that a reform plan was put to a secret Cabinet committee by Baroness Young when she was Leader of the House in 1982. She is said to have suggested that senior ministers in the Lords should have the right to address the Commons in person on special occasions.

Mr Cleddwyn, perhaps to give further consideration to allowing them time to cope with government legislation. Yesterday the House debated the report of an all-party group of peers on the reform of its procedures in the light of the unprecedented pressures of legislative work last session.

Lord Whitelaw suggested that the report should go to the Lords' Procedure Committee and said that he would be submitting a paper to the committee taking into account the views in yesterday's debate. Peers would then consider the committee's recommendations for change, if any.

Lord Aberdare, convenor of the all-party group, fully endorsed the report's rejection of suggestions that the Lords should have a Speaker with controlling powers similar to the House of Commons. The Lords have their own form of self-regulation.

He said that despite the pressure of business the House had not lost its traditional character and had successfully adapted to meet changing circumstances. Therefore, there should not be any fundamental changes in response to external pressures.

There had been strong support for the view that statements by ministers in the Commons should not automatically be repeated in the Lords but should be printed in Hansard, the official record of proceedings.



Lord Cleddwyn: 'overwhelming case for commission'

### Inquiry on future of Lords advocated

By John Hunt

A CALL for a high-ranking committee to examine the future of the House of Lords will be made tonight by Lord Cleddwyn, Labour Leader in the Lords, at the BBC Radio 4 programme, Analysis.

"You can't go on in this way," he says. "I think there is an overwhelming case for setting up a commission for looking at the House of Lords as it performs its duties today."

Lord Whitelaw, Leader of the Lords, is in the programme that could come a time when the House would "explode" because of the large number of peers. He believes there could be a move for creating from the existing hereditary peers a limited number who want to come regularly to the House.

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### Ridley blames Germans over North Sea pollution

By Tom Lynch

MR NICHOLAS RIDLEY, the Environment Secretary, yesterday said West Germany bore a disproportionate share of the blame for pollution in the North Sea.

Pressed by Labour MPs at Question Time to improve the UK's performance on sea pollution, Mr Ridley accused them of pointing the finger of blame in the wrong direction, and produced a series of statistics showing the German record on pollution in an unfavourable light.

He said the UK produced 2 per cent of the toxic waste incinerated in the North Sea, while more than half of it originated in West Germany. Of heavy metals discharged from rivers into the North Sea, 45 per cent came from the Rhine - most of it originating in West Germany.

Mr Ridley said Britain was responsible for only 1.8 per cent of heavy metal pollution from sewage dumping. "The UK is one of the cleaner countries in relation to the North Sea. I have a full programme of trying to get the other countries to come into line with us."

Poll tax allegation denied

ACCUSATIONS THAT the community charge is intended to damage poor people from voting were brushed aside by Mr Michael Howard, the Local Government Minister, at Question Time in the Commons yesterday.

Mr Diane Abbott (Lab, Hackney North and Stoke Newington) said the poll tax would force many of the poorest peo-

ple not to register to vote. "It is not an intentional or unintentional effect of the scheme."

Mr Howard told Ms Abbott there was "no intention or effect in terms of the electoral register."

Mrs Ann Winterton (C, Congleton) asked for an assurance that the new nationally-determined uniform business rate would be pitched at a low level

## TECHNOLOGY

**T**here is a slightly uncomfortable look about Ed McGrath, managing director of firework company Standard Brock. The Catherine Wheel he is demonstrating has popped more and lasted for less time than he would have liked.

Although quick to point out that the firework was not a failure, he admits with a nervous smile that it was "not one of our better efforts".

Then McGrath lets out a more confident laugh; he can probably afford it. By this time next year Standard expects to be selling a type of Catherine Wheel which is both more predictable in its behaviour and cheaper to produce.

The reinvention of the Wheel has been a success, however. For Standard, Europe's largest fireworks manufacturer, it represents a first step in a long overdue move to adopt new technology.

The result is likely to be a reduction in the cost of fireworks to the customer, while for the company - which, though admitting its technological shortcomings, claims to be more advanced than any of its competitors - it could lead to sharp rise in profitability.

The fireworks industry's lack of manufacturing sophistication stems in large part from the dangerous nature of its business. British law forbids companies from gathering more than 2kg of explosive powder at each production site. Setting up a smooth manufacturing flow is therefore difficult.

In addition, the market is small with UK sales estimated at about £15m a year. Until recently the advantages of introducing expensive technology were thin-lined, particularly for small companies.

Standard, which claims about 65 per cent of the British fireworks market, was one of the few companies which had a sufficient turnover volume to justify heavy investment in machinery. But, according to Robert Robertson, head of R&D, opportunities were wasted. The company was able to increase profitability through economies of scale and through competitors falling by the wayside. When new machinery was needed Standard tended to buy standard plant from other industries rather than look at ways to radically improve production techniques.

All that changed in July last year when Standard was bought for £2.5m by Scottish Ferrier Trust, the widely diversified conglomerate with interests ranging from oilseed rape to householding and textiles. SFT saw potential for big growth in the fireworks market, especially if it could get prices down. That, in turn, depended on a sharp improvement in production methods.

SFT seized its chance for speeding the changes with the appointment of John Robertson, head of research at Brock's and now technical director at Standard Brock. The SFT takeover was a godsend. He had joined the company two years previously after tiring of constant spending cuts at the Ministry of Defence, where he had spent the first 12 years of his career.

With the financial problems at Brock's he had been looking at another job. SFT saved him the effort because of the company's

## Gunpowder plotters at work in Dumfriesshire

Mike Smith explains how Standard Brock, Europe's largest

maker of fireworks, has set about transforming its design and production methods



vances in fireworks technology but it had bigger ideas than Standard and its research staff of 10 compared with the three of his new parent.

One reason for Brock's heavier staff complement was that, unlike Standard, SFT had many pyrotechnic experts for military use. To keep its contracts with the UK Ministry of Defence and the US Defense Department for products like screening smokes and explosion simulators it had to have a substantial research department.

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give Brock's the financial stability it needed.

Robertson, who has a chemistry PhD, had been recruited to develop military pyrotechnics and admits he had to have his arm twisted to get involved in fireworks. "It was professional pride," he says, "that I wanted to push back the frontiers of science."

He has discovered, however, that he can do that with fireworks as much as with any other pyrotechnic product. And there is obvious synergy between fireworks and military pyrotech-

nics. Indeed, Standard's break-through with the Catherine Wheel owes its existence to Brock's development of a delay system for practice smoke grenades.

The basic principle behind it is the same as that behind all fireworks since their invention, thought to be by the Chinese in the 1st century AD. They work because of the combustion

of a fuel (metal powder or carbon) with an oxygen-providing oxidant.

The difference between the Standard wheel and its predecessor is in the way it is made. Instead of putting firework powder into a long tube and then winding it into a coil, Standard's wheel has been developed and patented a screen-printing system. In this an explosive composition, in the shape of the finished Catherine Wheel is forced through a wire mesh and "printed" on a card.

The firework gives off the same visual effect but the new manufacturing method is cheaper and easier to automate.

When the automation system is up and running at the old Brock's site at Sanquhar in Dumfriesshire, Scotland, Standard expects labour and materials savings of about 50 per cent. It is aiming to produce 100 units at Sanquhar next year, where it will open its first ever factory.

But if Standard does get it right, the drive to automation will transform it to other pyrotechnic products. Quite in what way, the company is keeping to itself, because it does not want to give advance notice to competitors.

What the company will talk about is a second major technological change in the manufacture of its fireworks. Again this is a recent development from

the Brock's stable. It involves filling fount and rocket fireworks with liquid resin, rather than with powder.

The main advantage is that the resin-filled system is much easier to automate because the liquid is easier than powder to feed into fireworks through nozzles.

Robertson believes the process will reduce the time spent on each firework by 15 to 20 per cent and that the machinery should pay for itself in two years.

An additional advantage is that resin-filled fireworks can be made more consistently, with less air bubbles, and therefore are less likely to pop and splinter. Powder does not bind together well and so has to be consolidated in various stages of the production processes and even then not always successfully.

In spite of the advances made this year, there is still an enormous amount for Robertson and his team to accomplish. It is some years off yet but one target is to tackle extraordinarily difficult firework manufacturing methods.

Standard's main manufacturing site in Huddersfield consists of about 100 tiny huts. None is able to take more than six people and each has a different task to perform. In the past, the company's management has often been considered impracticable because of the safety considerations. But the picture would change if Standard, by rapidly increasing the speed of throughput, could reduce the amount of powder at each production point.

Such a project would, of course, require substantial capital investment and to justify this Standard may first need to prove its theory that the fireworks market is capable of being expanded at the rate it believes possible.

McGrath believes growth in the UK will come from markets for occasions other than November 5, especially if the products are cheaper for consumers. He also sees scope for increasing exports, from their present level of about 5 per cent of output, by bidding for, for example, the July 14 market in France or the New Year's Eve market in Scandinavia.

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### French extract value from metal waste

COPPER, SILVER, gold and other metals in the spent solutions or rinse waters produced by metal finishers and printed circuit board makers can be efficiently extracted using a system called Actimag.

Developed in France by Extramec, the system is offered in the UK by Darcy Products of East Malling, Kent. It makes use of a fluidized bed of iron granules which are retained within the system as the liquids pass through, and are kept in rapid movement by the application of a pulsed magnetic field.

Chemically, the leach of copper, for example, in the acidic solution, reacts with the iron to form iron sulphide which then passes into solution. Normally the copper would coat the iron and prevent further reaction, but the agitation continually removes it and causes a fine copper powder to be produced. This is removed by simple decantation or filtration.

Recovery of 95 per cent of the copper in spent printed board etchants is possible.

## DALE GENERATING SETS



Dale Electric of Great Britain Ltd,  
Electricity Buildings,  
Felix, Yorkshire YO14 9PT.  
Tel: 0723 34042 Telex: 5263

emissions, consisting of petroleum vapour and air, are blown into gas separation modules on one side of the membrane while the other side is kept at a negative pressure by a vacuum pump. The hydrocarbon content passes through the membrane, condenses and is fed to a recovery column where it is absorbed by a suitable petroleum liquid.

NKK says that excellent results were obtained in tests recently carried out at the Showa-Shells facility in Japan. It expects sales of the systems to reach Y160 (US\$7.3m) by 1992.

### Texaco cleans up on coal gases

TEXACO, THE US oil company is embarking on a five-year, US\$17m testing programme that could result in an efficient and relatively cheap method for taking the atmosphere-polluting sulphur emissions out of gasified coal.

Coal derived gas, burned in gas turbines, is attracting the attention of US power companies as a means of generating electricity.

Texaco's proprietary gasification process is already in use in California but there the sulphur is being removed rather expensively as a follow-on process after the gas is made. In addition, there is a need for complex heat exchangers to cool the gas before the cleanup takes place.

In the new programme being initiated by Texaco, engineers will examine ways of removing sulphur from rapidly-moving hot coal gases while they are still inside the gasifier.

The experimental technique involves injecting " sorbents" such as iron oxide or calcium compounds directly into the gasification vessel.

That makes it cheaper to operate than conventional extraction (that uses freezing processes, for example).

Hydrocarbon vapour emissions from refineries and petrochemical tank farms can contribute to the formation of photochemical smog (smog enhanced by the presence of sunlight) and they often produce offensive smells. They also contribute to energy loss.

In the NKK process, the

Edited by Geoffrey Charlish

### Japanese cut cost of vapour recovery

IN JAPAN, Nippon Kokan (NKK) has developed a hydrocarbon vapour recovery system which it claims is the first to use polymeric gas separation membranes.

This means it is cheaper to operate than conventional extraction (that uses freezing processes, for example).

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THE CO-OPERATIVE BANK

## Following the herd - to little effect

Clive Wolman reports that Big Bang has not been a prelude to competitive flair among City firms

A YEAR AFTER Big Bang there are few if any firms around willing to defend the old Stock Exchange minimum commissions cartel and its enforced separation of brokers, jobbers and banks.

But despite the lifting of the straitjacket, it is remarkable how little the newly integrated securities firms have attempted to differentiate themselves from their competitors.

Almost all linked up with similar partners for the purpose of offering similar services to similar customers. According to Simon Haslam, of Spicer and Pepler management consultants: "Most firms wanted to do all things to all men instead of looking for niches that would fit in with the rest of their business."

This was unimaginative, if not foolhardy. In the words of Harvard Business School Professor Michael Porter, who has become one of the most influential writers on corporate strategy in the 1980s, "the lack of strategic thinking is creating a sustainable competitive advantage. This is simply not possible if a company imitates its competitors."

Porter has repeatedly criticised companies on both sides of the Atlantic for their reliance on imitation, rather than innovative, strategic thinking. As he puts it, "sustainable competitive advantage arises from altering the basis of competition - new product attributes, new types of services, new production methods or new delivery systems".

The response of US banks to deregulation has been one of the targets of Porter's criticism. So far the British banking and securities industry and its response to the liberalisation of the London Stock Exchange has escaped his scrutiny. But there is little doubt what his conclusions would be.

Alan Gardner, head of McKinsey's UK financial services group, sees parallels between the liberalisation of Wall Street and of London. "We are now coming into the second phase of consolidation in which the US people were limited to competing on price. The UK has a similar problem of overcapacity because too many medium-sized firms have been trying to

cover the waterfront," he says. "Nowhere is the lack of differentiation clearer than in the gilt-edged market, where 25 market-makers (soon to rise to 27 or more) have been slogging it out for the past year, cutting commissions to zero for almost everyone except private clients and offering ever finer dealing spreads. The cumulative losses over the year have exceeded £20m."

The first participant to drop out of the market during the course of the year, Lombard Bank, originally talked of selling gilts through its branch network to retail customers. But little or nothing was done to implement the strategy.

The main innovation has been the introduction of gilt warrants, largely at the initiative of US firms. But the market-makers

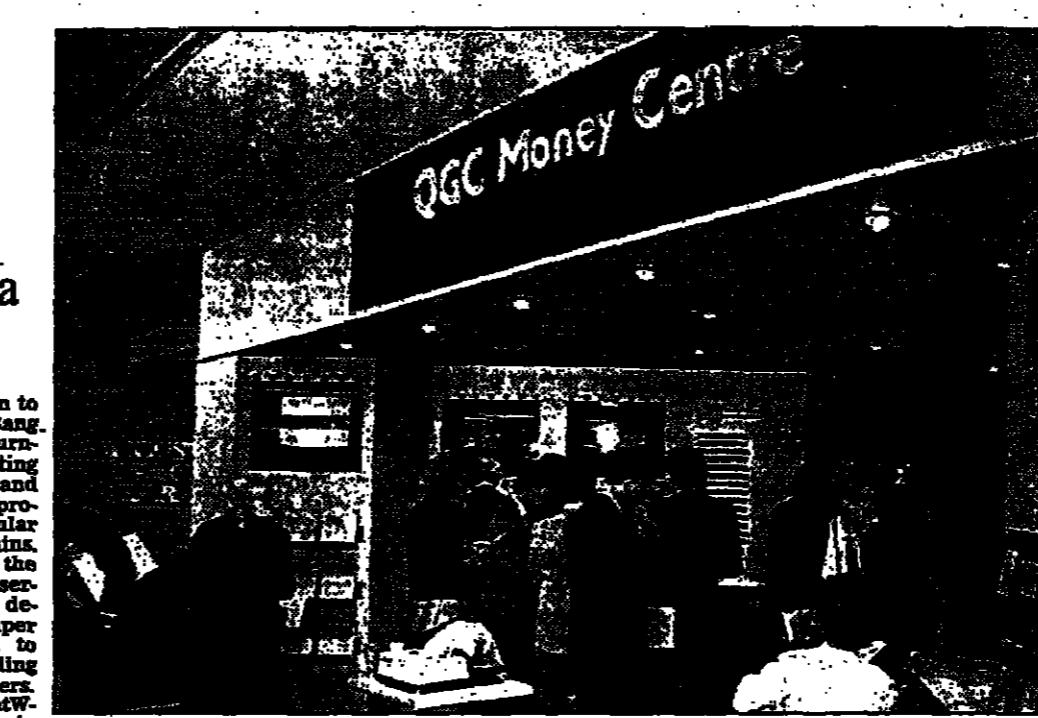
have been competing primarily on the research talents of their analysts, the ability of their salesmen to disseminate the research ideas and the capacity of their market-makers to take on large deals at the finest prices.

The two other widespread activities are corporate finance broking and the publication of standardised information services either on paper, such as Morgan Grenfell's equity turnover statistics, or as a computerised service. But as John Holmes, head of Morgan Grenfell Securities, admits: "We are basically a commodity producer and have to go for lower and lower cost."

The similarity of firms' pricing structures is even more striking. After all, Big Bang was triggered by the Stock Exchange's agreement to abandon standard commissions scale.

All that has happened is, broadly, that private investors are charged the same rates as pre-Big Bang while institutional investors pay a flat 0.2 per cent on all equity deals, at least within the range of £25,000 to £1m transactions.

The commission buys a package which covers a stream of research notes for all sectors covered by the firm's telephone sales service, the execution of brokerage and settlement. No one has offered to charge a flat fee for a full research service (notes and telephone calls) from whichever analysts the investment manager values highly, independently of how often he ac-



Quilter Goodison share shop, which moved from Debenhams to Selfridges, are an example of an attractive niche which few firms have exploited effectively

tually deals, even though almost every manager complains about the volume of unwanted and unused research notes and telephone calls that he receives.

Such a "hard-dollar" service,

brokers believe, would never be accepted because investment managers prefer to act as

middlemen in the form of commission, since the charges out of their clients' funds, whereas they would have to pay the research fees themselves.

No broker has taken the risk

of raising the awareness of this issue among the ultimate clients, such as pension fund trustees, to encourage their managers to be more discriminating and thrifty in their use of research. Some institutions, for example, Prudential Portfolio Managers, the largest in the UK, have already suggested that they would welcome such a move.

But as Alex Bentoul of management consultants Booz, Allen and Hamilton says, innovation in pricing comes usually in response to a squeeze on revenue from which firms have been protected by the strong bull market during the first 11 months after Big Bang. The next year may see a change.

Over the longer term, many believe that the UK securities industry will follow the evolution of other developed industries such as US airlines and transportation. In the first stages all firms compete on a broad front, but competitive pressures gradually force many to disappear or be taken over.

The surviving companies then

divide between a few giants offering an across-the-board ser-

vices, several low-cost no-frills producers and a large number of companies each focussing on one or several niches.

However, the US airline industry also highlighted the difficulty of a generalised product seeking a focus on just a few areas of its business.

The danger is that the withdrawals will cause a slump in morale and the firm then fails to develop the necessary expertise in its chosen area.

Now that the period of frantic preparations and adjustment to the new deregulated world has passed, will UK securities firms seek to pre-empt such developments by adopting more innovative strategies? Or is the herd instinct from which the industry appears to have been suffering too deeply-rooted?

A few of the banks, such as S.G. Warburg, saw the potential for developing an integrated investment banking operation and began to make preparations for the expected deregulation of the London Stock Exchange as far back as the late 1970s. But most stockbrokers and jobbing firms suffered from two handicaps.

According to Angus Hislop, a management consultant at Coopers and Lybrand specialising in financial services. "The main aim of the securities houses are salesmen, traders and decision-makers specialising in a very narrow area. They do not make good strategic decision-makers." The other handicap has been the lack of entrepreneurs in an industry for so long protected by a cartel and rigid demarcation lines. Most stockbroking firms and most of the

banks that acquired them have been led by committees of professional partners or managers, not a formula to encourage unconventional or eccentric strategies.

In the few firms that have

been managed in a strong, charismatic leader, innovation has flourished - for example, Wood Mackenzie's development of its research and investment performance measurement services under John Chinea in the 1960s and 1970s.

But the most obvious reason for the conservatism of the industry is the conservatism of pension fund and insurance company investors who are its main customers. In contrast to their US counterparts, UK pension fund trustees are notoriously reluctant to do anything different from their peers and all but a handful lack the financial expertise to discriminate between innovations which might be imprudent and those which reduce risks.

Their conservatism is reflected in the fund management companies and explains their slowness in adopting devices such as index-tracking, futures, options and stock lending.

The underlying cause of the conservatism is probably the unusually large number of institutional buyers that lie between the producer - in this case the securities firm - and the ultimate customer, the pension fund beneficiary or insurance company policy holder.

Previous articles in this series were published on November 3 and 4; the final one will appear tomorrow.

## Better informed, more demanding

Michael Skapinker reports that the latest breed of consumer is unpredictable

set by Insead in association with six leading management consultants.

Asked to identify which marketing issues would be most important during the 1980s, the executives set the quality factor at the top of the list. They said they expected their customers to insist on an increasingly high quality of product, as well as on the services to go with it.

The second most important issue was the need to assess changing customer characteristics. The third issue for the 1980s was to encourage the entire organization to concentrate on marketing issues.

### Crucial

Insead's professor of marketing, Jean-Claude Larreche, who led the research, said that his team had expected the third issue to feature predominantly on the executives' list of priorities. However, he said, we could not have guessed that the first two would be there because we thought they would be the responsibility of people lower down in the organization.

Many of the issues which Larreche's team expected senior executives to identify as crucial for the 1980s were consigned to near the bottom of the list. These included the development of international marketing strategies and even the formulation of strategies on mergers and acquisitions.

Many at the conference appeared to accept however that the survey raised as many questions as it answered. It is for example, to talk about the importance of quality. Deciding what it means is another matter. The quality product is not always the one which has had the most money and attention poured into it. Consumers will often be prepared to buy cheaply made goods, whether watches or hamburgers, at a lower price. But they will still expect them to conform to certain quality standards.

**Key Strategic Marketing Issues for the 1980s:** 1. Available resources. 2. Quality. 3. International marketing. 4. Mergers and acquisitions. 5. Marketing of services. 6. Customer needs and wants. 7. Marketing of products. 8. Marketing of people. 9. Marketing of processes. 10. Marketing of information. 11. Marketing of products. 12. Marketing of products. 13. Marketing of products. 14. Marketing of products. 15. Marketing of products. 16. Marketing of products. 17. Marketing of products. 18. Marketing of products. 19. Marketing of products. 20. Marketing of products. 21. Marketing of products. 22. Marketing of products. 23. Marketing of products. 24. Marketing of products. 25. Marketing of products. 26. Marketing of products. 27. Marketing of products. 28. Marketing of products. 29. Marketing of products. 30. Marketing of products. 31. Marketing of products. 32. Marketing of products. 33. Marketing of products. 34. Marketing of products. 35. Marketing of products. 36. Marketing of products. 37. Marketing of products. 38. Marketing of products. 39. Marketing of products. 40. Marketing of products. 41. Marketing of products. 42. Marketing of products. 43. Marketing of products. 44. Marketing of products. 45. Marketing of products. 46. Marketing of products. 47. Marketing of products. 48. Marketing of products. 49. Marketing of products. 50. Marketing of products. 51. Marketing of products. 52. Marketing of products. 53. Marketing of products. 54. Marketing of products. 55. Marketing of products. 56. Marketing of products. 57. Marketing of products. 58. Marketing of products. 59. Marketing of products. 60. Marketing of products. 61. Marketing of products. 62. Marketing of products. 63. Marketing of products. 64. Marketing of products. 65. Marketing of products. 66. Marketing of products. 67. Marketing of products. 68. Marketing of products. 69. Marketing of products. 70. Marketing of products. 71. Marketing of products. 72. Marketing of products. 73. Marketing of products. 74. Marketing of products. 75. Marketing of products. 76. Marketing of products. 77. Marketing of products. 78. Marketing of products. 79. Marketing of products. 80. Marketing of products. 81. Marketing of products. 82. Marketing of products. 83. Marketing of products. 84. Marketing of products. 85. Marketing of products. 86. Marketing of products. 87. Marketing of products. 88. Marketing of products. 89. Marketing of products. 90. Marketing of products. 91. Marketing of products. 92. Marketing of products. 93. Marketing of products. 94. Marketing of products. 95. Marketing of products. 96. Marketing of products. 97. Marketing of products. 98. Marketing of products. 99. Marketing of products. 100. Marketing of products.

### The Ogilvy Group

## 1987: A Strong Third Quarter

The Ogilvy Group, Inc. (NASDAQ/LSE - OGIL), the worldwide advertising agency group, reports that earnings for the third quarter ended September 30, 1987 increased 12.8 percent to \$5,665,000 or \$.38 per share, from \$5,023,000 or \$.35 per share in 1986. 1987 net income includes \$875,000 or \$.06 per share, from the sale of a subsidiary in Sweden.

Third quarter commission and fee income in the U.S. increased 14.5 percent to \$86,793,000, while non-U.S. commission and fee income increased 48.6 percent to \$84,637,000. The effective tax rate for the quarter was 44.6 percent compared to 56.9 percent in the third quarter of 1986. The 1987 effective rate reflects the favourable resolution of a tax issue and a positive effect resulting from the sale of a Swedish subsidiary.

Operating profit for the third quarter increased 21.1 percent to \$10,140,000.

Net income for the first nine months was \$15,278,000 or \$1.04 per share, compared to \$14,698,000 or \$1.03 per share, in the first nine months of 1986. Nine month commission and fee income increased 16.0 percent in the U.S. to \$261,166,000 and 53.5 percent in international areas to \$255,482,000.

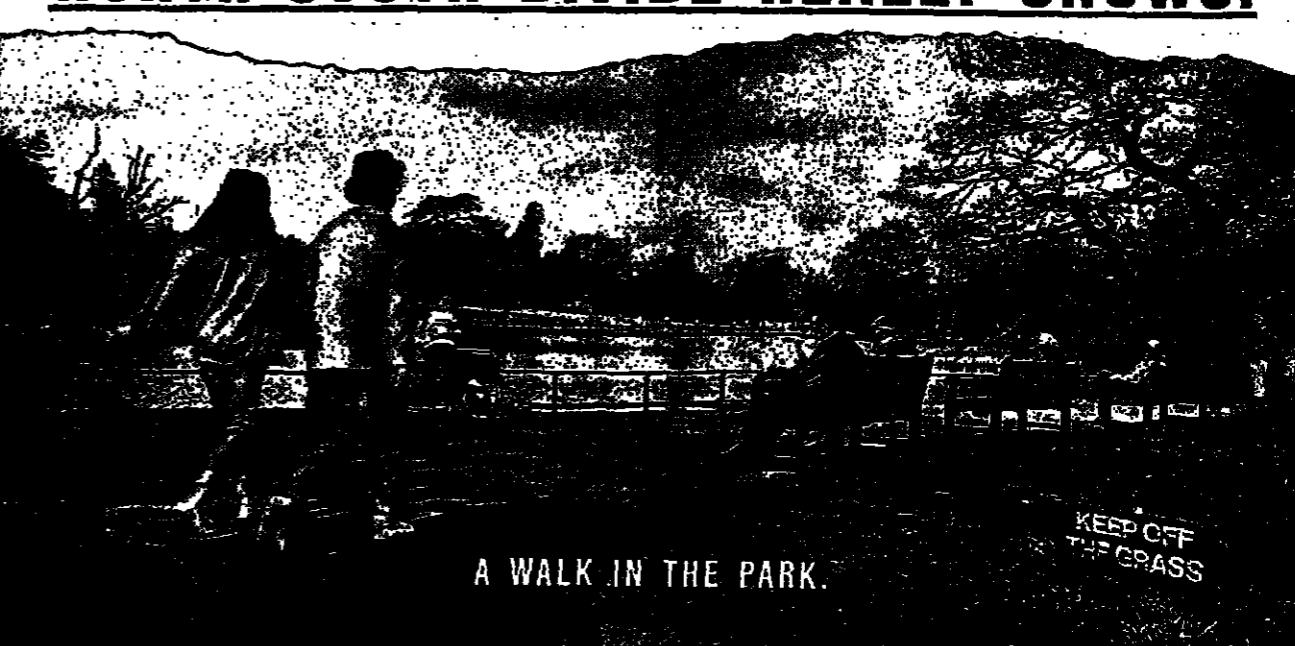
William E. Phillips, Chairman-CEO, commented "No surprises. The year is developing essentially on plan. As usual, the fourth quarter will be key."

### The Ogilvy Group, Inc. Consolidated Statement of Income (in thousands of dollars except per share figures)

Quarter ended September 30 (Unaudited)	1987(D)	1986(A)	Percentage Increase (Decrease)
Commission & Fee Income	\$171,430	\$132,756	29.1
Total Operating Expenses	161,290	124,384	29.7
Operating Profit	10,140	8,372	21.1
Income before Taxes	10,926	11,507	(5.0)
Taxes on Income	4,877	6,553	(25.6)
Net Income	\$5,665	\$5,023	12.8
Earnings per Common and Common Equivalent Share	\$.38	\$.35	8.6
Dividends Paid	\$.21	\$.20	5.0
Nine Months ended September 30 (Unaudited)			
Commission & Fee Income	\$516,648	\$391,625	31.9
Total Operating Expenses	483,954	366,454	32.1
Operating Profit	32,694	25,171	29.9
Income before Taxes	33,899	31,894	6.3
Taxes on Income	17,760	17,557	.12
Net Income	\$15,278(C)	\$14,698(B)	3.9
Earnings per Common and Common Equivalent Share	\$.104(C)	\$.103(B)	1.0
Dividends Paid	\$.63	\$.60	5.0

(A) Restated to conform with 1987 presentation.  
(B) Includes a credit of \$2,000,000 (\$0.60 per share) from a reduction of the Company's allowance for uncollectible accounts.  
(C) Includes a gain of \$1,628,000 (\$0.09 per share) from the sale of The Bell Partnership.  
(D) Includes the results of Decisions Center, Inc. which was acquired in August 1987, and is accounted for as a pooling of interests.

## AYCLIFFE AND PETERLEE. WHERE THE NORTH-SOUTH DIVIDE REALLY SHOWS.



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Chelcie 5/6

## ARTS

Metropolitan Museum, New York/Mary Rose Beaumont

## Mysticism and the Great American Dream



"Saint Casilda" by Francisco de Zurbaran

Mysticism and religious ecstasy, see why Zurbaran was so much admired by Courbet and Manet.

In 1634 he travelled to Madrid, where he was asked to paint the "Twelve Labours of Hercules" for the Buen Retiro Palace under the direction of Velasquez. Zurbaran was clearly uncomfortable with this seculular commission and returned thankfully to Seville, but he had had the opportunity while in Madrid to see works by Titian and Rubens which inspired him to paint in a fully Baroque manner. A great altarpiece for a monastery in Jerez, which was dismantled and dispersed in the nineteenth century, has been partially reassembled. The magnificent centrepiece, "The Battle between Good and Evil" (1640), is now in the Museo del Prado.

The Metropolitan museum in

New York has mounted a revelatory retrospective exhibition of the works of Francisco de Zurbaran (until December 13); 71 paintings have been assembled from museums and private collections in Europe, principally Spain, and North and South America. His reputation, primarily for his paintings of saints and martyrs, Zurbaran can now be seen to command a far greater range of subject matter, such as favourable comparison with his great contemporary Velasquez, although he was never at ease with the life of the court, preferring to accept commissions from monastic orders.

Zurbaran spent the greater part of his life in Seville, where early commissions established his reputation. In 1627 he painted a Christ on the Cross for the Monastery of San Pablo (now in the Art Institute of Chicago), which fulfilled the requirements of the Council of Trent by depicting Christ as an object of devotional contemplation, solitary and uplifted against a dark background, a profound change from the crowded scenes of the crucifixion which had previously been the norm.

Commissions flowed in. He painted a cycle devoted to Saint Bonaventure (now in the Louvre, having been pilfered by Marshal Soult during the Napoleonic wars) and another to Saint Peter Nolasco, the most dramatic of which shows the saint kneeling before a vision of Saint Peter, who appears upside down in accordance with the motto in which he was crucified. The realism of these paintings is breathtaking, and one can immediately

see why Zurbaran was so much admired by Courbet and Manet. In 1634 he travelled to Madrid, where he was asked to paint the "Twelve Labours of Hercules" for the Buen Retiro Palace under the direction of Velasquez. Zurbaran was clearly uncomfortable with this seculular commission and returned thankfully to Seville, but he had had the opportunity while in Madrid to see works by Titian and Rubens which inspired him to paint in a fully Baroque manner. A great altarpiece for a monastery in Jerez, which was dismantled and dispersed in the nineteenth century, has been partially reassembled. The magnificent centrepiece, "The Battle between Good and Evil" (1640), is now in the Museo del Prado.

The 1640s Zurbaran's popularity began to decline with the rise of Murillo, and he became increasingly dependent on overseas commissions, particularly from Latin America. A series devoted to Jacob and his sons was apparently hijacked by pirates and taken to London. Twelve were acquired by the Bishop of Durham while the thirteenth, containing his head, belongs to Lord Binnington. It is the twelfth, twelfth son of Jacob, dressed as a hunchback, accompanied by a hound. Zurbaran's preference for dressing his saints and heroes in contemporary dress gave them an immediacy as didactic examples. The dramatic chiaroscuro which he employs spotlights these single figures as on a stage.

\* \* \*

From the tenebrism of seventeenth century religious painting in Spain to the luminism of nineteenth century French painting, there is a clear progression. Zurbaran's preference for dressing his saints and heroes in contemporary dress gave them an immediacy as didactic examples. The dramatic chiaroscuro which he employs spotlights these single figures as on a stage.

## American Music Theatre Festival/Philadelphia

Frank Lipsius

With the old Locust Theatre now a restaurant, it's difficult to recall that Philadelphia's critics used to influence New York, when, up to two decades ago, major Broadway productions were regularly traded out here.

Broadway shows no longer have regional try-outs, but the American Music Theatre Festival has staked out a new role for Philadelphia. Now in its fourth year, the Festival has forged new alliances with regional theatres, originates its own productions, and tape into Philadelphia's thriving group of small theatres.

Ironically, the most outstanding production of the year is *Macbeth*, a production that has attempted to translate folk history to a modern theatrical idiom, this production is refreshingly unselfconscious. The similarities of music and dance to modern rhythmic pop culture gives the exotic a familiar feel.

The first professional production of composer Harry Kunkel's 1980 rock musical *Revelation in the Court House Park* makes the familiar feel exotic. A musical version of Euripides' *The Bacchae*, which recounts the rise of the cult of Dionysus, alternates with scenes depicting the hysteria surrounding a performance of contemporary rock music idol. Partch's musical theorist as well as composer, designs his own instruments out of bamboo, hub caps, light bulbs and metal. The orchestra sits opposite the audience, both in highly banked rows of seats, making something of a stadium out of the atrium of the Great Hall at the University of the Arts. Partch called the work an "Ex-

travaganza," with tumblers, a street band and a festival atmosphere that director Jiri Zizka transforms into provocation.

Partch's music sounds like the prince suddenly walks away from the marriage bargain, when a dead silence underscores the drama. The ensemble work, frequent change in costume, and easy blend of action and music provide a revealing glimpse of the culture from which *Macbeth* comes.

Compared with other productions, this one is more like Philadelphia, a fresh source of productions for New York. Last season's *Queenie Pie*, an embalmed television musical, got its world premiere at the Festival and will arrive on Broadway next year; Andrew Porter reviewed *X* - a musical biography of Malcolm X - in these pages two years ago, which then went on to the New York City Opera.

This year, for the first time, the Festival has extended its horizons internationally by sponsoring the American premiere of *The Man Who Mistook His Wife for a Hat* from the ICA in London (reviewed on these pages by Michael Coveney), and *Nodiko* from "Zaire". *Nodiko*, which means "blood pact", is a Senegalese folk tale of a woman who runs off to marry a dynastic prince. Defiantly walking out of the union celebration, the prince is attacked by demons, only to be rescued by (and thereby reconciled with) the princess.

To contribute to the local celebration of the American Constitution's bicentenary, the Festival has come up with *Let Me Sing*: a compilation of 21 musical skits. It follows a now-familiar off-Broadway routine of satirising a given subject: here in Philadelphia constitutional history has been chosen, which hardly sounds singable but does make the astute commentary all the more pointed. Particularly enlightening was Alan Menkin and

Mark Saltzman's song "A Little War," in which the three singing-and-dance-men in the cast portray every president since Eisenhower with their excuses for their little war.

\* \* \*

*The Apprenticeship of Duddy Kravitz*, made from the film of the same title, is a musical bound for Broadway. But it has a long way to go, with dancing that looks like a bus queue and a set comprised of blown-up back-hats that look like the cover of a cheap travel brochure. The book is far too long, with endless character introductions before Duddy, which is destined to become a cliché. If it were to become "The Rise and Fall of Yippie" it would be the most topical show on Broadway.

Lenny Price emphasises Duddy's ambition to the point of boredom; he should be trying himself more and scheming less. The soupy ending may be the result of the cut made by Alan Menken and David Spiegel to serve the plot less and stand on its own more. But director Austin Pendleton has assembled a marvellous cast including Merwin Goldsmith as Duddy's father, and Marry Brill, who a decade ago played a riveting Lenny in the West End as the honest businessman who tries to set Duddy straight.

Thanks to the Festival, Philadelphia gives us again the faded glory it once had in helping to mould productions while confidently building itself a new role outside Broadway's orbit.



Obba Babatunde as Dion in "Revelation in the Courthouse Park"

## Arts guide

## Exhibitions

## LONDON

The Tate Gallery, Turner in the New Clore Gallery: The Turner, a major new quest, which amounts to nearly 200 oil paintings, drawings and watercolours, and a further 10,000 or so watercolours and drawings, has been a source of controversy and dissension ever since it came to the nation's eye more than 10 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting for a nice quiet room in which to hang his best work is another question. The Grand Palais is showing the first retrospective of Frankenthaler in collaboration with the Metropolitan Museum, as many drawings as celebrate the artist's love of colour, while he also includes a collection of his pastels and health.

PARIS

Five Centuries of Spanish Art An ambitious exhibition of four exhibitions references the history of Spanish art from the Golden Age to today. The two most important exhibitions are Greco to Picasso at the Petit Palais and Picasso's Century at the Musée d'Art Moderne.

In the Petit Palais is Greco with a

vast visionary Baptism of Christ, Velazquez with a portrait of Philip IV in his hunting clothes, and Goya with a portrait of Marie-Louise in black lace.

Picasso's Century is dominated by the master, from the period of analytic cubism to 20 preparatory sketches for Guernica and to his last works. But there is also Juan Gris, Picasso, Dalí and Tanguy.

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WEST GERMANY

Berlin, Staatsgalerie Moderner Kunst: Sculpture from the German Democratic Republic (East Germany). A result of the cultural agreement of May 1986 between East and West Germany, this exhibition, in the 20th century section of the largest hall, has about 50 pieces of sculptures by 35 artists, and covers four decades.

ITALY

Rome, Palazzo Venezia: Rice Lazarini (1800-1871), 150 works in oil, pastel and acrylic by one of the first Italian artists to abandon figurative for abstract painting. Ends Dec 4.

NETHERLANDS

Rotterdam, Prins Hendrik Maritime Museum: Art as camouflage or camouflage as art? The startling "applied art" of marine decorative painting developed in the First World War by Norman Wilkinson to deceive the enemy as to a ship's real position and course. Ends Dec 4.

Hildesheim: The face, found in Egypt only 30 years ago, was loaned by a Cairo Museum. An Egyptian collection of 2000 objects of daily life of Semna, the former mayor of Thebes. Clothes, household appliances, tools, cosmetics and jewellery illustrate the everyday life of Egyptian citizens. Ends Nov 24.

Berliner Galerie im Rathaus Tempelhofer Tempelhofer Damm 165: Gustav Geissler: paintings, drawings, prints, ceramics and sculpture. An exhibition of 150 works retrospective celebrating his 50th birthday and covering 1937 to 1987. Ends Nov 20.

Baden-Baden: Kunsthalle Lichtenauer Allee 2a: Carlo Carrà: The first German retrospective of the Italian painter and initiator of Futurism. His artistic life underwent dramatic change when he met de Chirico. Ends Dec 4.

Asterdam: Rijksmuseum: A retrospective of Rembrandt's painting, view of 17th-century Dutch landscape painting, with more than 100 works by over 50 artists tracing the development of the genre and its offshoots from the dense crannies of Vinckboons and Savery via the chilly winters of Brueghel to the golden light of Hobbema. The towering landscapes of Hobbema, to the wooded scenes of Hobbema. Ends Jan 3.

Rotterdam: Boymans-Van Beuningen Museum: From Ingres to Cezanne presents a rich choice from the museum's large collection of 18th century French drawings. Ends Jan 20.

Leiden: Rijksmuseum voor Oudheden: Manuscripts, books and maps spanning 1,000 years of scientific imagination and knowledge. Ends Jan 17.

NETHERLANDS

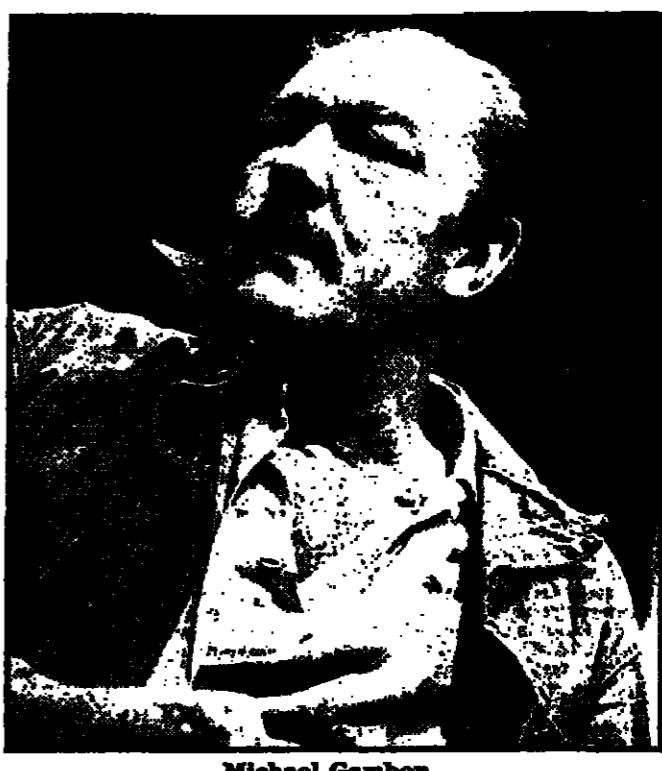
Barcelona: Leonardo da Vinci. Nature Studies: 50 drawings on loan by the Royal Library at Windsor Castle, shown recently at the Met.

SPAIN

Barcelona: Leonardo da Vinci. Nature Studies: 50 drawings on loan by the Royal Library at Windsor Castle, shown recently at the Met.

## A View from the Bridge/Aldwych

Michael Coveney



To coincide with the publication this week of Arthur Miller's majestic and absorbing autobiography *Timebends* (Met, £17.95), the National Theatre's superb revival of *A View from the Bridge* has crossed the river and settled for a season at the Aldwych.

In a recent festschrift to celebrate Laurence Olivier's 80th birthday, Simon Callow suggested that nobody had had the temerity or the talent to redefine what we mean by "great acting" since Olivier held sway. The phrase took hold and started to summon a challenge when I reflected on Michael Gambon's Eddie Carbone in the Coedoe in February. The great Gambon, as Ralph Richardson prophetically dubbed him, was an arch Ayckbourn exponent before breaking through to the classical big time in *Twelfth Night* and *King Lear*. But in this production, directed by Alan Ayckbourn, he matches a predatory, bursting domesticity with the roll and thunder of tragic inevitability. It is an awesome sight and certainly a kind of "great acting" that is very probably new.

This mixture of muscular grandeur and gravity remains Gambon's trademark. When most actors talk a tissue you say to yourself, there goes in for taking a pause. With Gambon Eddie, when he stops, you worry in case he has not so much forgotten the next line as perhaps given up on finding a way of properly expressing himself. He is not obsessed with the character, but overtaken by it. The line is broken, it is not a line. An eclipse has taken place. There is absolutely no objectivity about the presentation of Gambon's Eddie, which is why the performance is so terrifying and so moving.

The longshoreman in Red Hook, Brooklyn, who shops his immigrant relatives because one of them has fallen in love with the niece he wants to keep him, is a greater character than Eddie. Eddie, when he stops, there goes in for taking a pause. With Gambon Eddie, when he stops, you worry in case he has not so much forgotten the next line as perhaps given up on finding a way of properly expressing himself. He is not obsessed with the character, but overtaken by it. The line is broken, it is not a line. An eclipse has taken place.

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In *Timebends* Eddie Carbone in *A View from the Bridge* - first seen in this published version in club conditions (because of the male kiss and the Lord Chamberlain's veto) - is a marvellous performance. Eddie Carbone is a man who has not so much forgotten the next line as perhaps given up on finding a way of properly expressing himself. He is not obsessed with the character, but overtaken by it. The line is broken, it is not a line. An eclipse has taken place. There is absolutely no objectivity about the presentation of Gambon's Eddie, which is why the performance is so terrifying and so moving.

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# FINANCIAL TIMES

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Thursday November 5

## Power price misjudgment

**THE ARGUMENTS** used by Mr Cecil Parkinson, Energy Secretary, for pushing up electricity prices next year are flawed by his failure to relate them to the poor performance of the industry so far in 1987.

In his statement to Parliament on Tuesday, Mr Parkinson omitted to mention that the newest nuclear stations south of the border - the Advanced Gas-cooled Reactors - have been subject to persistent troubles. All four were shut down for 35 days this summer. The cost of these engineering difficulties is put at £100m so far this year and might reach twice that figure by April.

The cost to the consumer could be equal to some 2 per cent on average electricity bills in the full financial year. This is a significant figure compared with a 2 per cent 2 per cent rise in tariffs which the Government says is needed in April to improve the industry's profits.

The Government is therefore open to the charge of believing that the consumer should automatically pay the cost of the industry's mistakes. This has for many years been an implicit assumption enshrined in the Bulk Supply Tariff, the price at which the Central Electricity Generating Board sells its electricity to the area distribution boards. It seems also to be the view of Lord Marshall, CEBG chairman, when he suggested in July that prices might have to rise as a result of the nuclear failures.

### Adequate return

However, in the commercial world the penalties for investment errors or equipment failures should fall on the owners and managers of consumers. This distinction is important even in a nationalised monopoly such as electricity.

The Confederation of British Industry has rightly drawn attention to the disproportionate burden which the enforced price rise next April will place upon large scale industrial consumers, particularly in steel and chemicals. The impact on inflation in general is not negligible.

If the price rises were justified by a proper economic assessment, electricity consumers would have no reasonable cause for complaint. Tariffs must be high enough to provide an adequate return on the capital invested in the large number

of new power stations which Britain will need in the next few decades.

This would be true even if the industry were to remain in the public sector. It is also clear that the 2.45 per cent real return expects to earn this year, would be too low to attract private investors.

However, Mr Parkinson is wrong to conclude that the rate of return must be pushed up to 4.45 per cent in only two years. The industry's low rate of return reflects past investment mistakes, of which its nuclear programme is only the latest symptom.

The principles of market economics championed by Mr Parkinson suggest that the industry's assets are worth less than their stated value. The loss should therefore be spread evenly between taxpayers - the owners - by selling the assets at an appropriate discount on privatisation.

### Determined effort

Then, the new owners will start with a return on capital determined by the market at the time of sale. The current price of electricity will influence only the proceeds of the sale to the Treasury, not the return expected by investors.

Mr Parkinson was blurring the main issue when he linked the present return on capital to the question of whether the private sector will be prepared to finance new power stations.

The important question is whether electricity prices will now allow an efficient operator to make a fair return on a new capital project.

The CEBG's calculations suggest that, in spite of the 15 per cent fall in electricity prices in real terms over the last five years, long stalled direct negotiations between the El Salvadoran Government and the umbrella guerrilla organisation, FDR/MLN, did resume although the two sides had been unable to buy coal at prices closer to those on world markets and made a determined effort to curb construction and operating costs, a good case can be made that present prices could fall from current levels in the medium term.

In view of the uncertainties it would have been prudent to let prices rise at least in line with inflation, and perhaps by a little more. If the decision to enforce a rate of 15 per cent over two years looks very like acceptance of an industry view that it could not try harder.

## Slippage in the Arias plan

**THE CENTRAL** American peace plan initiated by President Oscar Arias of Costa Rica is alive and well even though it has run into troubled waters. The timetable for implementation is slipping and this is eroding some of the plan's credibility.

Nevertheless, the momentum of diplomatic contacts has not been lost. This is vital in a region where negotiated solutions have proved ineffective in resolving civil strife in El Salvador and in reconciling the Sandinista Government with its US-backed opponents, the Contras.

The peace process is far from irreversible. The plan has reached a delicate stage where none of the principal actors wish to be seen as jeopardising its chances of success; but equally those that have made real concessions are afraid of the consequences. In neither Washington nor Managua, the key capitals, does unity rule, as this week's defection by a section of Sandinists general demonstrates.

The Nicaraguan regime is refusing to negotiate directly with the Contras and declare a full ceasefire. The El Salvador Government is holding back on a genuine offer of reconciliation to the left-wing guerrillas and the Reagan Administration is refusing to abandon its support for the Contras or lessen its military strength in the region propping up both El Salvador and Honduras.

### Best chance

If the timetable laid down at the Guatemalan summit of Central American leaders in August had been properly followed, then ceasefires, political amnesties and a process of democratisation should have been in place by this week.

This programme has not been met and there have been some worrying incidents, such as the murder of a civil rights leader in El Salvador and the refusal of entry into Nicaragua of three prominent political opponents of the Sandinistas.

Yet the remarkable feature of the Arias plan is that it attempts to be fair to all the conflicting interests in the region, placing the emphasis on a full return to democracy and the removal of external interference. There

**THE CHANCELLOR'S** Mansion House speech mainly confirmed matters that we knew or suspected. But it is worth having them put on the record.

Let me put in my own words what I think he was saying:

First, he confirmed that the Group of Seven are holding back further interest rate cuts until there is a budgetary agreement between President Reagan and congressional leaders. The British interest rate cuts are simply a reversal of the precautionary increase last August when talk of overheating was at its height. But once a US fiscal agreement is reached, the Chancellor hinted at a "wider international accord" going beyond interest rates.

Secondly, he admitted, at last, the need for a small depreciation of the dollar below the Louvre levels. Much of what the finance minister was thinking in mind may be probable, already taken place in the markets.

The most remarkable feature of the speech was the almost emotional attack on the view that the US needs a free fall of the dollar - sometimes called an "over-devaluation" - to make up for past policy excesses. Don Giovanni's descent to hell was nothing compared to what Nigel Lawson threatened US Treasury Secretary, James Baker, with if he dared to invoke the threat of a full-scale fall in the dollar.

Thirdly, the Chancellor confirmed, not merely the British Government's commitment to a stable exchange rate but "the particular importance" of the rate against the D-Mark. Can shadow membership of the EMS go any further?

Fourthly, behind some technical talk about funding and sterilisation, the Chancellor confirmed that the purchase of D-Marks and dollars would be reflected for the time being in an easing of British monetary policy.

If he and his fellow finance ministers had gone much further and accepted the advice of their own experts some years ago that intervention should normally be unsterilised - which means that foreign exchange intervention would automatically and always change domestic monetary policy to the full natural extent - we would all be better off.

The Mansion House speech came after the Autumn Statement which recorded the attainment of a near-balanced budget. The estimated public sector borrowing requirement is now expected to be down to £1bn, or a quarter of a per cent of gross domestic product, in 1987-88.

The Treasury forecast assumes a similar PSBR for 1988-89. Unless there is disaster in the world economy, this figure could still be achieved even if the Chancellor carries out the £2bn of tax cuts which he planned in for next year in the Financial Statement accompanying his last Budget.

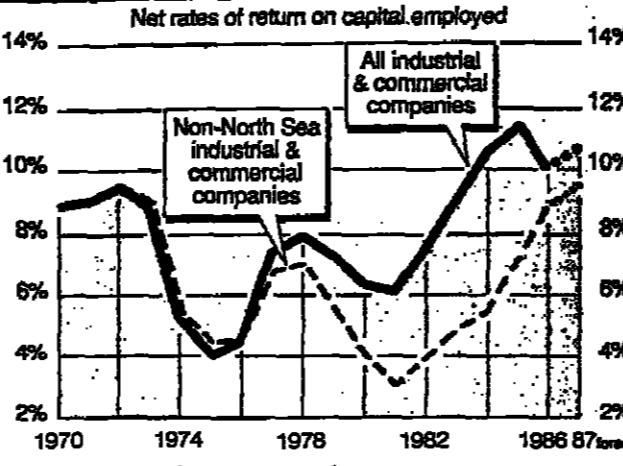
If, however, there were to be a world disaster, cuts of at least this magnitude would be necessary to maintain the growth of real output and expenditure, even in nominal terms. Interest rate reductions, going far beyond the two base rate cuts Britain has had, would need to be supplemented by fiscal measures.

But to be both prudent and effective, UK monetary and fiscal relaxation would have to be accompanied by expansionary measures in the world's surplus economies, namely Japan and West Germany, and in some of the other stronger countries.

For those of us who are not fiscal puritans, the biggest argu-

## Economic Viewpoint

### Companies' real rates of return



### Output per head of the employed labour force

	Annual averages, percentage change
1964-73	3 1/2
1973-79	1/2
1979-87	1/2
Manufacturing	3 1/2
Non-manufacturing*	3 1/2
Whole economy	2 1/2
Non-North Sea economy	2 1/2

\*Excludes public services & North Sea oil & gas extraction

£1bn for 1988, up by £1bn from 1987 because of a fall in the oil surplus, is still less than 1% per cent of GDP and is chicken feed in a world short of credit-worthiness.

However, the whole payments deficit is probably a fiction. It arises only because of the disappearance of overseas earnings in the British share of the statistical black hole in the world balance of payments, known as "errors and omissions", which have been running at around plus £1bn per annum.

There is more reason to worry about the stubborn persistence of creeping or crawling inflation.

My own concern focuses on the GDP deflator, which is the best indicator of domestically generated inflation. The deflator is expected to edge slightly upwards in the 4 to 4 1/2 per cent band in the two fiscal years, 1987-88.

I cannot see the core rate of British inflation going below 4 to 4 1/2 per cent, except in the context of a formal sterilising link with the D-Mark, most likely to be achieved via the European Monetary System. Membership of the EMS would also give British ministers the locus standi they do not now possess for lecturing the West German authorities on monetary and fiscal policy.

The most interesting feature here is, of the pole of book value of other of certainty: the certainty of Keynesian and conjunctural management of Friedman and monetarist management, of Ricardo and international specialisation, of Beveridge and the protective state of Marx and planning, and of De Gaulle and the simplification of difficulties.

There is, for instance, a table comparing the average annual growth of labour productivity over the period 1964-73 - the last golden age before the oil crisis, the years 1973-79 and the Thatcher era, 1979-87. These periods are carefully chosen to cover one or more complete business cycles and thus supply some necessary perspective.

The comparisons do not destroy all Thatcher achievements, but they do pour cold water on some of the triumphalist.

If we look at the whole economy, productivity growth since 1979 has been much higher than in the last Labour period, but less than the golden age up to 1973, which included governments of both parties. If we exclude North Sea oil, productivity growth in the rest of the economy fell from 2 1/2% per cent in 1964-73 to 4% per cent in 1973-79 and recovered to only 4% per cent in 1979-87.

The most recent estimate may be too pessimistic, as the pale grey book reminds us, because of the large increase in part-time employment outside manufacturing during the Thatcher period.

But it would take more than the impact of part-time workers to make up for all the output losses associated with the enormous rise in unemployment from 3.1m to 2.7m over the period 1979-87.

To make good the output loss from the jump in unemployment - without speaking of human costs - would require a good many more years of reasonably fast growth of total output. The best sign that this might happen is in the recovery in the real rate of return of North Sea oil companies, which have gone further into the red than ever before, and which more prolonged than during the previous recovery of the late 1970s.

Nevertheless, any hope of making up for the output lost in the last eight years lies in the future. Thus after two terms the jury is still out on the economic performance of the Thatcher Government.

the word that Mikhail Gorbachev's perestroika (restructuring) and glasnost (openness) are going ahead full steam. But not all of them really have their hearts in the mission.

One elderly Soviet central committee official sent to West Berlin this week turned out to be a left-over of the Brezhnev era. He defended Stalin as a war commander although the Soviet leader's wartime role has been strongly criticised in the Soviet Union. Unfortunately, he said he had no statistics on the number of Soviet citizens who died under the Nazi dictatorship.

The official was also non-committal on whether Nikita Khrushchev's famous speech in October 1956 on Stalin's crimes would finally be published in the Soviet Union. The main thing he said was that the 'experts' would be given access to it.

As for Trotsky, the official noted that he was the son of a sugar baron, a millionaire. If was Lenin (whose father was a millionaire) not Trotsky, he insisted, who set up the Red Army in which Trotsky played only a 'certain role'.

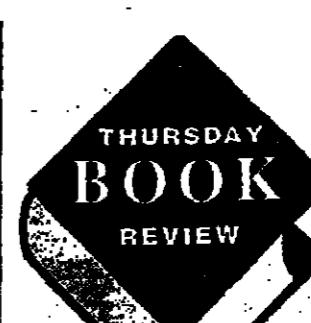
The Welsh want to give nature a helping hand. They are specifying locations which enable them to breed small farms and all the year round. And they hope to build a processing plant in the Principality for freezing and canning the beasts.

Hothouse snails have a short lifespan. As the tender age of four months, they are thrown alive and squirming, into boiling water.

Perhaps the French gourmets will not be able to taste the difference. As Jones admits, the fast-breeding snails he is relying on to build up his colony come from across the Channel.

**Given the bird**  
Sell orders for the 'night-owl' stock I wrote about yesterday provoke a different response in Guernsey. There I am told, the usual reply is 'Twit To, who?'

**Out of step**  
Soviet officials are being despatched to the West to spread



thinking in line with it. It no longer makes sense, he argues, to think in terms of national ambitions and national policies, which alas are buffeted by international constraints; on the contrary, the time has come to think in terms of international ambitions (ie competitive survival on world markets) which are limited by national constraints.

At a very basic level, perhaps, the proposition is rather obviously true, when measured by the growth of world trade, the globalisation of world markets, first for goods and then for financial services, and the interdependence of national economies. Collectively, we in the West have willed this evolution because it has seemed advantageous; but only a few of the nation-states yet seem prepared to will the consequences for national policy.

As Stoleru points out, "Every country has the free choice of an international ambition, to play the international game; and it is also free to withdraw from it, if it is prepared to pay the economic costs of withdrawal."

But Stoleru's scheme is much more comprehensive than this simple verity. What we have lost, he tells us, is a large number of other certainties: the certainty of Keynesian and conjunctural management of Friedman and monetarist management, of Ricardo and international specialisation, of Beveridge and the protective state of Marx and planning, and the simplification of difficulties.

Some may think this catalogue appears to consign too much to the dustbin, and I dare say Stoleru would agree: he would perhaps be satisfied if, as pamphleteer, he had persuaded people to re-examine some of their intellectual furniture.

Every page is stimulating, and some are downright funny. Here he is on the declining plausibility of French planning: "As from the 7th Plan, we began to sink into the unreal. In the middle of the crisis, the planners considered two scenarios, 5.5 per cent growth, and 4 per cent, both being entirely unrealistic."

"At this point we passed from the unrealistic to the surrealistic. Everyone saw that the 4 per cent scenario implied an unemployed; inadmissible. So everyone agreed to reject it and adopt, in general cheerfulness, the 5.5 per cent scenario. This vainglorious ('cocorico') wishful thinking ended lamentably, with 2.5 per cent growth and 1.5m unemployed."

I am not sure that Stoleru has any very original recipes to offer for this world of economic interdependence. But if he succeeds in the 7th Plan, he will have done a good job of the intellectual instincts of Messrs Chirac and Balladur, but he does not attempt a reasoning direct answer to the question. Instead, as if to make the right from the left more difficult, he argues a more interesting version of the proposition long familiar from Mrs Thatcher: *There Is No Alternative*.

More interesting, perhaps, because as a Frenchman he feels the need to argue the case more convincingly, from a square position. What he has given us is one of those books which seem quintessentially French: a bold hybrid between an economic tract (with some differential equations thrown in to impress the groundlings) a journalistic romp around many of the most familiar politico-economic terms of the past few hundred years, and the whole thing laid out on a set of symmetrical frames to persuade the reader that the author's thesis really is as simple and as conclusive as that.

The thesis contained in the title is that the world has changed irrevocably, especially since the oil shocks of the 1970s, and that we must change our

Ian Davidson

## Men and Matters

**Whiff of failure**  
Thousands of smelly letters involved one of the Official Receiver's in a management crisis yesterday.

They contained an offensively odorous cosmetics culture, and were posted to him by investors in three companies now facing debts of more than £1m.

# In the clutch of corporatism

**WEST GERMANY'S** Banking and Insurance Workers' Union is threatening pre-Christmas strikes to dampen some liberal politicians' ardour for changing laws which prevent shops staying open after 6.30pm.

German gravel companies seeking to move their products on Rhine barges often send shipments to the French side of the river first, to escape the high domestic transport charges laid down under federal regulations.

Mr Lothar Spaeht, premier of the southern state (Land) of Baden-Wuerttemberg, has promised to fight the Bonn Government's plans to reduce tax-breaks which help car production workers acquire one of their most prized vehicles. The move would hit workers at Daimler-Benz, one of the pillars of the state's economy - and Mr Spaeht faces re-election next year.

The three cases illustrate the interlocking web of interest groups which run the West German economy, and - it sometimes seems - the Government as well.

Pooling of forces is a German characteristic which has its roots in the craft associations and guilds of the Middle Ages. West Germany now boasts 300,000 clubs and federations ranging in size from the 15-strong German Sports Federation to the Scent Makers' Association. Thirteen hundred organisations are accredited in Bonn, with 400 running offices in the federal capital.

The pressure that the lobbying groups can exert on the levers of political power is a major factor in explaining why the breath of liberalism promised five years ago by the Christian Democratic (CDU)-led Government very soon turned wheezy.

According to Professor Karl Schiller - who was Social Democrat Party (SPD) Economics Minister between 1969 and 1972 and also held the Finance Ministry portfolio in 1971/72 - the fragmentation of public opinion into interest groups is much stronger than 20 years ago. "Economic policy is made much more difficult because at every step someone will get up and protest."

Prof Gerhard Fels, president of the Institut der deutschen Wirtschaft, an economic research institute linked to the Confederation of German industry, says "Germany has always been the land of cartels, under the Nazis and in the Weimar Republic. Now we have be-

## The German model under strain

In the second of two articles, David Marsh sees a political system stifled by interest groups. As a result, he says, high unemployment and regional disparities are locked in

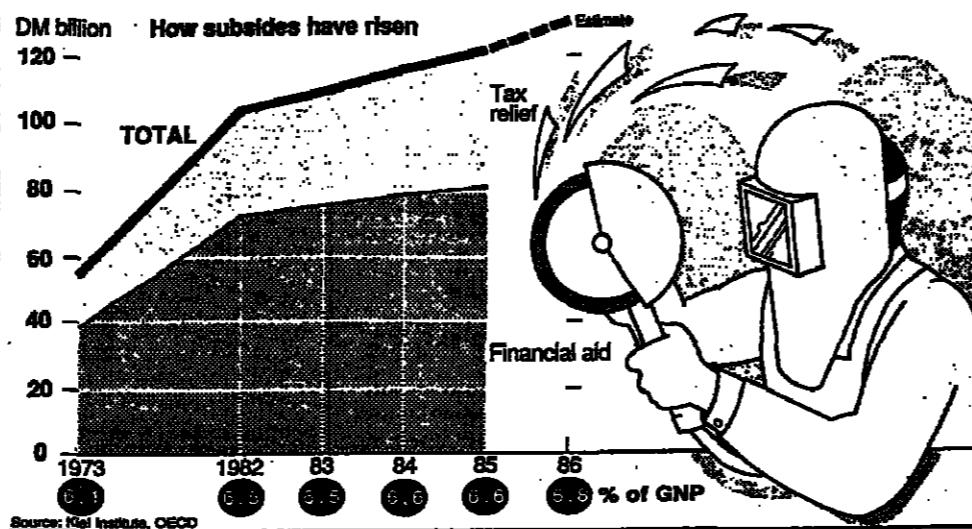
again what we have always been - corporatism."

He says the Government has reduced the share of budget spending in the economy, and some taxes have been cut, but he adds a "sin list" - including aerospace, telecommunications, steel and chemicals - where regulation has either been increased or has not been rolled back. "I cannot see that the market economy has been strengthened," he comments.

Lack of progress on deregulation has been accompanied by growing concentration in industry. Mr Wolfgang Karte, head of the Federal Cartel Office, policies and anti-trust laws which are among the strengths of the decentralised world. He sees concentration has not, overall, impeded competition because it has been accompanied by a progressive internationalisation of markets, especially in high technology.

But he adds that the country has to monitor the impact of large mergers, such as the take-over by Daimler-Benz of AEG, the electricals group. "Domestically, we had companies getting bigger all the time, so big enough to cover the world. Who is governing whom?"

Prof Erhard Kantenbach, who until last year headed the



Source: Kiel Institute, OECD

Government's advisory Monopolies Commission, says the gulf in the economy between "insiders and outsiders" - those on the inside of organised, regulated markets or sectors and those (such as the unemployed) who are outside - has clearly widened over the past decade.

He blames high and rigid corporate behaviour on the employment behaviour of employers and unions. This, he says, has prevented a "compromise solution" for unemployment under which employers would have taken a more constructive attitude towards cuts in working hours and unions would have modified wage claims during recession.

According to the Kiel economic research institute, one of the main critics of the Government's lack of progress in liberalising markets, only about half the West German economy is free of state regulation. "The Germans are for order in everything," sighs Prof Juergen Donges, the institute's vice-president, "including law."

German industrialisation has a long history. When the federal republic was created in 1949 it took as its birthright the socially oriented market economy inspired by Mr Ludwig Erhard, the country's first Economics Minister and architect of the famous 1948 reforms scrapping controls throughout the economy.

The union-employers wage bargaining system avoids fragmented wage conflicts and violent strikes of the sort which used to plague industrial relations in the UK. The tradition has been viewed as one of the strengths of the "German model." But this has now changed. A

system which has, in practice, become heavily centralised, restricts ability to adapt wage settlements to local productivity conditions.

It has been vividly thrown into question by the growing economic divide between the more prosperous southern states and the old industrial regions of the north.

"What would suffice for an IG Metall worker in a place like Baden-Wuerttemberg, the California of the republic, also be valid for a man in the docks up north?" asks Prof Fels.

One of the reasons why employment has been stagnating, in spite of five years of gradual economic recovery, is that employers are deterred from taking on new staff by regulations which impede the shedding of labour.

In its last legislative period, the Government pushed through measures enabling employers to take on workers on more flexible contracts. And despite powerful opposition from the unions, it brought in legislation to make the financing of state more difficult.

Meanwhile, the Heidelberg cement, one of the country's leading cement companies, says the transport regulations "restrict our ability to react to short-term market fluctuations." So far, he says, road hauliers "are not ready for dialogue" on trying to ease the regulations.

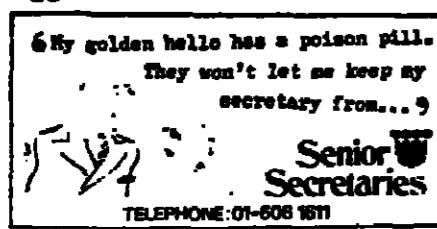
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Breakdown by market sector	
Agriculture	20
Mining	1
Manufacturing	13
Construction	0.7
Commerce	1
Transport	19
Communications	2
Banking/insurance	2
Housing	20
Private non profit institutions	21
Other private services	12
TOTAL	120

Source: Kiel Institute

TOTAL 120

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# FINANCIAL TIMES

Thursday November 5 1987

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Ian Davidson in Paris studies the wave of political scandal that threatens reputations

## Turn of screw for French Socialists

THE WAVE of political scandals which has dominated the headlines in France since the summer holidays has reached a new peak with the publication of fresh allegations over the take of illegal arms shipments from France to Iran between 1982 and 1986.

And the latest twist is likely to add significant damage to the Socialist Party which was in government at the time.

The Luchaire affair, as it has been called, centres on allegations that arms sales took place with the connivance of Defence Ministry officials and may also have involved the diversion of substantial commissions to the Socialist Party.

The second allegation, if substantiated, would provide several uncanny parallels with the Iran-gate scandal which marked a decline in President Ronald Reagan's reputation.

Whether the cumulative effect of this scandal, together with the others, will be similar in France is uncertain. But the mud-slinging and media manipulation - which are the outward signs of the scandals - suggest that next spring's presidential campaign is liable to become increasingly dirty.

The bare bones of the Luchaire affair are that more than 500,000 shells had been shipped by the Luchaire company to Iran between 1982 and the beginning of 1986; that President Francois Mitterrand and Mr Charles Hernu, who was then Defence Minister and who later resigned over the Greenpeace scandal, were informed in May 1984; and that Mr Jean-Francois Dubois, a member of Mr Hernu's cabinet, appears to have played a central role in facilitating the shipments despite the official ban on arms sales to Iran.

Until yesterday, significant elements of the latest additions remained at the level of rumour and scandalous allegation, even though different newspapers making different assertions claimed to be quoting from the same secret Defence Ministry report.

This report, commissioned after last year's elections by Mr Andre Giraud, the Defence Minister, was classified as confidential and could not be used by Mr Jean-Francois Barba, the



French Defence Ministers past and present: Charles Hernu, Paul Quilès and Andre Giraud

investigating magistrate. Yet it was published in full yesterday morning by the Figaro newspaper and declassified by the Defence Minister that afternoon.

The inference is that this scandal has been deliberately leaked by interested parties for political purposes. One week ago the newspaper headline will appear to be ordered to assist socialist sources to discredit the Government; the next the stories will apparently be aimed by government sources to discredit the Socialists.

Some of the basic facts about the Luchaire affair have been known since February 28 last year, when a Cherbourg newspaper revealed that various shipments of munitions despatched in 1985 by the Luchaire company, and officially destined for Portugal, Brazil, Thailand and Pakistan, had ended up at the Barba Abri port in Iran.

Three days later at the last possible moment before the election, official charges against the Luchaire company were laid by Mr Paul Quilès, the Defence Minister, who had taken over the post in September 1985 from Mr Charles Hernu.

In April 1986 Mr Andre Giraud, the new Defence Minister, set up an internal inquiry, and it is the result of this investigation which has now emerged to the Socialists dismay.

However, the detailed allegations against the Socialist administration remain something of a mystery.

The Barba report also casts a very unflattering light on the ef-

fectiveness of French procedures for controlling arms exports.

Arms exporters, in principle, have to go through elaborate checks before they receive official authorisation.

But in practice it appears that it is not too difficult to circumvent the rules - with a combination of false documents and political influence in the cabinet or the relevant ministry.

But other scandals have also occupied the French media. One week last month the Justice Minister concentrated on the Nucci affair, in which it has been alleged that a Socialist development minister diverted aid funds for election expenses.

The next week the headlines revealed, in a new twist, that Mr Alain Chalandon, the Justice Minister, had had much closer links with the bankrupt jewellery house Chaumet than had previously been suspected.

The Chalandon-Chaumet episode provided a tellingly typical instance of synergy of the media with the political parties in reporting the scandal.

Le Monde newspaper (traditionally regarded as left-of-centre) alleged that Mr Chalandon had had a current account with Chaumet which, considering that Chaumet was not entitled to offer a banking service and that he was Justice Minister, was peculiar.

Almost immediately the judicial administrator in charge of the affairs of Chaumet issued a communiqué denying Le Monde's version of events. A

few days later the president of the presidential election campaign, or for the reputation of the country's political parties.

The Barba report also casts a

very unflattering light on the ef-

## French refuse to pamper US nappy maker

BY GEORGE GRAHAM IN PARIS

FRANCE'S law courts have snatched down the curtain on the country's most absorbing television advertising campaign.

Procter and Gamble, the US household goods giant, has been ordered by the Paris court to stop advertising its Ultra-Pampers disposable nappy brand with a comparative test which gives a misleading impression of the nappy's ability to soak up drops.

Pendouze, Pampers' rival and market leader with an estimated 25 per cent of France's 2.6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages.

Ultra-Pampers, launched in April, is estimated to have

snatched 10 per cent of the French market already, taking Procter and Gamble's total share from 15 per cent to around 15 per cent in the space of a year.

French babies go through an average of FFr250 to FFr300 of nappies a month - 98 per cent of them disposable - but with a stagnant birth rate the FFr1bn a year home market is now close to saturation.

Nappy market analysts say Pendouze has suffered less than other brands, such as Lotus and Tendresse, from the Ultra-Pampers onslaught, but has still been worried by the new product's rapid progress.

"The ultra-Pampers campaign has been extremely successful," said Mr Etienne Thill, a marketing consultant associated with Celatose, which developed the product.

France's leading private label nappy producer.

"Revolutionary," the Ultra-Pampers advertisement proclaimed. "Even when they're wet, they're dry."

But the court took issue with Procter and Gamble's comparative test, in which it poured a beaker of water on to an Ultra-Pampers and another brand of nappy. When two drops fell from the other brand, while nothing dripped from the Ultra-Pampers, thanks to its moisture-retaining "mini-captors".

Mr Andre Kleniewski, a court-appointed expert, found a tiny tear in the Ultra-Pampers' outer layer, but when he used a sodium chloride solution or baby's urine "numerous drops" were ob-

served.

Indeed, Procter and Gamble instructed sales assistants to use demineralised water in supermarket demonstrations of the product.

The court order is viewed as highly unusual in France, since all television advertisements have to be vetted before they are shown by the Commission Nationale de la Communication et des Libertes, the beleaguered broadcasting authority.

Pendouze, part of the Agache textiles group, has now fixed its sights on supermarke

## Reagan and European ministers unite on arms treaty

By David Buchan in Monterey and Robert Mauthner in London

THE POLITICAL fight for Senate ratification of the prospective US-Soviet pact pulling medium-range nuclear missiles out of Europe began yesterday, as President Ronald Reagan and Vice-President George Bush separately issued strong endorsements of the missile pact.

But Mr Caspar Weinberger, the retiring US Defence Secretary, warned that the possibility "could not be overlooked" that US senators might reject the treaty or attach to it reservations that would require its renegotiation with Moscow.

The draft treaty is intended to be signed at a summit meeting between President Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Washington on December 7.

Speaking on cable television to Europeans, Mr Reagan yesterday addressed those who feared that the US and its allies would start to drift apart as the result of an INF treaty.

Moderate politicians of every party have protested against the political manipulation of these various scandals. And perhaps it is the political discredit which is most serious.

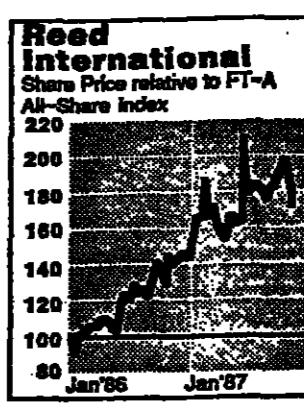
If there are circumstantial indications of politico-financial corruption, as in the Nucci case or in one of the Le Monde cases, it is at least partly because France does not have effective laws governing the financing of its political parties.

The problem is that the conservative parties have easier access than their Socialist opponents to legitimate private finance. The conservative parties may also believe that they stand to lose less than the Socialists if the pressure of the scandals is maintained at the level of recent weeks.

But it does not bode well for the presidential election campaign, or for the reputation of the country's political parties.

## THE LEX COLUMN

# Cold comfort for the markets



cret financial weapon. It costs hardly anything to give away one-off travel concessions, and the promise of almost free travel for the life of the tunnel contract, for an estimated investment of around £3,000, is likely to be a powerful attraction to P&O, after all has 139,000 shareholders who bought shares to avail themselves of its cross-channel ferry perk.

### Reed International

The cliché "up like a rocket, down like a stick" is hard to resist in the case of Reed International. The shares, having outperformed the rising market, are now underperforming it. In fact, the FT all-share index is up 24% over the year, while Reed International is up only 10%.

The draft treaty is expected to be signed at a summit meeting between President Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Washington on December 7.

Speaking on cable television to Europeans, Mr Reagan yesterday addressed those who feared that the US and its allies would start to drift apart as the result of an INF treaty.

He emphasised that the "unshakable" US commitment to the defence of Europe was undiminished by the presence of more than 300,000 American servicemen in Europe and Washington's "stealthy nuclear deterrence".

Mr Weinberger showed a change of heart about the unpredictability of US Senate behaviour that was perhaps related to his imminent release from the constraints of government office.

He warned that the INF treaty could be blocked by only 34 out of 100 votes in a Senate which did not deny had a poor track record for endorsements of major treaties.

He believed, however, that Senate opponents or sceptics would change their minds once they saw the fine print of a signed INF pact.

### Eurotunnel

If the two sides of Eurotunnel cannot even agree on the timing of the release of the project's key financial details, can they get the two ends of the tunnel in at least one piece? Yesterday, the French side jumped the gun, revealing the details of Eurotunnel's main financial marketing tool, the travel perks. The British side, while showing a stiff upper lip to the French indiscretion, will have its work cut out to whip up further enthusiasm when it publicises the prospectus today.

To hold up the UK equity market against the downward influence of the US economy and Wall Street takes real buying power, and institutional liquidity is at a low ebb. This could only be made good by selling gilts, which would in turn require the bold conviction that gilts have no further to rise. Yesterday morning, at least, the opposite; institutions seemed anxious to sell equities to buy gilts, and were stopped only by equity market-makers, making the prospectus look like a dead letter.

This was a day burdened with cash worries of another sort. Settlement in the wake of the crash will not be complete until any due cheques have been bounced and chased up. There is also a feeling that some who witnessed the initial earthquake could still succumb to the aftershocks. At one point yesterday, the FT-SE100 was down more than 10 per cent since the weekend, a movement which in the old days would have raised the spectre of bear market in itself. And if there is distress selling to come, some of it could be in large blocks.

Meanwhile, the sharp recovery towards the close in yesterday's market came too late to save the two sides of the tunnel from a loss of equity if it is raised, and if the issue fails to get off the ground there is no chance of the tunnel being built for another decade at least. That is why so much hangs on the success of the share offering. The question of the pricing of the issue is largely academic since the potential returns are very uncertain and a long way off.

It will take a major act of faith to invest in Eurotunnel, and apart from its big institutions, which could be put off by the belief that they are putting some pin money aside for the good of the country, most ordinary investors are only going to be attracted into the issue if they like the look of the travel perks. This is the project's self-fulfilling prophecy.

# CUTTING A DASH TO PARIS: FROM THE HEART OF LONDON.



October 26th saw the opening of London's newest airport, London City Airport provides the base for an exclusive new partnership. Brymon Airways, the world's most experienced operator of short-haul and landing services, offers the efficiency and convenience of Terminal 2 of Charles de Gaulle Airport. (The shortest distance between aircraft and exit of any major international airport).

The service is called Glycoss and we're keeping six flights to Paris every weekday and two at the weekend.

Glycoss completes the picture for Air France, as we now operate out of all four London airports. Four different ways to cut a dash to Paris.

AIR FRANCE //

## Lawson orders cut in British base rates

Continued from Page 1

causes, but put most of the blame squarely on the US.

Even under normal circumstances the steep rise in world equity prices over the past few years was unlikely to be sustainable.

Alongside that, he said it had long been clear that the excessive imbalances between the three major economies - the huge US current account deficit and the parallel surpluses in Japan and West Germany - posed a major threat to stability.

In what was intended as a sharp attack on Washington, Mr Lawson said that the third factor had been the markets' doubt over whether it was the right political will in the US to tackle its fundamental problems.

## Commission examines fees for compatible Euro cash cards

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission has launched an inquiry into whether plans by Europe's leading retail banks to make their cash and credit cards fully compatible might restrict free competition.

The Brussels authorities have asked the 40 retail banks of the European Council for Payments Systems, asking for details of the common transaction fees involved in the outline accord. Although the agreement was signed by Brussels after its signature last month, as a welcome step towards creating a fully free internal market, the Commission wants to ensure that the banks do not co-operate to drive up fees.

A senior Commission official said yesterday that the scheme was being vetted under Article 85 of the Treaty of Rome, which outlaws any commercial agreement likely to distort free competition through price fixing or market sharing.

If the banks, from 17 countries across the EC, Scandinavia, Austria and Switzerland, do not satisfy Brussels that they will

compete freely, the Commission has the right to ask for modifications to the way the new network will operate in the Community.

The initial purpose of the banks' scheme is to achieve full interchangeability between the Visa, Mastercard, Eurocard and American Express networks and to allow other cards in later.

Individual card systems are already widely accessible throughout Europe, but compatibility between them is very limited. An essential pre-requisite for the plan is co-operation on common technical standards for automatic teller and payment machines in shops, petrol stations and bank branches.

A member of the team which drew up the scheme pointed out that the participants planned to set a common rate for what banks charge each other, rather than their customers, for transferring cash within the network.

However, they would be left free to decide their own fees and interest rates for retail customers.

"Free competition would be preserved because it would be

left up to the issuing bank

whether to pass on the costs to the customer or absorb them," said the spokesman. "Nothing that we intend to do offends anything that the Commission has sanctioned in the past."

A similar tariff-fixing agreement already exists with the Commission on air fares, and on the cheque guarantee card, where the issuing bank in the system pays banks receiving cheques a uniform 1.6 percent.

The Visa and Mastercard networks, by contrast, use precisely the opposite arrangement whereby the receiving bank rather than the issuing bank bears transaction costs - and it is just this kind of discrepancy that the agreement aims to iron out.

Mr Patrick Bowden, general manager of Visa Europe, an observer rather than a signatory of the agreement, said: "We believe this kind of co-operation is an essential step forward to giving customers a better service. But it is clearly right for the Commission to try to establish competition between systems."

## World Weather

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- participating in the definition of acquisitions strategies,
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- assisting in the decision making process,
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- contributing to the Group's strategic planning process

The executive holder of this position, will report to the top management of the Group and be located at our head office in Geneva, Switzerland.

Applicants who qualify for this position are between 35 and 40 years old and are Swiss nationals or holders of a valid working permit.

They have an excellent education background, preferably an engineering degree and an MBA. They have seasonal experience in the field of acquisitions and diversification gained in a large international corporation, preferably in the service industry.

They are fluent in both French and English and ideally have a command of a third major language. They are willing to travel frequently.

The compensation package is commensurate with the requirements of the position.

Please send your application, in confidence, directly to:

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Attn: Mr. J. P. Buchel, Chief Personnel Officer

P.O.B. 688, CH-1211, GENEVA 1

Société Générale de Surveillance S.A.

Personnel Division, Place des Alpes 1, 1201 Geneva

**INTERNATIONAL APPOINTMENTS****Columbia Pictures makes management changes**

The entertainment business sector of THE COCA-COLA CO. and TRI-STAR PICTURES INC. has announced that an proposed combination of the two businesses will be completed at Columbia Pictures. David Steel has been named president of the Columbia Pictures motion picture unit. Columbia Pictures Entertainment Inc is the name of the new company emerging from the proposed amalgamation.

As part of the proposed combination between the entertainment business sector and Tri-Star, it is planned that Mr Roger Faxon, presently executive vice-president, business affairs, at Tri-Star, will become senior executive vice-president of the Columbia motion picture unit, reporting to Ms. Steel, and overall responsible for marketing, distribution, business affairs and administrative operations of the unit. The position of

chairman, formerly held by Mr David Putman, will be eliminated. Mr. David P. Piscatella, currently president and chief operating officer at Columbia Pictures had previously suggested that when a new head of the Columbia studio was selected, he wished to return to independent production in New York under an arrangement with the company.

Previously announced plans call for Columbia Pictures Entertainment to have a complete complement of executives for two separate production, distribution and marketing units - Columbia Pictures and Tri-Star Pictures - with each unit utilizing a common facility which will furnish distribution services, including production, booking, in smaller markets, and sub-run situations and collections. The Tri-Star Pictures

unit is led by Mr. David Matalon, its president, and Mr. Jeff Saganow, president of production. International theatrical distribution for both units will continue to be handled through a single operation abroad, subject to the direction of the Tri-Star and Columbia motion picture units.

Mr. Steel joined Paramount in November 1978 as director of merchandising and marketing and six months later she was promoted to vice-president. In April 1980, she was made vice-president, production and in November 1983 was elevated to senior vice-president, production. In April 1985, Ms. Steel was named president of production of Paramount, was in her current position for four years. Mr. Faxon joined Tri-Star in April 1986 where he is executive vice-president, business affairs.

**New chairman elected at Harris Corporation**

At the Florida-based HARRIS CORPORATION Mr. John T Hartley, the company's president and chief executive officer, has been elected to the additional post of chairman of the board. Mr. Hartley, 57, succeeds Mr. Joseph A. Boyd, 66, who continues as a board member and chairman of the executive committee.

In making the announcement, Dr. Boyd said "Jack Hartley and I have worked together closely in guiding the progress of Harris and I have tremendous respect for his leadership skills. Over the 18 months since his election as chief executive he has instituted a major streamlining of the company's operations designed to sharpen Harris' com-

petitiveness and increase bottom-line performance, and these actions are yielding substantial results."

Dr. Boyd has had distinguished careers as an educator, scientist and business executive. He was elected president of Harris in 1972 and chairman and chief executive in 1978.

**Jobs swap**

Mr Kenneth R Todd Jr, president of IDEAL-STANDARD Europe, will exchange positions with Mr. George Kereckove, who has held a similar position for the company's commercial systems group in Wisconsin on January 1. Both units are wholly-owned by American Standard.

Mr. Kereckove was named executive vice-president of the

plane Company, a position he adopted in April 1984. He assumed chief executive officer duties at the annual meeting on April 26, 1985.

From May 1982 until April 1984 he was vice-president sales for the Boeing Commercial Airplane Co. Prior to that appointment Mr Shrontz was vice-president-general manager of the 707/727/737 division with responsibility for the technical excellence and efficient production of those three airplane types.

**Boeing chairman**

Mr. TA Wilson, chairman of BOEING since September 1972, is to retire from the company at the end of the year. Mr. Frank Shrontz, 62, currently senior executive officer, will assume the additional title of chairman of the board. The directors have elected Mr. Wilson chairman emeritus and he will continue to serve on the board.

Mr. Shrontz was elected president and a member of the board of directors of the Boeing Company in February 1985. He had previously served as president of the Boeing Commercial Air-

plane unit.

known as one of Italy's toughest and most effective managers. Prior to his Alfa-Romeo job he turned around the Montefibre artificial fibres subsidiary of the Mondadori Group.

Regarding the appointment of Mr. Giuseppe Tramontana, who has been managing director of ALFA ROMEO for the past two years, is to leave the helm of the industry's largest Italian car manufacturer by Fiat last year. The Fiat Group, which bought Alfa from the IRI-Pininfarina state holding group, is naming one of its veteran executives, Mr. Piero Fusaro, to run Alfa in Mr. Tramontana's place. Mr. Fusaro will be managing director of Alfa-Lancia, the merged unit that controls both Alfa and Fiat's racing division.

Mr. Tramontana is to become managing director of La Rinascente, the retail department store chain that is indirectly controlled by the Agnelli family's IRI holding company. The 49-year old Mr. Tramontana is

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Regarding the appointment of

Mr. William H. M. de Gelsyce as a member of the international advisory board of CREDITAN-

STALT BANKVEREIN, Austria's largest bank, as reported on October 23, Mr. de Gelsyce will remain as deputy chairman of Orion Royal Bank in Tokyo.

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**Accountancy Appointments****RECRUITMENT CONSULTANTS GROUP**

3 London Wall Buildings, London Wall, London EC2M 5PU  
Tel: 01-588 3588 or 01-588 3576  
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Responsible for accounting policy, VAT, Regulatory management and reporting for the group. The position calls for a qualified accountant with strong technical experience capable of responding to the changing regulatory and business environment. REF: SPM19997/FT.

**GROUP ACCOUNTING MANAGER**

Responsible for the quality of the accounting process, control and implementation of new accounting systems and procedures. Ideal candidates will have extensive experience of managing an accounting department in a high transaction volume business. REF: GAM19998/FT.

**FINANCIAL MANAGER CAPITAL MARKETS**

Responsible for the accounting, management information and control of the Capital Markets business, including Bank of England Reporting, daily MIS and business planning. Ideal candidates will have prior experience of a securities or dealing environment coupled with a solid accounting background. REF: FMCM19999/FT.

**SYSTEMS AND DEVELOPMENT PROJECT ACCOUNTANT**

Responsible for the design and development of new accounting systems (including a new General Ledger/MIS package) and the enhancement of existing group systems. Project management skills are important. Ideal candidates will be qualified accountants, aged 28-32 with prior experience of accounting system development. REF: SDPA20000/FT.

**MANAGEMENT AND FINANCIAL ACCOUNTANTS**

The expansion plans of stockbroking, merchant banking and capital markets business provide ideal opportunities for qualified accountants or MBA's to join the Group Management Information and Controllers departments to enhance and develop new programmes. There is substantial scope for innovative development. REF: MFA20001/FT.

Salaries and bonus are negotiable as indicated in the above brackets + non-contributory pension, free life assurance, free family BUPA, subsidised house mortgage scheme. Applications in strict confidence under the appropriate reference above, will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJRA

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Financial Accountant - qualified, aged mid 20s, to be responsible for the complete accounting function including cashflow projections of parts of the division's business and to prepare divisional management information and commentary. This will include ad hoc assignments and contribution to further systems development.

Management Accountant - finalist/newly qualified, preferably CIMA aged early/mid 20s to provide management accounting information and budgetary control data making extensive use of the group's new systems. Emphasis will be on analysis and interpretation aimed at improving cost awareness and control.

Both positions will provide an excellent introduction to the group which can offer a wide range of career opportunities.

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employment sections therefore seen as appropriate sources of applicants are banking, a financial services orientated division of a large corporation or the audit profession (with relevant non-auditing experience preferably gained with a major firm). Career progression prospects call for at least seven and optimally twelve years of business experience to date.

Salary is negotiable and the remuneration package for the AGM level application will include an appropriate car and a range of banking benefits.

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Career prospects are excellent and a FULL RELOCATION package is available together with a generous PER DIEM allowance while travelling.

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Basingstoke to £22,000+Benefits

**T** **WIGGINS TEAPE**

**Taxation Accountant**  
Basingstoke to £22,000+Benefits

Our client is a major international paper group with a worldwide turnover around £1,000 million. The Wiggins Teape Group Limited is a wholly owned subsidiary of BAT Industries, one of the world's largest industrial enterprises. The company has achieved impressive growth through a strategic acquisition policy together with strong organic development.

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For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your CV to Douglas Llambias Associates at our London address, quoting reference No. 8131.



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Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref 286/FT to M. Shaw, Executive Selection Division.

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The successful candidate will report to and work closely with the Group Financial Controller and will be responsible at Group level for the full range of taxation planning and compliance including liaison with senior financial officers in overseas subsidiary companies.

He or she will head up a small central team and provide wide ranging taxation advice on all aspects of the Group's activities including the implications of acquisitions, disinvestments, commercial contracts and international collaborative projects.

The ideal candidate will be qualified, preferably as a Chartered Accountant and as a member of the Institute of Taxation, aged between 30 and 45 and able to demonstrate success and relevant experience at a senior level either within a professional accounting firm or from another multi-national Group. Strong technical skills, a detailed knowledge of UK taxation and experience of creative tax planning are essential as well as the ability to manage and motivate a team.

In addition to the negotiable salary, a car will be provided and relocation expenses will be met where necessary. If you believe that you meet this specification, please write quoting reference FT5, giving full personal details to CDP Financial Partnership Ltd., 110 Euston Road, London NW1 2DQ who will forward applications in confidence to the Management Consultants who are advising on this appointment.

**GROUP TAXATION  
CONTROLLER**  
**DYNAMIC INTERNATIONAL  
ENGINEERING GROUP**

**£30,000  
PLUS CAR**

## LONDON APPOINTMENTS

Chief Accountant to £27,000

Management Accountant c.£26,000

Dedicated to expansion and diversification, this vigorous property and financial services group is urgently seeking a young (28-32), qualified accountant to provide a full financial and management accounting service and manage a head office team. You will be enhancing financial controls in the wake of further expansion and your prospects will reflect the importance attached to this high profile role. Ref PSW 3050

To find out more about these appointments or to contact Stewart Wright, Manager - Accountancy Appointments.

Telephone 01 408 1694 (out of hours 01 851 2502)

**Management Personnel**  
Recruitment Selection & Search  
2 Swallow Place, LONDON W1R 7AA.

**SHORT CUT TO SHORT LIST**  
FOR GO-AHEAD YOUNG ACCOUNTANTS THROUGHOUT THE UK -  
AT SALARIES UP TO £40,000 P.A.

**HALL-MARK**  
The Appointments Register

London House, 271-273 King St, London W6 9JZ

Applicants

To take advantage of our fast, free and fully confidential service, post off the coupon to:

Michael Polley, FCA, MRA, Hall-Mark Appointments

Register, FREEPOST, London W6 9BR (no stamp required). Telephone: 01-741 801 101-748 3444 (24 hrs.)

Fax: 01-580 3873.

Employer: Our consultant J. Bennett will be happy to discuss our services. Telephone him on 01-741 8011

SURNAME (MR/MRS/MISS)	FORENAME(S)
ADDRESS	POSTCODE
FT/5/11	

# FINANCE MANAGER

## London Insurance Market

**£35,000 + car + mortgage assistance**

Our client is the recently established London subsidiary of one of the largest insurance groups in Europe, and underwrites an international non-marine commercial account. To ensure that they are in a position to achieve their planned objectives in the future, they require a qualified Finance Manager to join their City based management team.

The Finance Manager will report to the Managing Director. A priority will be to establish an in-house EDP function. The role will also involve providing the financial input to business decisions and ensuring adequate

control of the Company's accounts and investments.

Candidates should be qualified accountants with a good knowledge of the operations of the London insurance market. They should also have practical experience of developing and implementing computerised systems. An outward-looking and commercial approach is required, together with the ability to originate and communicate ideas, and to work well as a member of a small and ambitious team.

Please write with full career details to Jane Woodward or John W. Hills quoting ref. W3719.

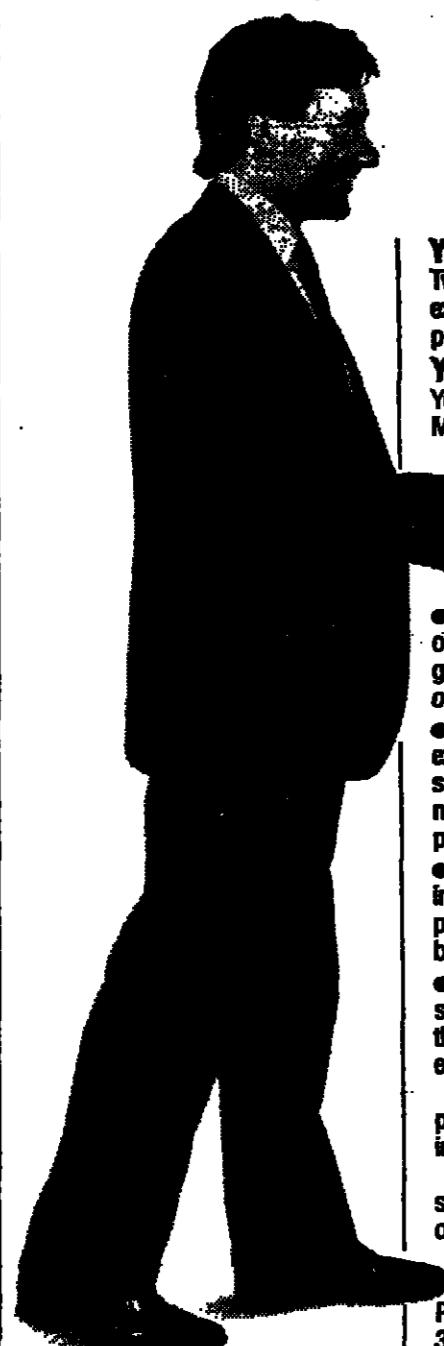


**Peat Marwick McLintock**

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR.

# PW Partners

## want managers to join them



### Your Experience

Two to four years of post-qualification experience in a medium sized or large practice.

### Your Present Position

You are a Chartered Accountant at Audit Manager or Assistant Manager level.

### Your Opportunities

- Significant career development opportunities, all the way to partnership, generated by vigorous growth throughout the UK.
- Particular scope for developing your experience and professional maturity in special work, including corporate finance, mergers and acquisitions, in addition to a portfolio of diverse audit clients.
- Outstanding technical training with increasing emphasis on expanding your personal, managerial and general business skills.
- International work with major overseas corporations based in the UK, and the opportunity to gain overseas experience as your career with us progresses.

Generous salaries, relocation expenses and other benefits are offered, including a car.

If you share our determination to succeed by meeting the highest standards of professional excellence you could transform your career by joining PW.

Please contact Mike Jennings at Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Telephone: 01-407 8989.

**Price Waterhouse**

OFFICES IN: LONDON • ABERDEEN • BIRMINGHAM • BRISTOL • CARDIFF • EDINBURGH • GLASGOW • LEEDS • LEICESTER • LIVERPOOL • MANCHESTER • MIDDLESBROUGH • NEWCASTLE • NOTTINGHAM • SOUTHAMPTON AND WINDSOR • ASSOCIATED FIRMS IN IRELAND AND THE CHANNEL ISLANDS

# Finance Director (Designate)

## Leisure Products

London West-End

**c £30,000 + attractive benefits**

Our client manufactures and markets a range of highly innovative packaged products for the buoyant leisure market. Its name and reputation are already firmly established both in the UK and abroad and with several exciting new products about to be launched, the company is poised for another period of explosive growth. Current turnover is around £10m.

Strong financial management will, however, be critical in order to maximise the high profit potential. They have therefore created this new position and wish to appoint a commercially astute Finance Director as a key member of the small top management team.

Candidates will be Qualified Accountants, ideally with some manufacturing experience but, more importantly, with depth experience in a strong marketing environment where control of price margins and stock levels is critical. Knowledge of a computer-based fully integrated order processing system would be an advantage. Experience is important and age is not a critical factor.

An attractive remuneration package will be offered and there are excellent prospects of share options and profit participation for someone who can make a significant contribution to the company's prosperity.

Please send concise details, including current salary and daytime telephone number, quoting reference F2000, to W S Gilliland, Executive Selection Division, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

**Grant Thornton**  
Management Consultants

OFFICIAL SPONSOR OF THE BRITISH OLYMPIC TEAM

# European Finance Director

## Dynamic Property Group

**c £75,000 + equity options**  
Paris

As one of the fastest growing property groups, this innovative organisation is credited with a number of successful commercial developments in recent years. Through expansion into Europe and the rest of the world, plus diversification into complementary activities, they are now recognised as not only a leader in their field, but with the potential for considerable growth.

As part of future strategy, their European interests and subsidiaries are now being incorporated under a European Management Board in Paris, with the probability of a flotation in due

course. As an integral member of this Board, a Finance Director is required to facilitate the integration of the interests concerned and to direct the financial strategy of this operation.

To fulfil this demanding role a high calibre individual is sought. Probably aged around 35-45, extensive European experience is required, ideally covering both property and financial services. Fluency in English and French is important and knowledge of German and Spanish will be a distinct advantage. Professional qualifications are likely to be in either accounting or law, or as an MBA.

**Price Waterhouse**

Rewards will reflect the importance of this role, in addition to a negotiable salary and the usual fringe benefits, convertible equity will also be offered.

As independent advisors to our client, we will fully respect the confidentiality of any initial approach from those interested in discussing this position further. Contact Annah Hunt on 01-407 8989, or alternatively write to her quoting reference MCS/6112 at Executive Selection Division.

**Price Waterhouse**  
Management Consultants  
No. 1 London Bridge  
London SE1 9QL.

# FINANCE DIRECTOR

**Cambridge c £25,000 + Car**

Our clients, David Reed Homes Ltd, have established an enviable reputation for building quality houses in the private sector throughout Cambridgeshire and Essex. The company is growing rapidly and profitably, expects continued expansion and will be seeking public flotation in the foreseeable future.

They now seek to recruit a Finance Director to join the management team. Responsibilities will cover the whole finance function, budgets and plans, with a particular emphasis on treasury management and longer term strategic

planning. Computer systems justify further development.

Candidates, qualified accountants and preferably graduates, should have experience of working in a private company, preferably associated with the construction industry. They must have the maturity to make a strong personal impact both within the company and with professional advisers, together with the desire to grow with the business.

Please write in confidence with full career details, quoting ref. D3379 to John W. Hills.

**KPMG Peat Marwick McLintock**

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR.

# Commercial Involvement In The Fashion World

## Financial Director

**Central London**

**£35,000 + Car**

Our client, a subsidiary of a major PLC, is a retail and design company with a high profile in the fashion world, a highly competitive and rapidly changing market.

A Financial Director is required to join a young dynamic management team within this fast moving creative environment.

The Company seeks a commercial individual who will have significant impact on the strategic management of the business and who will play a major role in the development of the accounting function.

The successful candidate will be a chartered accountant, aged 30-35, who must be commercial with a hands-on approach, energetic, assertive and have good interpersonal skills. Experience in initiating change via computer-based systems would be a distinct advantage.

Interested applicants who meet these requirements should write, enclosing a comprehensive curriculum vitae, to Jon Anderson ACMA, The Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting ref. 465.

**Michael Page Partnership**  
International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

# Special Projects Accountant

**Circa £22,000 + banking benefits**

Lloyds Bank is a leading international bank with assets of \$48,000 million, working with customers in over 100 countries. An opportunity currently exists within the London Head Office of the International Banking Division for an ambitious young accountant seeking to move into the banking sector.

The successful applicant will be involved in a variety of projects designed to provide senior management with information required for business planning and performance appraisal. This will involve regular contact with senior management of overseas businesses. Other areas of involvement will include developing the Bank's management information systems in conjunction with external consultants and liaising with executives in other divisions of the Bank.

The role demands both a high level of analytical and technical ability and superior interpersonal skills. Aged 24-28, candidates should be qualified graduate accountants

with strong academic backgrounds, able to demonstrate successful track records to date. Prior financial services experience is not essential; exposure to financial modelling would be an advantage.

The Bank's professionalism is underlined by a firm commitment to training and career development. Future prospects are excellent and a highly competitive salary is available together with a generous benefits package.

For further information please contact Janet Bullock, the consultant advising us on this position, on 01-831 2000 or write to her at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. All replies will be dealt with in the strictest confidence.

**Lloyds**  
**Bank**

A THOROUGHBRED AMONGST BANKS.

## CHIEF ACCOUNTANT

SW London c. £23,000 + car

OUR CLIENT is a member of a leading UK industrial services and distribution group.

THE ROLE is to head up the accounts department. Reporting to the Finance Director, the Chief Accountant will be responsible for all accounting matters and for managing a department of about 40 staff in a fully computerised accounting environment.

THE REQUIREMENT is for a vigorous young qualified accountant who is striving to progress a career in a demanding commercial organisation. Total familiarity with computerised accounting systems is essential.

THE REMUNERATION PACKAGE will include a salary of about £23,000 plus a 2 litre car. Career prospects within the Group are excellent.

Please reply in complete confidence enclosing a CV and quoting reference no 168A to the Managing Director.

**Tanstead Associates Ltd**

Executive Search & Selection  
West End House, 11 Hills Place, London W1R 1AG

A member of the Tanstead Professional Group

## COMPANY ACCOUNTANT

LONDON £20,000 (Negotiable)  
Plus Benefits

Regina Health & Beauty Products plc is a young, vibrant company who wish to appoint a qualified Accountant responsible to the Financial Director, for a wide range of day to day Financial and Secretarial activities.

INITIALLY EMPHASIS WILL BE PLACED UPON THE DEVELOPMENT OF COMPUTERISED SYSTEMS AND MANAGEMENT REPORTING PROCEDURES. THE POSITION WOULD APPEAL TO HIGHLY MOTIVATED, COMPUTER-LITERATE ACCOUNTANTS, CAPABLE OF CONTROLLING A DEPARTMENT.

The remuneration package comprises of benefits normally associated with a successful and progressive company.

For full details of this career opportunity please telephone or write to Barclays Executive Appointments who have been retained to advise on this appointment.

Your reply will be dealt with in strict confidence by

Lionel Rose at:

**BARCLAYS EXECUTIVE APPOINTMENTS**  
Montt House, 58 Station Approach, South Ruislip, Middlesex HA4 6SA.  
Telephone 01-842 1216 (24 hours) 01-842 0676.

**BARCLAYS**

### Challenge of the City RECENTLY QUALIFIED ACA

£22 - 24K + bens

A major force within the world's financial markets, our client now wishes to augment its existing policy-making team.

Unusually, they would like to meet with young ACA's seeking a first move from practice who may not necessarily possess City experience, but who have the personal qualities and enthusiasm to make a successful career in this sector.

Your inter-personal, analytical and investigative skills will be highly valued and you now seek the challenge of a new environment and the opportunity to develop further financial skills.

To discuss this exciting and varied opportunity, contact me, Kiran Carter, on 01-379 6668 (24 hrs), 01-370 7873 (out of hours) or send your CV to R H Associates, 18 Exeter Street, London WC2E 7DU.

### GROUP FINANCIAL DIRECTOR DESIGNATE

OXFORDSHIRE Salary negotiable circa £32,000 plus car plus benefits

We have been instructed by our clients, a substantial family group of furniture companies to recruit a qualified chartered accountant aged 40 years or over for the above post.

The successful candidate must demonstrate a proven track record in financial and management accounting in a manufacturing or commercial environment. Experience in dealing with stockbrokers or a U.S.M. flotation would be a distinct advantage. The ability to lead an account department, communicate well with colleagues at all levels, and make a substantial contribution to future policy of the group is essential.

Applications in writing please, with comprehensive CV to:-

F. W. Johnston Esq., B.A., F.C.A.  
**SEYMOUR, TAYLOR & CO.**  
Chartered Accountants  
57-61 London Road  
High Wycombe  
Bucks.  
HP11 1BS

### H. YOUNG HOLDINGS PLC

H. Young Holdings PLC requires a Financial Controller for its newly formed "The Young Optical Group" which combines the business of two of its subsidiaries, 20th Century Visions and The Crofton Optical Group which distributes optical frames, lenses and sunglasses.

Applicants must be qualified accountants probably in their early 30s. The successful candidate will be responsible to the Chief Executive of "The Young Optical Group" and to the Financial Controller of H. Young Holdings PLC and will be based in the London area. Attractive salary and benefits are offered.

Please apply to Mrs E. J. Johnston, Financial Controller, H. Young Holdings PLC, 5 Gravel Hill, Henley on Thames, Oxon RG9 2EG.

## Financial Accounting Manager

SW Essex

£25,000 + Car

This is a job for a self starter with an enthusiasm for man management, sound organisation and producing good quality figures.

The client is a £35m subsidiary of a UK industrial Group and it holds a strong place in its markets. The management team which is energetic, ambitious and very progressive, is extending the business, particularly in Europe. This position reports to the Finance Director.

The Financial Accounting department is responsible for the financial ledgers, payroll and sales accounting; treasury; the provision of management accounting data; statutory accounting; and general administration. Systems are computerised using modern software, with further development being undertaken. There is a department of 17 to manage through 4 first line managers.

An accounting qualification is essential together with relevant accounting management experience in industry. Management accounting experience would be an added advantage. Leadership/motivation skills are important together with a positive attitude towards delivering solutions not problems. Age guideline 28-35.

Please apply in confidence quoting ref L332 to:

Margaret Mitchell  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 01-240 7805

**Mason & Nurse**  
Selection & Search

## Finance Director (Designate)

Manufacturing Package @ £35k

Our Client is a long established c£10m turnover company, which uses a diversity of sophisticated manufacturing processes to service a design conscious market place.

The Company is pursuing an export led drive from London for future growth. A new Finance Director (Designate) is required to enable the Managing Director and the rest of his team to give more of their time to developing the Company's successful marketing initiatives to 'blue chip' companies.

The initial thrust of this newly defined role will be to improve basic financial disciplines and develop appropriate costing methodologies to make the Company more nimble in their creative market place. Subsequent extension of DFM systems will be required.

Candidates will be qualified accountants with solid industrial and commercial experience and proven staff management ability. They are likely to be ambitious to grow rapidly to their first Board appointment. Additionally, more experienced operators will be considered who have the drive, dedication and enthusiasm to adopt a practical 'shirt sleeves' approach to assist with company development plans.

Please write, in confidence, to Paul Willingham, quoting reference LM633, enclosing your curriculum vitae, current salary package and daytime telephone number, at Spicer and Pegler Associates, Executive Selection, 13 Brunton Street, London W1X 7AH.

**Spicer and Pegler Associates**  
Executive Selection

## MANAGEMENT OPPORTUNITIES FOR ACCOUNTANCY PROFESSIONALS

Raising millions of pounds annually in the search for an effective prevention and cure of cancer, the Imperial Cancer Research Fund is one of Britain's largest and best supported charities. An encouraging increase in revenue generated from our varied fund raising programmes means that two senior opportunities for qualified accountants have arisen within our finance team.

### Financial Accounting Manager £21,500-£22,500

As manager of the financial accounting function you can anticipate a high degree of involvement and responsibility. Our operation is extensively computerised so considerable experience in this field and the ability to implement improvement and change is essential. Your areas of strength should include portfolio management, computer payroll systems and insurance. Staff leadership and frequent liaison throughout the organisation as well as externally, will be important aspects of this challenging role.

### Shops Accounting Manager £17,000-£22,000

We have 129 shops trading at present with plans to increase this number to 580 over the next five years, so this position falls in one of our key areas of expansion. Relevant experience of the retail sector combined with a well developed understanding of computerised systems will be essential as you undertake the role of accounting for the shop programme. In addition you will take part in a major project to introduce improved appropriate recommendations and implement changes effectively once approved.

Application form and full details for either position from: Mrs. P. Harwood, Imperial Cancer Research Fund, 44 Lincoln's Inn Fields, London WC2A 3EP.

**IMPERIAL  
CANCER RESEARCH FUND**

## Qualified Accountants -move into Europe with

**TNT Ipec**

TNT, one of the world's leading international transportation groups, operates its express freight services in Europe through its TNT IPEC division. The group is both progressive and aggressive in its determination to continue its exceptional growth and further improve its profitability record.

The European audit team currently has a requirement for a qualified accountant aged 25-30 to join a small task force of professionals based in Holland.

The team undertake management and operational reviews and financial audits in 15 European Countries and travel approximately 75% of the time out of Holland. Additional responsibilities include ED/PDV review, investigations, business evaluations, group consultancy and ad-hoc assignments.

Promotional prospects are excellent - over the last 18 months 4 auditors have been promoted to line positions from a team of five - and the highly competitive package, including relocation costs, is negotiable.

If you have the potential to progress rapidly into line management and a desire to travel extensively throughout Europe then contact

David Frusher for further information on 01-353 1244  
(Evening/WEEKENDS 01-898 5446) or send a CV to:  
ASA International, Ludgate House, 107-111 Fleet Street,  
London EC4A 2AB.

**ASA International**

## FINANCIAL CONSULTANCY

To £30,000 + Car

This specialist group within our consultancy provides a wide range of financial advice to businesses, from the design of sophisticated information systems and corporate financial planning to overhead cost control and product pricing strategies.

In order to maintain our successful growth pattern, we are seeking additional first rate individuals with experience appropriate to this service. We offer opportunities to work within multi-disciplinary teams in a wide variety of industries and in a stimulating and dynamic environment.

You should be a graduate qualified accountant, probably aged around 28, with high quality post qualification experience in such areas as financial analysis, management accounting, computer development etc, gained within a substantial blue-chip company.

Alternatively, you may have around 2 years good post qualification experience in the profession and be seeking to broaden your skills.

If you would like to discuss prospects with us further please send a full CV to Nick Carratu, Partner, quoting ref. F/108/C.

**E&W Ernst & Whinney**  
Executive Recruitment Services  
Becket House, 1 Lambeth Palace Road, London SE1 7EU.

## British Multinational

London

Our client is a household name with operations worldwide. The group is poised for growth following refinancing measures and a restructuring which sharply improved profitability. Two demanding new positions have been created to play a key role in implementing growth plans.

## Treasury Dealer

c£27,500 + car

You will support the Group Treasurer chiefly by handling on a worldwide basis foreign currency borrowing, investments and deposits. There will be some involvement in financial instruments.

Aged 25 to 30, you will be suitably qualified and have at least three years' appropriate treasury experience probably in an international corporate or banking environment. (Ref. 23109)

## Assistant Group Tax Manager

c£27,500 + car

In addition to your responsibility for all UK aspects of taxation, you will have considerable opportunity for involvement in international tax planning, reviews and implementation of schemes.

Aged up to 30, you are a Chartered Accountant with at least two years' post qualification experience, which must include involvement with UK tax. (Ref. 34018)

Both vacancies offer good experience in a very progressive and team-based environment. Career development prospects in this expanding group are excellent.

Please write in confidence with CV and current salary quoting the appropriate reference number to Robin Fletcher, MSL Treasurers' File.

**MSL International (UK) Ltd, 52 Grosvenor Gardens, London SW1W 0AW.**

Office in Europe, America, Australia and Asia Pacific

**MSL International**

## COMBINE ACCOUNTING WITH ACQUISITIONS

West London

£20,000 + Benefits

Co-ordinate the sophisticated management accounting package and produce budgets with the assistance of Divisional Finance teams, while undertaking analysis projects as directed by the Board or Senior Management. These projects include a superb opportunity to become directly involved in investigations relating to proposed business acquisitions as they arise. It is envisaged that this will involve a small amount of overseas travel.

This multi-million pound Fast Moving Consumer Goods company has a high advertising profile, demonstrating a powerful marketing force. They encourage a team approach within their working environment and offer benefits including a site sports complex and social facilities.

Candidates aged 24-28, will rapidly assume considerable responsibility, becoming Controller of an operating subsidiary within 2-3 years.

For further information contact VIVIENNE SHALL ref. 4111, on 01-404 3155, at ALDERWICK PEACHELL & PARTNERS (Financial Recruitment Consultants), 125 High Holborn, London WC1V 6QA.

## Alderwick Peachell PARTNERS LTD

to £23,000 + car

This is an exceptional opportunity for a Chartered Accountant looking to enter industry. Our clients are a major force (£30m T/O) in their service-based sector with an ambitious programme of organic growth and acquisition in the U.K. and abroad. The Financial Controller will work closely with the Finance Director in a young management team operating modern systems of financial planning and control. He/she will manage a small central staff and be involved in most aspects of the finance function including treasury management, acquisition studies, statutory accounts and contact with financial institutions. The role therefore provides an excellent opportunity to exercise responsibility and acquire experience in the financial control of an expanding plc. Ref: 1646/FT Send c.v. (with telephone numbers) or write or phone for an application form to R. A. Phillips, ACIS, FCII, 2 Old Bond Street, London W1X 3TB. Tel: 01-493 0156.

**Phillips & Carpenter**

Selection Consultants

## Financial Controller - plc

A Young Chartered Accountant

London W1

This is an exceptional opportunity for a Chartered Accountant looking to enter industry. Our clients are a major force (£30m T/O) in their service-based sector with an ambitious programme of organic growth and acquisition in the U.K. and abroad. The Financial Controller will work closely with the Finance Director in a young management team operating modern systems of financial planning and control. He/she will manage a small central staff and be involved in most aspects of the finance function including treasury management, acquisition studies, statutory accounts and contact with financial institutions. The role therefore provides an excellent opportunity to exercise responsibility and acquire experience in the financial control of an expanding plc. Ref: 1646/FT Send c.v. (with telephone numbers) or write or phone for an application form to R. A. Phillips, ACIS, FCII, 2 Old Bond Street, London W1X 3TB. Tel: 01-493 0156.

# Finance Manager

**Up to £30,000 Package + Car  
Nottingham**

Our client is a major UK multinational manufacturing company with a substantial international presence. Its technological strength, commitment to R & D and commercial expertise has enabled the company to maintain market leadership in many sectors of its business.

A Finance Manager, to report to the Business Director of a £60m turnover within the group, is now sought to take wide responsibility for the business' financial affairs and to participate as one of the senior management team in developing future strategy of the operation.

Candidates should be qualified accountants, aged early/mid 30's with experience in a manufacturing company which is marketing driven. This is a new role that has a strong commercial element to it, such as joint venture and acquisition studies/negotiations. It is

therefore essential that candidates have the personal qualities to work with all disciplines and levels and the will to succeed and progress within the group.

Some degree of European travel will be required. Please write or telephone enclosing full resume quoting ref: 149 to:

Philip Cartwright FCMA,  
97 Jermyn Street,  
London SW1Y 6JE.  
Tel: 01-839 4572

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## FINANCIAL DIRECTOR growth plc responsibility

based Surrey: c£35k + substantial benefits

The Company is a young, well funded and profitable organisation operating in the service and construction industries. Ambitious growth and diversification plans should lead to a full market listing within 2-3 years, built on a successful trading record to date.

Your role as Financial Director will be to provide a broad-based, practical input to the management of the Company. Producing regular accounts and control data will be essential, but more important will be the development and implementation of financial strategies to maintain profitability and achieve internal growth and acquisition plans.

This is a very attractive opportunity for an ambitious qualified Accountant with flair and business acumen. Experience of investment appraisal, foreign exchange and treasury responsibility would be ideal; a service and/or construction industry background would be useful, including European exposure.

The package includes a salary c£35000, company car, pension scheme and substantial share option potential. Career development will be exciting as the Company achieves planned growth.

Telephone Alan Forrest on Chertsey (0932) 563213 (days) or Maidenhead (0628) 74987 (evenings/weekends). Alternatively, write with full career details to him at Strategic People Recruitment, The Range, Dockett Eddy Lane, Shepperton, Middlesex TW17 9NT.

**STRATEGIC PEOPLE  
RECRUITMENT**

## Career development opportunity in multi-national group MANAGEMENT AUDIT Based UK or Belgium

A Bermuda based transportation group with operations in the UK, Continental Europe and North America seeks a commercially minded accountant. Reporting directly to the Group Vice-President, Finance, the successful candidate will set up and operate a management audit function and will also carry out a variety of special projects and investigations.

Applicants should be computer literate qualified accountants, capable of earning rapid promotion in a group with a proven record of developing talented people on the fast-track.

Since travel will initially be primarily within Continental Europe, willingness to be located in Belgium is preferred, but not essential. An attractive remuneration package will be negotiated.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref: 2860/FT, to G. J. Perkins, Executive Selection Division.

**Touche Ross**  
The Business Partners

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HR. Tel: 01-333 7361.

## SENIOR ACCOUNTANT Abu Dhabi

Salary PD-STG.30,000 Free of Tax + Substantial Benefits

A leading public sector Financial Institution requires one Senior Accountant for its Finance Department in Abu Dhabi.

The institution concerned is actively involved in worldwide securities and other investment on a large scale. The organisation uses sophisticated investment techniques and employs the latest data processing and communications technology.

The candidates appointed will assist the existing management accounting team in the Finance Department in the following projects:-

1. The development of management information reporting systems.
2. The development of performance analysis and other management reporting techniques and
3. Preparation of annual budget and budgetary control.

Scope for personal initiative and creativity is high. Duties will involve extensive contact with Directors and Managers and the position offers first class experience.

Candidates should be qualified Accountants aged between 28-35 with good academic record. Relevant professional experience gained either in a leading international audit firm or directly in an Investment Bank or other major institution is essential. Energy, creativity and tact are key personal requirements.

The candidates will be required to live in Abu Dhabi on married or single status. The remuneration package offered includes a substantial salary, transport allowance, furnished accommodation inclusive of all services, 45 days leave per annum, annual return airfares to place of origin, free health care, assistance with education of dependent children and a substantial terminal gratuity. Salary and benefits are at present free of all taxation.

Please send full career details to:-

The Director, 18th Floor, 99 Bishopsgate, LONDON, EC2M 3XD.

Interviews will take place in London and in Abu Dhabi in November 1987 or December 1987.

## Financial Controller

Berkshire c. £28K+Car

Our client is a highly regarded public foods group (to c.£100M) with a record of innovation and profitable expansion principally in private label business with the top multiples. The group is committed to further growth and diversification, and current plans include a major computer investment and other capital projects.

This is a new position responsible not only for the financial control of a major Division (to £28M) and for the development of its systems, but also for providing a vital financial and commercial input to strategy and decision making as a member of the Division's executive board. Indeed the early assumption of additional commercial responsibilities is envisaged while future prospects are likely to include opportunities in general management.

Candidates should be qualified accountants in their early 30's - early 40's with appropriate professional experience and significant commercial exposure in a manufacturing environment, ideally in food/drink or a similar fast-moving process industry.

Salary is negotiable as indicated, and benefits include a discretionary bonus, fully expensed car and assistance with relocation if appropriate. Please apply in confidence under reference 3446 to Charles Barker MSI, 30 Farringdon Street, London EC4A 4EA. Tel: 01-834 1143.

**CHARLES BARKER**  
SELECTION·SEARCH·ADVERTISING

## CORPORATE FINANCE £20 - 50K

Several of our clients, mainly major International Merchant Banks, require qualified ACA's with a good examination record, either direct from the profession or with sound corporate finance experience. Vacancies range up to the equivalent of senior manager level. For an informal career discussion please contact James Jarrett.

## CAPITAL MARKETS £20 - 35K

We have also been asked to recruit several ACA's for various positions within Merchant Banks and Investment Houses. Experience of Capital Markets is helpful but not essential. Current vacancies include a newly qualified to train in Swaps accounting, various opportunities in Financial Management with a U.S. House, and a European Bank require an Auditor with fluent German and preferably knowledge of German Audit techniques.

Please contact James Jarrett

Tom Kerrigan Associates Ltd,  
20 Wigmore Street,  
Bishopsgate,  
London EC2M 1RQ  
Tel: 01-838 4303

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RECRUITMENT CONSULTANTS

## ACA'S WITH LANGUAGE POTENTIAL

### London/Europe

This US multinational corporation is one of the world's most respected organisations. It is highly successful and has substantial European operations. This success has resulted from its innovative R & D, product development and acquisition policies.

Very occasionally an opportunity arises for a high calibre individual to join their team of London based professionals. This team undertakes projects of an analytical and investigative nature, and its activities impact directly on the decision making process at an international level.

### £ High Base + Car

As a result of internal promotion, we have been retained to search for an exceptional person, aged 25-29 who can demonstrate outstanding technical ability, combined with commercial flair and management potential.

Interested applicants should submit a brief CV to the address below or telephone David Ryves on 01-930 7850. Alternatively for those interested in finding out more about this opportunity, exploratory meetings can be arranged at the following locations over the next 3 weeks: London, Brussels, Paris, Milan, Birmingham, Manchester, Bristol and Southampton.

**ROBERT WALTERS ASSOCIATES**

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

## Director of Finance

£27,279 to £30,867

The Sports Council is a progressive public body with a continuing commitment, under its Royal Charter, to improve sports facilities and develop sports participation. As part of this programme, we are expanding our areas of activity, re-examining the functions of our national sports centres and generally reviewing our structure and management.

To meet these new challenges, we are seeking to appoint, on a permanent or fixed-term basis, a Director of Finance who will be a key member of a small, senior management team headed by the Director General.

The post offers a unique opportunity for the right person to make a significant impact on the forward planning and policy development of the Council.

The postholder's prime function will be to develop and propagate - within the Sports Council and with National Governing Bodies of sport and other organisations with which the Sports Council has common interests - enlightened financial policies which will advance the development of sport. He/she will be particularly concerned with ensuring that financial policies and systems are effectively

installed and operated, that proposals for investment are properly appraised, that adequate financial information is used and financial systems are effective.

He/she will take the lead in preparing the Corporate Plan, bids for resources and estimates and will represent the Director General on appropriate occasions.

The successful candidate, probably between 25 and 50 years of age, will need to have considerable management ability, together with a wide knowledge of general administrative processes. An interest in new technology and sympathy with the aims of the Sports Council are highly desirable.

An Accountancy qualification is essential. If you wish to be considered for this post, please submit detailed curriculum vitae, in confidence, to:

Les Wright,  
Principal Personnel Officer  
The Sports Council  
16 Upper Woburn Place  
London WC1H 0GP  
Closing date: 23rd November 1987

AN EQUAL OPPORTUNITIES EMPLOYER



## Financial Controller

£ negotiable

Isle of Man

Our client is a leading independent Trust and Corporate Services Group with a world-wide clientele. Its reputation is based on providing consultancy services through a unique blend of legal, banking, secretarial and accounting disciplines, backed by specialised administrative systems.

Currently enjoying an impressive growth record, the group is now seeking to appoint a Financial Controller to take full responsibility for the accounting function.

Reporting to the Managing Director, your responsibilities will be to control the total accounting function and improve existing computerised management reporting systems.

A qualified accountant, you will have a sound understanding of computerised accounting systems and have a minimum of five years' experience. You will be familiar with the requirements of a time-based service organisation and as a key member of the management team, have the personal qualities to readily earn the confidence and respect of your staff and professional colleagues.

Initial rewards will include negotiable salary in the range £15K-£20K, share incentive scheme, and non-contributory pension. Relocation assistance is available to this attractive island whose advantages should increase your disposable income by 20%. Success will lead to rapid career advancement and a seat on the Board.

Please write with full career details - in confidence - to Roy Hammond, ref B.13025, MSL International (UK) Ltd, Sovereign House, 12-18 Queen Street, Manchester M2 5HS. Office in Europe, the Americas, Australia and Asia Pacific.

LLL  
**MSL International**

## TREASURER/FINANCIAL CONTROLLER

Attractive Tax-free Salary Package

TURIN, ITALY

The International Centre for Advanced Technical and Vocational Training, which is affiliated with a major United Nations Agency, is seeking a mature, energetic financial executive of proven ability to become a key member of the Senior Management Team with full responsibility for all financial management functions. Applicants must be members of an internationally recognised accounting institute (Chartered Accountant, Certified Public Accountant) with extensive experience in senior financial management. Good working knowledge of French or Italian desirable. CV's should be sent in confidence to:

The Director  
Turin International Centre  
DIR/TURIN  
Case Postale 500  
1211 GENNEVE 22  
Switzerland

quoting reference FT/TRIN/1/87

## GROUP CHIEF ACCOUNTANT

This is an outstanding opportunity for a high calibre individual to join an established, well-run, expanding Group involved in international marketing, leisure and manufacturing, at a most interesting period in its development.

The principal functions of this position are the control of all accounting and reporting requirements of the Group. Promotion to Director level is anticipated for a person showing the necessary drive and ability. The location is Aylesbury, in new purpose-built premises.

The successful applicant will be a qualified Accountant, probably aged between 30 and 40, with experience in small/medium sized companies. Salary will be negotiable around £23,000, plus a car and a full range of benefits, including opportunities for international travel.

Please write with details of career to date and current salary package to:

Box A.0720, Financial Times  
10, Cannon Street, London EC4P 4BY.

## MANAGER INTERNAL CONTROL £25,000 NEG

A Stockbroking subsidiary of a major financial services group requires an internal controller to redevelop and take responsibility for the operational accounting and compliance functions of the company.

Applicants should preferably be qualified accountants in their early 30's, possessing several years experience in the securities industry. The ability to prepare financial reports in accordance with Stock Exchange requirements and the Companies Act is essential, together with experience of computerised systems, preferably C.C.E.

Benefits include: Company car; 27 days holiday; profit share; mortgage subsidy and other banking benefits.

Please write to M. Blundell Jones, Portman Recruitment Services Limited, 13/14 Great St. Thomas Apostle, London EC4V 2BB.

**PORTMAN**

Portman Recruitment Services Limited



## EXECUTIVE SELECTION

£35,000 package



Harrison Willis was established in 1959, but it was not until a management buy-out in 1983 that the company started developing to its full potential. Since the buy-out we have grown significantly and are now looking forward to further expansion and diversification.

We now wish to establish and expand our Executive Selection arm in conjunction with the already successful and thriving commercial and industrial division. The position will involve working closely with an existing senior consultant. The role will require an individual with previous experience of handling executive level assignment work. It is essential that you can communicate effectively at all levels and are well presented. You will be a graduate and enjoy the challenge of setting up a new business area, aged 27-32 and full of initiative.

If you feel you meet all these criteria, please write to Laurence Smith, Managing Director, at the address below in confidence enclosing a full curriculum vitae or call him on 01-629 4463 during the day, alternatively on 0580 211562 during evenings or weekends.

### HARRISON & WILLIS

FINANCIAL RECRUITMENT CONSULTANTS  
CARDINAL HOUSE, 39-40 ALBEMARLE ST., LONDON WIX 3PD. TEL: 01-629 4463

## Accounting Controller Recently qualified

### Amsterdam

Internal promotion within this major Canadian group, listed on both the London and Toronto Stock Exchanges, has led to the need to recruit an Accounting Controller for its finance and investment company in Amsterdam. This operation plays a key role in the group's European financial operations which provide a substantial contribution to group earnings. The successful candidate will take responsibility for:

- the administration of the local accounting function and the maintenance of financial records for a group of international financial and holding companies;
- the preparation of monthly reports, annual budgets, forecasts and annual financial statements;
- the completion of ad hoc financial exercises as necessary.

The position offers considerable exposure to Senior Management, plus the opportunity to become involved in the financial aspects of related tax and legal affairs.

Applicants should be young (aged 25-30), ideally single, and finalists or recently qualified accountants with sound experience in accounting, financial administration and reporting. Maturity, good communication skills and the potential to grow within the group are essential. A two year period in Amsterdam is envisaged. An excellent package, including tax benefits and relocation, is offered. Initial interview will be held in London. If you are interested in this high profile position, based in one of Europe's most exciting capital cities, contact Stephen Burke on 010 31 20 266 776 at Michael Page International, Amstel 344, 1017 AMSTERDAM, The Netherlands.



**Michael Page International**  
Recruitment Consultants  
London Amsterdam Brussels New York Paris Sydney  
A member of Addison Consultancy Group PLC

### £110,000 (£30,000)

## FINANCIAL CONTROLLER — MANUFACTURING

### Surrey to £25,000 + car

An internationally-based producer of specialist electronic equipment is seeking a Financial Controller for its Manufacturing Division. The company is currently specifying new computer systems to provide integrated accounting, purchasing and manufacturing systems.

The Controller will play a major role in the introduction of the new systems within manufacturing and will control accounting and budgeting practices within the Division. He or she will lead a small team who also provide some accounts functions to the whole company. Above all the Controller will provide comprehensive management information and guidance.

The successful candidate will be a qualified accountant with experience of modern manufacturing and accounting systems. Drive, initiative and an outgoing personality are essential. Promotion prospects are excellent. The location is accessible from many areas of the South East. Relocation expenses will be paid where appropriate. Please send a comprehensive career résumé, including salary history and day-time telephone number quoting reference 2859 to Frank Hobson, Executive Selection Division.

### Touche Ross

The Business Partners

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HR. Tel: 01-353 7361.

## Financial Executive Venture capital

Managed Technology Investors (MTI) is a Limited Partnership designed specifically to make available risk capital and management resources to British high-technology companies. MTI was formed as a result of a joint initiative by Morgan Grenfell, the PA Consulting Group and the Prudential.

A Financial Executive of the highest calibre is required to lead the team responsible for all legal, financial and fiscal functions associated with the business of MTI and its general partner, MTI Managers Limited. The varied and challenging duties will also involve participation in the monitoring and management of invested companies, and in the negotiation of investments.

This demanding position will appeal to qualified accountants, in their late 30s, with several years' experience of financial and management accounting, preferably gained in a manufacturing environment, who would welcome a career progression

into venture capital. Previous involvement with corporate administration, finance and funding would be an advantage, as would experience of the high-technology sector. An excellent remuneration package is offered, including a performance bonus, participation in the success of the investment portfolio, executive car, and large company benefits. Relocation assistance will also be provided if appropriate.

Please write, including a brief cv, to Dr Paul Castle, MTI Managers Limited, 70 St Albans Road, Watford, Herts WD1 1RP.



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ext 3894

## Financial director (designate)

NW London, c£40,000+

This is a new role and a key appointment in the continued development of a rapidly expanding and highly profitable international group.

Our client, renowned for its expertise in a particularly specialised trading sector and employing a comprehensive leading edge technology base, have produced record levels of turnover and profitability for several years running. Substantial growth is planned for the future.

Reporting to the Managing Director, with total responsibility for financial accounting, auditing and company secretarial duties, you will play a major part in directing the company's future throughout the United Kingdom.

A Chartered Accountant, probably aged 34-42, you will form part of a young and dynamic team and be expected to bring to bear a considerable input relative to line management and make a significant contribution to continue the growth pattern of the last few years, both through acquisition and by internal growth.

Without a doubt, this is a first class opportunity calling for a top flight candidate with a strong personality who by motivation and creativity will be able to advance within the company and stand measurement alongside the current successful top management structure.

Terms of engagement are excellent, and in addition to the base salary they include a share option scheme, pension contribution, BUPA and company car.

If you consider you match up to the high standards of the colleagues you would be joining, please send a résumé, including a daytime telephone number, to John Sanderson Watts, Ref. SW806.

Coopers & Lybrand  
Executive Selection Limited  
Shelley House, 3 Noble Street  
London EC2V 7DQ  
01-606 1975

## Management Consultancy Scotland to £35,000 + Car

### Scotland

Our client is a highly successful, well respected 'Big 8' firm of management consultants whose recent record of expansion is outstanding.

This growth necessitates the recruitment of a number of high calibre commercially orientated accountants to strengthen the team. Key areas of involvement will be business reviews, strategic planning, financial systems implementation, cost reduction exercises, corporate recovery, acquisitions and management buyout reviews.

Candidates, aged 26-35, will be qualified accountants of graduate intellect who can

demonstrate an outstanding track record of achievement within 'blue chip' organisations. An outgoing and ambitious personality coupled with the ability to communicate effectively with all levels of management are essential prerequisites for these roles. Career prospects are excellent. Relocation facilities are available where appropriate.

Interested applicants should contact Stephen J. Broadhurst, quoting ref: G8705 at Michael Page Partnership, 150 George Street, Glasgow G2 2HG. (Tel: 041 331 2597).

### Michael Page Partnership

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## Financial Manager

### EAST ANGLIA

Our client is a highly successful, expanding group of companies specialising in the construction of yachts and the provision of marina and chandlery services in an attractive waterside setting.

An opportunity has arisen for an energetic, mature, qualified accountant, aged 35-45, to take responsibility for all the financial aspects of the group. Reporting to the Financial Director, the successful candidate will control a small team producing all financial accounts and management information for activities ranging from retail sales to property management. Experience of controlling and developing computerised systems would be an advantage.

An attractive package is offered together with every opportunity for further advancement within a successful and dynamic team.

Please send a full CV with a covering letter to Mr. J. G. Masley quoting reference 0336.

### MOORES & ROWLAND

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

50 St. Andrew Street,  
Hertford, Herts SG14 1JA

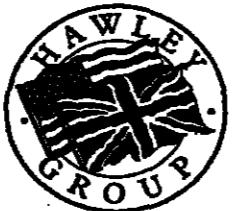
## Hawley Group

### Senior Financial Executives

**Hawley Group** is one of the world's largest international service groups with substantial operations represented by its four core service divisions of Cleaning and Building Services, Hospital Housekeeping and Food Services, Security and Communication Services and Auction Services. Sales are currently more than \$1.5 billion per annum.

A number of senior financial positions exist within the Group in the United States, the United Kingdom and Australia. Qualified accountants who are seeking a challenging and stimulating work environment are invited to submit their curriculum vitae.

The remuneration package for the successful candidates will not be a limiting factor and will reflect the demands imposed on, and the responsibilities of, the position to be filled.



Send your replies to the Group Finance Director at either:

5 Hanover Square  
London, W1R 9HE  
101 Eisenhower Parkway  
Roseland  
New Jersey 07068

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## Hoggett Bowers

Executive Search and Selection Consultants.  
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A MEMBER OF BLUE ARROW PLC

### Qualified Accountant

#### Treasury Role Central London, £25,000, Car

This international Group has an outstanding growth record with a current annual rate of sales of over £1 billion. The demands now placed on the Treasury function have created the need for a new managerial position reporting to the Treasurer. Primary duties will be the day to day running of the department and will include cash management, dealing with funding sources and reviewing operational requirements. Additionally, there will be responsibility for the development of computerised systems. This is a first class opportunity for a Chartered Accountant aged up to 30 who is seeking Treasury experience. Career prospects within this expanding Group are excellent.

J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, London, W1R 9WB, 01-734 6852, Ref: H14023/TD.

### Financial Controller

#### Consumer Durables East Anglia, £20,000, Car

The Company, a subsidiary of a major British engineering group, distributes the spare parts of the parent company's consumer durables to several thousand small and medium sized businesses throughout the country. This profitable business, which operates in an increasingly dynamic trading environment has a growing turnover of £5m. There are 100 employees based at Head Office and seven distribution centres throughout the country. Applicants, who must be qualified accountants, will be responsible for the provision and interpretation of financial management accounting information. Of key importance is the ability to utilize computer information systems. Age need not be a ruling factor, but commercial awareness, creativity and the ability to help develop a growing business is of key importance. Reporting and working very closely with the Managing Director this position should lead to a Directorship in due course and overall opportunities within the group are outstanding. The normal fringe benefits package is offered, plus car and assistance where appropriate to this extremely attractive location.

M. Stein, Hoggett Bowers plc, 1/2 Hanover Street, London, W1R 9WB, 01-734 6852, Ref: H14023/FT.

These positions are open to both male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

## Business Controllers

... two newly created, challenging positions

### Thames Valley to £23,500 + car allowance

Our client, part of a major UK organisation, has recently been restructured into key business areas to accommodate its ambitious growth plans.

As a result there is now a requirement for two commercially minded accountants each to play an essential role as the controller of a business sector.

In addition to all management accounting, you will also be responsible for the complete planning process and for the financial appraisal of capital projects, acquisitions and new products.

The position will call for a high level of original thought as the problems encountered in the revised structure will often be entirely new.

A qualified accountant, you will need a sound track record in a commercial environment and a firm, down-to-earth approach. Management credibility and the ability to articulate your thoughts clearly will be essential personal qualities.

If you consider that you meet these requirements, please write with full details including current salary to Nigel Bates FCA, ref: B34019.

MSL International (UK) Ltd,  
52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

**MSL International**

### Financial controller

#### Croydon c£18,500 + Car + Benefits

We are weekly newspaper publishers publishing 12 titles with a turnover in the region of £5m. This new position has been created as a result of the continued growth of the company's products.

The successful applicant will be responsible for the operation and coordination of all financial functions, will control a staff of 20, report to the finance director and be expected to further develop our computerised systems. Responsibilities include preparation of monthly and annual accounts, statutory accounts, tax computations, cash flow, budgets and auditing.

This is a senior position and the job holder will be expected to make a positive contribution to the management of the business.

Applicants should be qualified accountants with good post qualification experience.

Please write with a full C.V. to:

C. M. Lewis, Director & General Manager,  
Croydon Advertiser Group Limited,  
Advertiser House, Brighton Road, South Croydon,  
Surrey CR2 6LR.

### CORPORATE ACCOUNTANT

Applied Communications Inc of the USA, the world's most popular EFT software Vendor is seeking a highly qualified dynamic and ambitious young Accountant for a two year special assignment in connection with a US related project in the UK, working out of Applied Communications UK Ltd offices in Watford. The ideal candidate will have a degree level US accounting qualification, at least four years general accounting experience, and an intimate knowledge of US accounting procedures and income tax matters. A CA qualification and first hand experience in the use of computers would be an advantage. A competitive salary and excellent benefits package will be offered to the right candidate. Please reply with CV to:

Box A0712, Financial Times,  
10 Cannon Street, London EC4P 4BY



Conoco is a subsidiary of the DuPont Company

professionals who actively seek a range of different challenges that will propel them to the peak of their careers.

Such men and women are hard to find. Which is why the search is now on throughout the UK for the brightest young qualified Accountants in industry and the profession.

The rewards we offer are high - including an exceptional relocation programme featuring substantial help to defray the difference in value between the home you leave and the comparable one you move into in the London area. And of course we provide the full package of benefits to be expected from a blue-chip company.

If you wouldn't be out of your depth in North Sea energy, please send your c.v. to Tony Strudwick, Employee Relations, Conoco (UK) Ltd, Park House, 116 Park Street, London W1Y 4NN. Tel: 01-408 6938.

## International Audit Manager

Our client is a leading multi-national group in the consumer goods sector. Rapid developments have resulted in the need to increase the strength of its internal audit department presenting a challenging opportunity for someone ready to undertake extensive international travel.

Your main role will be to provide audit expertise in leading teams and pursue objectives such as adequacy of organisational structures, security of information systems and evaluation of performances.

You should be a Business Graduate and/or a Qualified Accountant, have some experience of auditing either within the profession or in industry and should have an understanding of the broader concepts of internal consultancy implied in this function.

This is an excellent opportunity to build a business career by acquiring a broad-based experience across a wide range of consumer product operations and a variety of cultures.

Please send your curriculum vitae to the Consultants of the Company:

MANAGEMENT AND EXECUTIVE SELECTION,  
C.P. II, 1025 ST-SULPICE,  
LAUSANNE, SWITZERLAND.

### Young Qualified Accountant-Financial Control

c. £20,000 + bonus  
+ mortgage subsidy  
+ banking benefits

ACA or ACCA

The Nikko Securities Co.,  
(Europe) Ltd.

Nikko Securities is one of Japan's leading financial institutions, expanding in Europe as a leading capital market's trader, broker, underwriter and distributor of securities.

A recently qualified accountant is now required to assist the Financial Controller and assume responsibility for financial compliance with the self regulatory organisations. He or she will also ensure that the requirements of the Company under the Financial Services Act are met and appropriate internal systems developed.

Previous City experience would be useful but is not essential. However, the successful candidate must be capable of understanding thoroughly recent legislation affecting the securities industry, in particular the rules of the Securities Association.

An attractive compensation and benefits package is offered together with an excellent opportunity to gain valuable experience in the Financial Services sector of the economy.

Please enclose a full CV to Alastair Wood, Personnel Department, Nikko Securities Co., (Europe) Ltd, 17 Godliman Street, London EC4V 5BD.

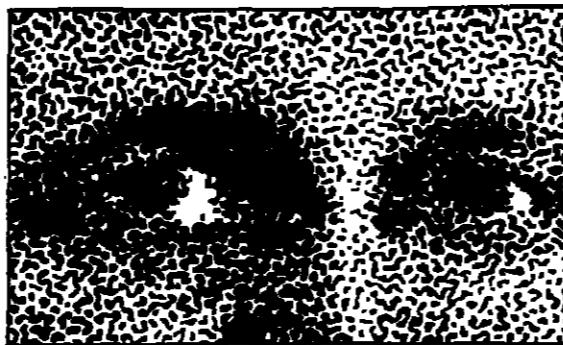
# TAX MANAGERS

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With an ever expanding portfolio of financial sector clients, we already provide tax advice to some of the most prestigious names in the banking and financial world. To sustain our growth we're now seeking business-minded Chartered Accountants with tax experience in their 20s and 30s who are keen to join a bright, innovative, and highly successful international team of capital market specialists.

To service this market we have established fully integrated industry teams in the major financial capitals of the world. As part of the London operation you will be involved in advising clients on the international tax implications of their operations including global trading, new financial products such as futures and options, remuneration planning and mitigation of VAT expense.

You'll benefit from our extensive training programme, an initial salary



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package of at least £30,000 plus a choice of company car and the chance to gain experience in this exciting business sector.

We'll also improve your career prospects, giving a real opportunity for advancement to partnership in our rapidly growing practice.

These are influential positions, servicing your own group of clients. What's more, the majority of your work will be tax and business consulting providing interest and continuous intellectual challenge.

We believe that the opportunities in tax with Arthur Andersen are exceptional.

Why not see for yourself by spending time with us, talking to a cross section of our team.

To take the first step, contact Richard Gould (Tax Personnel), Arthur Andersen & Co, 1 Surrey Street, London WC2R 2PS.

**HUMBERSIDE POLICE  
Director of Finance  
and Administration**

**£30,960**

This new civilian post has been created to give financial and administrative support to Humberside Police as a key part of the force's management process. The post complements two existing posts of Assistant Chief Constable and is at an equivalent level in terms of position and salary in the management of the police service into the 1990's.

The successful candidate is likely to be a graduate or equivalent with an accountancy qualification and with several years' experience at senior management level in a large organisation.

Reporting to the Deputy Chief Constable, the postholder will be responsible for the management and control of all financial, administrative and support services including civilian personnel and the vehicle fleet, and will contribute to the formulation of Force policy through membership of the Force Policy Group.

The police budget is approximately £53m per annum, with 1972 uniformed and 771 civilian

**Humberside County Council**  
Working towards equal opportunities

## OPERATIONAL REVIEW + MANAGEMENT = SUCCESS

London Based

This \$2 Billion highly diversified consumer products group forms part of a large US multinational organisation. Due to rapid growth both organically and acquisitively they are recruiting 2 outstanding individuals who are looking to assume senior management positions within this challenging and competitive environment.

**THE OPPORTUNITY**

- Demands involvement with all levels of group and company activity
- Will develop your skills in management and systems consultancy
- Offers management development with one of the UK's foremost companies through a policy of promoting from the department into line management
- Is designed to promote commercial rather than pure accounting capabilities

**THE INDIVIDUAL**

- Aged 23-29 with a recognised accountancy or business MBA qualification
- Will be commercially aware and an able communicator
- Will have an established track record gained in industry or the professions
- In return for your commitment and contribution a highly competitive salary and benefits package will be offered.



Undoubtedly this is an exciting time to join this prestigious organisation, providing successful candidates with an excellent career structure. If you believe you possess the qualities to go with this company's requirements then please contact Simon Hewitt or Charles Austin, quoting reference A077, on 01-488 4114, or write to them at Mervyn Hughes International, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN.

Aged 23-29

## Tomorrow's Challenge

City

Continually striving to break new ground, our client, a major City service group, is currently diversifying its trading activities within the UK. The group is on the acquisitions trail and committed to substantial growth in the foreseeable future.

Consequently, a qualified accountant is sought, aged mid 20's, who can identify with this single minded approach and is eager to take on a variety of challenges. The immediate requirement being the establishment and implementation of financial and management information systems for recent acquisitions, geared to supporting their business objectives both today and in the future.

Career opportunities are exceptional and the position represents a rare opportunity to join the group at an exciting stage of growth and make a positive contribution to its continued success. Salary will not be a limiting factor and there is a comprehensive benefits package. Relocation expenses where appropriate will be met.

Write with full CV and daytime telephone number to Patrick Donnelly quoting ref: FT/011.

### Consultants

**MANAGEMENT SELECTION**  
314/316 Vauxhall Bridge Road,  
London SW1V 1AA. Tel: 01-828 2273.

## Financial Controller

### Excellent Package + Car

Belgium

Our client is one of the fastest growing companies in the computer field with a tremendously strong client base in both the United Kingdom and throughout their European operation. They now wish to recruit an experienced Financial Controller to be based in Belgium.

Reporting to the Group Financial Director and working closely with the local General Manager, you will be responsible initially for all aspects of financial control within the Group's Belgium subsidiary. An understanding of and exposure to reporting requirements for European subsidiaries within France, Belgium, Holland and Germany would be a distinct advantage and a knowledge of the French or Flemish language would be preferred.

Candidates, aged 25-35, should be a Chartered Accountant, who can display commercial awareness together with professional financial skills. Self-motivation and the ability to manage a team in order to achieve the high professional standards our client requires is essential.

This is a permanent position within the Group and an ideal opportunity for international experience in an operational growth environment over a 2-3 year assignment.

In return for these demanding qualities our client offers an excellent salary, initial accommodation expenses, a quality company car plus other large benefits.

If you would like to further your career with a highly professional, fast growing and competitive organisation, then reply in confidence giving concise career details to:

John Holwood,  
Managing Director,  
Hoggett Bowers Advertising,  
The Beeches, 1 Rusford Avenue,  
Manchester M19 2FE.

**LONDON • MANCHESTER • NOTTINGHAM**

## Company Accountant

### £18-20K + Car and Benefits Enfield

Gor-ray is a market leader in top quality fashion for an international market. A recent management buy-out has initiated a new impetus and the company is now ready to meet the changing demands of the fashion industry head on.

The person appointed will be responsible for the preparation of timely and accurate monthly financial reports. A key task will be to develop and implement a sophisticated integrated costing system into existing financial systems.

Candidates, aged 25/35 will be qualified accountants with industrial

experience involving costing and computerised accounting systems.

This is an excellent opportunity for an innovative committed person to play a decisive role in the future of this company with a real possibility to progress to Financial Director.

The company offers a competitive salary with a good benefits package, along with excellent career prospects.

Please write in complete confidence, with full CV to: Lynne Waterhouse, Arthur Young, St. Nicholas House, 15-17 George Street, Luton, Beds. LU1 5DZ.

## FINANCIAL CONTROLLER ISLE OF MAN

**The opportunity to develop your career in a rapidly expanding international investment management firm.**

This newly created position will appeal to a recently qualified accountant who is now ready to undertake a leading operational role in a top quality international investment management firm. The Company's growth rate since its inception 4 years ago has been spectacular and is attributable to its outstanding performance record and its high standards of client service and administration.

The role will primarily involve responsibility for the Company's financial and management accounting, the provision of an internal audit service and the design of accounting systems to meet the Company's product development needs. Experience gained within a financial services group, whilst not essential,

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Thursday November 5 1987



CREATING PROPERTY FOR COMMERCE  
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**DEVELOPMENTS**

## Genentech wins right to US royalty claims

BY LOUISE KENOE IN SAN FRANCISCO

**GENENTECH**, the US bio-engineering company, has been awarded a broad US patent which will enable it to claim royalty payments from the sale of a wide range of biotech products sold by its US competitors.

The patent covers one of the basic techniques of the biotechnology industry in which micro-organisms are used to create useful proteins.

Mr Robert Swanson, founder and chief executive of the California-based company, said the patent represented "recognition of the pioneering scientific efforts" of his company.

The research that led to the technique covered by the patent was the first conducted by Genentech when

the company was founded in 1976.

Genentech originally applied for the patent in 1977, but the claim was delayed until a 1980 US Supreme Court decision on whether new "life forms" were patentable.

The patent was further held up by a dispute between Genentech and the University of California - where much of the original research was conducted on Genentech's behalf - over which party had rights to the technology. Genentech won that case.

Genentech already holds similar patents in 20 countries including the UK. Mr Swanson said Genentech would license the use of the patented technology "at reasonable rates on a case-by-case basis."

"We do not intend to use the patent to block the creation of new pharmaceuticals made possible through biotechnology." It was premature to comment on whether royalties from these licences would represent a significant source of revenue.

Analysts compared the new Genentech patent to the gene-splicing patent won by the University of California and Stanford University in 1980 for fundamental bio-engineering technology developed by Mr Herbert Boyer, Genentech co-founder, and Mr Stanley Cohen. Royalties from that patent provide the universities with annual income of \$1.7m.

## French group lifts offer for Susquehanna

By George Graham in Paris

**SOCIETE Financiere Eternit**, the French cement fibre products company, has received board approval for a new \$5.85-a-share cash bid for Susquehanna, the US building products company.

Eternit already owns 50.8 per cent of Denver-based Susquehanna through a subsidiary and will pay about \$2bn for the remainder of the company.

The French concern had originally bid \$5.25 a share but had then reduced its offer by 50 cents following the collapse of US stock markets. The higher price was subsequently agreed with Susquehanna's independent directors.

Susquehanna has closed its rock wool insulation activities in Texas and Indiana, leaving the Sloane plastic injection mouldings business, which complements Eternit's European activities.

## Ferruzzi may sell Mira Lanza stake

BY OUR FINANCIAL STAFF

**FERRUZZI**, the Italian agri-industrial conglomerate, may sell its 51.0 per cent stake in Mira Lanza, Italy's largest detergent manufacturer.

Ferruzzi said yesterday: "We have received several offers for Mira Lanza, and we're currently studying them." He declined to say who had made the offers and did not elaborate on Ferruzzi's plans for Mira Lanza.

At current market prices Ferruzzi's stake would be worth some £67.5m (£52.5m), but one analyst said that it probably would be sold at a premium because it concerns a majority stake.

A disposal would fit Ferruzzi's strategy of selling non-strategic operations to raise cash and reduce borrowings.

Mirioni will also reimburse creditors currently worth £5.5m to foreign associates of Indesit.

The ministry said terms of the deal included an undertaking by Mirioni to take on 1,543 Indesit employees and maintain the workforce at that level at least for two years.

Italy's industry ministry has approved an offer from Mirioni Electrometall to acquire Indesit, the struggling home appliance maker.

The ministry said it had chosen Mirioni, Italy's largest appliance maker, in preference to a rival bid by Gruppo Longhi.

Indesit sought court protection in August 1986 after suffering heavy losses. It made net losses of about £9.5m in 1986 on turnover of £190m.

Income from ongoing activities amounted to £15.5m, or 36 cents a share.

## Rockwell hit by fall in electronics

By James Buchan in New York  
**ROCKWELL**, the diversified US defence and electronics group which makes the B-1 strategic bomber, yesterday reported a 13.4 per cent decline in fourth-quarter earnings to \$158m, or 51 cents a share, from \$161.8m, or 53 cents.

The decline reflects a fall in profit margins at Rockwell's electronics business, the Pittsburgh-based company said. The problems in some electronic contracts have been troubling Wall Street because Rockwell is depending on defence and commercial electronics to replace aerospace profits from the 15-year B-1 project.

Sales for the quarter, which closes Rockwell's reporting year, were \$3.67bn, down from \$3.83bn.

Rockwell's earnings for the year were \$835.1m, or \$2.27 a share, an increase over last year's \$812.2m, or \$2.08. But the figure includes a special gain of \$16m, or 38 cents, from changes in accounting for company pensions.

Rockwell said that its order book on September 30 was actually ahead of the same day last year, at \$12bn against \$11.6bn.

In the nine-month period the group reported a net loss of \$19.8m, or 14 cents, an improvement from its loss of \$26.3m, or \$1.57, in the period a year earlier. Operating profit was \$86.4m against an operating loss of \$134.9m in 1986. Revenue was up 21.8 per cent to \$1.72bn from \$1.4bn.

Pan Am, which is in the process of pushing through large cost reductions, has seen strong growth in revenue passenger miles on its airline subsidiary this year.

This could help the group to return to the black after making its last annual operating profit nearly 10 years ago.

Realistically, this could only be achieved with a Japanese partner, and Mr Hague said some of the company's present Japanese suppliers would be keen to form a joint venture on this basis.

The Michigan-based concern, which had sales of \$941.8m last year, is one of the largest US producers of engine bearings and oil seals.

However, Mr Robert Hague, chief financial officer, said in London yesterday that the company had been unsuccessful in selling to the major Japanese car groups which have established production facilities in the US.

Federal-Mogul suffered a sharp fall in net earnings last year from \$35m, or \$3.88 a share, in 1985 to \$3.8m, or 28 cents, partly reflecting a \$2m writedown to cover plant closures, re-evaluation of goodwill and an early retirement programme which had contributed to an 8 per cent cut in the worldwide workforce to 12,500 over the past year.

## Olympia & York joins bidding for Santa Fe

BY DEBORAH HARGREAVES IN NEW YORK

**SHARES** in Santa Fe Southern Pacific, the Chicago-based transport group, rose 5% to \$55 in early trading yesterday following the revelation that Olympia & York, the Canadian property company, is seeking to join the bidding for Santa Fe's Southern Pacific.

Olympia & York said on Tuesday that it would discuss a \$63 a share or better bid for the company, which is in talks with the Henley Group of California. Olympia's announcement follows Monday's disclosure that the Henley Group is talking to Santa Fe about a possible \$63-a-share offer which, at a total

value of \$9.8m, would mark the biggest non-oil takeover in the US.

Olympia holds the equivalent of a 5.4 per cent stake in Santa Fe, including some stock options, and has been interested in the company's valuable property holdings, which include a prime location near the centre of San Francisco.

In a letter to Mr John Reed, Santa Fe's chairman, Olympia said it was prepared to work with the company, "with a view to creating several separate and independent public companies for Santa Fe's principal divisions." Santa Fe is

## Kodak up 51% in third quarter

By Our New York Staff

**EASTMAN KODAK**, the world's largest producer of photographic products, continued its record year with a 51 per cent increase in third-quarter earnings.

All sectors of the company's business contributed to growth in sales and income, both of which were the highest for any quarter in Kodak's history.

Net earnings were \$396.1m, or \$1.18 a share, up from the year-earlier third-quarter level of \$263m, or 77 cents. However, the 1986 third quarter included special charges for workforce cuts and closure of facilities without which this year's result would have risen 32 per cent.

This year's third-quarter income included a \$40m pension gain due to new accounting standards. Sales for the period rose 12 per cent to \$3.9bn from \$3.48bn in the year-ago period.

In the nine-month period Kodak saw net income increase to a record \$936m, or \$2.77 a share, from \$299.4m, or 88 cents, in the same 1986 period. Sales for the nine months rose to \$9.78bn from \$8.52bn a year earlier.

Mr Colby Chandler, Kodak's chairman, said the results reflected broad-based increases in sales volume as well as cost improvements. He said earnings for the full year could establish a "new yearly high." In 1987 year-to-date we have seen double-digit sales increases in such major product categories as Kodacolor films, photographic papers, copy products, clinical products, mass memory products, chemicals and plastics," he said.

In the company's "imaging sector" total third-quarter sales increased by 12 per cent to \$3.18bn with overseas sales rising 18 per cent to \$1.33bn and US sales 9 per cent to \$1.85bn.

Revenues in the chemicals division also rose 12 per cent to \$808.5m with overseas sales up 19 per cent and domestic sales up 12 per cent.

## Air traffic increase helps Pan Am

By Our New York Staff

**PAN AM**, the US airline group, continued to show signs of financial recovery when it reported an improved third-quarter profit, largely as a result of traffic growth at its airline unit.

The company posted net income of \$63.4m, or 45 cents a share, up from \$5.5m, or 4 cents, in the 1986 period. Revenues increased 19 per cent to \$1.06bn.

In the nine-month period the group reported a net loss of \$19.8m, or 14 cents, an improvement from its loss of \$26.3m, or \$1.57, in the period a year earlier. Operating profit was \$86.4m against an operating loss of \$134.9m in 1986. Revenue was up 21.8 per cent to \$1.72bn from \$1.4bn.

Pan Am, which is in the process of pushing through large cost reductions, has seen strong growth in revenue passenger miles on its airline subsidiary this year.

This could help the group to return to the black after making its last annual operating profit nearly 10 years ago.

## Federal-Mogul looks for Japanese boost

BY ANDREW BAXTER IN LONDON

**FEDERAL-MOGUL**, the big US vehicle parts group which is emerging from a restructuring programme, is hoping to win new business from Japanese motor groups as they begin to set up engine plants in the US.

The Michigan-based concern, which had sales of \$941.8m last year, is one of the largest US producers of engine bearings and oil seals.

However, Mr Robert Hague, chief financial officer, said in London yesterday that the company had been unsuccessful in selling to the major Japanese car groups which have established production facilities in the US.

This was because engines for cars produced by the Japanese were still being imported. Honda, however, recently announced plans to build an engine plant in the US, and with the weakness of the dollar continuing to encourage Japanese production in the US, Mr Hague is hopeful that Federal will be able to

workforce to 12,500 over the past year to redress the situation.

*This announcement appears as a matter of record only.*

4th November, 1987



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**NEW ISSUE**

27th October, 1987



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## INTERNATIONAL COMPANIES & FINANCE

### Steelmakers join forces to rescue Bavarian producer

BY PETER BRUCE IN BONN

WEST GERMANY'S big private sector steelmakers have joined forces to rescue the bankrupt Maxhütte in southern Bavaria, one of the country's most controversial steel works.

Thyssen Stahl, Thyssen Edelstahl, Kloeckner Stahl, Krupp Stahl, Mannesmannarbohren-Werke and Saarstahl said yesterday they had reached agreement in principle with the Bavarian Government to take over 51 per cent of Maxhütte.

The Bavarian Government is to take a 49 per cent stake in the new company, Maxhütte Neu.

In addition, Maxhütte's old tubes business is to be sold off in a separate entity, 65 per cent owned by Maxhütte Neu and managed by Mannesmann, a tubes and pipes specialist.

The remaining 15 per cent is to be made available to medium-sized businesses.

Maxhütte began the year with about 4,500 employees, only 1,400 of whom will keep their jobs under the scheme.

The rescue involves pumping about DM50m (\$27m) of new money into the steel business and a further DM20m into the tubes operation. A works at Haidhof, including a section and bar mill, would be closed.

If the scheme goes ahead, total output would be about 380,000 tonnes of finished steel

a year, roughly a fifth of Maxhütte's capacity 10 years ago.

Maxhütte is southern Germany's biggest producer of so-called "long products" - the billets, reinforcing bars, merchant bars and angles that have formed probably the most fiercely competitive steel market in the European Community for the past seven years.

At the present share price, the Viatz stake is worth about DM1bn (\$58dm). The Government disposed of a 40 per cent holding two years ago to raise DM700m.

Viatz said it expects net profits in 1987 to again reach DM1.7bn of DM1.6bn, in spite of lower first-half turnover.

The ministry added that the state-owned Kreditanstalt fuer Wiederaufbau would also sell

### Bonn puts 47% stake in energy group up for sale

BY ANDREW FISHER IN FRANKFURT

THE West German Government intends to sell its remaining 47.4 per cent stake in Viatz, the copper, aluminium and chemicals group, next year, the Finance Ministry said.

The ministry also said it would decide this week when to sell its remaining 16 per cent holding in Volkswagen.

At the present share price, the Viatz stake is worth about DM1bn (\$58dm). The Government disposed of a 40 per cent holding two years ago to raise DM700m.

Viatz said it expects net profits in 1987 to again reach DM1.7bn of DM1.6bn, in spite of lower first-half turnover.

The ministry added that the state-owned Kreditanstalt fuer Wiederaufbau would also sell

its 12.5 per cent stake, currently worth about DM230m, in Viatz "at a suitable time" during the year.

The news of Viatz's offering comes at a time of uncertainty over the sale of the Government's stake in Volkswagen, which this week reported a 6.5 per cent rise in profits for the first nine months.

Mr Gerhard Stoltenberg, Finance Minister, said last month that the VW disposal would take place shortly. Yesterday, he added that a decision on the timing would be made this week.

The stock market fall has reduced the value of the stake from late September's level of about DM1.8bn, when the Government said the sale could take place this year, to under

DM1.3bn.

The Government had previously delayed the planned sale of its remaining VW shareholding - the state of Lower Saxony also owns 16 per cent, which it intends to keep - because of the currency scandal which surfaced at the motor group this year.

But budgetary pressures have forced Mr Stoltenberg to try to speed up the sale. Analysts said the Viatz sale would also provide much-needed revenue to help the Government meet its tax-cutting and budgeting goals.

Viatz on the privatization list also includes the Pfandbank and Landesrentenbank and Deutsche Pfandbriefbank, two government-owned mortgage institutions.

### German Ford set to continue recovery

BY OUR FRANKFURT STAFF

FORD-WERKE, the West German subsidiary of Ford Motor of the US, expects net profits in 1987 to at least equal last year's figure of DM570m, which was achieved after two years of heavy losses.

The Cologne-based company raised production in the first nine months by 4.8 per cent, to 617,500 cars, just short of its nine-month record achieved in 1979. Exports rose by 3.2 per cent to 418,600 vehicles.

Ford said in July when announcing its much improved results for 1986 that it expected the growth trend to continue. In the next five years, its capital spending is set to exceed DM40 billion (\$23.4bn).

The high profit of last year followed combined losses of more than DM240m in 1984 and 1985. As well as increased unit sales, the company benefited from the impact of the high D-mark in keeping down imported material costs, better productivity, and the lack of further high provisions for early retirement in order to save labour.

Like VW, which reported higher nine-month earnings on Tuesday, Ford has been buoyed by strong demand in German and other European markets.

### UBS expects upturn in final-half profits

BY JOHN WICKS IN ZURICH

UNION BANK of Switzerland (UBS) expects this year's profits to at least equal those for 1986, according to Mr Niklaus Seem, management chairman.

Last year, net earnings rose by 12 per cent to SF776m (\$550m). This allowed the bank to raise its dividend from 24 to 32 cent of nominal value.

In Zurich yesterday, Mr Seem said the second half was likely to show better results than the corresponding period of 1986. In the first half, earnings had been down on the previous period's record figure.

He added that 1988 was "more likely to be a difficult year" than either 1986 or 1987. The bank forecast an improvement in the interest sector, but the existing situation made it impossible to judge how business would develop elsewhere.

Mr Robert Studer, general manager, said that UBS would

issue new public bonds as this was warranted by business activity and market conditions.

The bank was not intending to make a further international share placement "in the coming weeks or months." However, such a placement had not been planned in any case and did not represent a reaction to the instability of the stock market.

Mr Mathias Cabilavatta, responsible for foreign-exchange operations, said he considered it unlikely that there would be a further massive fall in the dollar.

He did not rule out the US unit becoming weaker, however, and pointed to the drop in US interest rates as a move towards a "gradual and orderly" further devaluation.

He said the Swiss franc had remained relatively stable, and the current rate of about 82.5 centimes per DM was "in order."

### Stock market fall likely to hit Swedish reinsurer

BY SARA WEBB IN STOCKHOLM

SKANDIA INTERNATIONAL, the Swedish-based international reinsurance group, expects 1987 operating results to drop to SF120m (\$82.5m), compared with SF136m in 1986, due to the stock market fall and higher interest rates which have reduced the value of its bond portfolio.

In a separate move, the Swedish group said it had acquired a majority holding in Kgl Brand (Royal Chartered), the Danish insurance company, giving it a stronger position in the EC market.

Skandia said its total premium income was expected to reach SF1.65bn, compared with SF1.53bn last year.

Premiums from non-life insurance in the US is likely to show a drop of about 20 per cent, to SF2.4bn, which Skandia said was due to the company not underwriting as many policies as before because of a more cautious approach.

Premium income from non-life insurance outside the US is expected to stay at about

SF1.5bn. Premiums from life insurance should increase by about 16 per cent, to SF1.35bn, due to good results from the insurance subsidiary Skandia Life in the UK.

Skandia said the dramatic events in the financial markets of the last few weeks had had a significant effect on its share and bond portfolio, which was valued at SF1.15bn on September 30 but which has since seen a "substantial reduction in value."

In spite of the turbulence of the financial markets, Skandia said its insurance operations were still in a positive trend.

Through the acquisition of a further 16 per cent stake in Royal Chartered, it now owns more than 50 per cent of the share capital in the Danish company.

Royal Chartered is the seventh largest insurance company in Denmark, with a gross premium volume of SF1.1bn and profits last year of SF225m.

The move is intended to strengthen Skandia's insurance business in the EC.

### Aegon to finance buyout of broking subsidiary

BY LAURA RAUN IN AMSTERDAM

AEGON, the big Dutch insurer, is disposing of the Rotterdam-based KOK group, one of its subsidiaries, by financing a management buyout of the insurance and property broking unit.

Senior managers and other executives of KOK will receive about Fl 5m (\$2.5m) in subordinate loans from Aegon to help finance the buyout. Eventually the loans could be sold to a third party, Aegon and KOK said.

More than 400 employees will have the opportunity to buy a stake in KOK.

The deal is one of the larger

leveraged buyouts seen in the Netherlands in recent years and follows efforts on the part of KOK managers to take the company out from under the Aegon umbrella.

KOK became part of Aegon, the Netherlands' second largest insurance company, last year when the insurer acquired the FGH mortgage bank, the former KOK parent.

Pre-tax profits amounted to Fl 3.2m on turnover of Fl 26m last year. Profits last year showed a decline from 1985 levels due to higher costs, mostly because of automation in insurance brokering.

### CANADIAN UTILITIES LIMITED

#### 17% Debentures 1981 Series

##### NOTICE OF SINKING FUND REDEMPTION

TO THE HOLDERS OF 17% Debentures 1981 Series ("1981 Debentures") of Canadian Utilities Limited (the "Trust Indenture"), dated on October 15, 1980 (as amended by the First Amendment to the Trust Indenture") dated on March 1, 1982 and indentures supplemental thereto, including a supplemental indenture (the "Trust Supplemental Indenture") dated as of December 5, 1985 relating to the sinking fund of the 1981 Debentures, between Canadian Utilities Limited and National Trust Company, Limited (now National Trust Company) as Trustee (the "Trust Indenture") and the indentures supplemental thereto, including the Ninth Supplement to the Trust Indenture, dated as of December 5, 1985 (referred to as the "Trust Indenture").

NOTICE IS HEREBY GIVEN THAT, pursuant to the requirements of the Trust Indenture, the 1981 Debentures ("the 1981 Debentures to be redeemed") will be redeemed on December 15, 1987 at 100% of the principal amount thereof (being the sum of \$1000 Canadian Dollars and the amount of accrued interest thereon) plus interest thereon from and including December 15, 1987 to the date of redemption. Certificates representing the 1981 Debentures to be redeemed must be surrendered to the Principal Paying Agent in Edmonton, Canada or, at the holder's option, to the Trustee, at the address set forth above, on or before December 15, 1987.

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# Leadership in M&A

## Continental Europe

### Yves Saint Laurent S.A.

*has sold*

*the Cosmetic, Fragrance and Beauty and  
Personal Care Business of its United States subsidiary*

### Charles of the Ritz Group Ltd.

*and the related businesses of its other subsidiaries  
to*

### Revlon Group Incorporated

*The undersigned acted as financial advisors to  
Yves Saint Laurent S.A.*

### The Perrier Group of America

*a subsidiary of*

### Source Perrier S.A.

*has acquired*

### BCI Arrowhead Drinking Water Co.

*from*

### Beatrice U.S. Food Corp.

*The undersigned acted as financial advisors to  
The Perrier Group of America and Source Perrier S.A.*

### Sandvik AB

*and*

### Diamant Boart S.A.

*have formed:*

### Diamant Boart Stratabit

*a jointly owned Company combining their drilling bits  
operations and related businesses.*

*The undersigned acted as financial advisors to  
Sandvik AB and Diamant Boart S.A.*

### Bayer USA Inc.

*has sold*

### Helena Chemical Company

*to*

### Marubeni America Corporation

*The undersigned acted as financial advisors to  
Bayer USA Inc.*

### Rhône-Poulenc S.A.

*and*

### Sandoz AG

*have sold*

### Sopamed AG

*to*

### Gambro AB

*The undersigned acted as financial advisors to  
Rhône-Poulenc S.A. and Sandoz AG.*

### CIBA-GEIGY Corporation

*a wholly owned subsidiary of*

### CIBA-GEIGY Limited

*has acquired*

### Spectra-Physics, Inc.

*The undersigned acted as financial advisors to  
CIBA-GEIGY Corporation and CIBA-GEIGY Limited.*

## INTERNATIONAL COMPANIES & FINANCE

**K**  
**Christania Bank og Kreditkasse**  
*(Investment in the Kingdom of Norway with limited liability)*  
 U.S.\$200,000,000

Primary Capital Undated Floating Rate Notes  
 Notice is hereby given that the Rate of Interest has been fixed at 8% and that the interest payable on the relevant Interests Payment Date May 3, 1988 against Coupon No. 3 in respect of US\$10,000 nominal of the Notes will be US\$404.44 and in respect of US\$250,000, nominal of the Notes will be US\$10,111.11.

November 5, 1987, London

By: Citibank N.A. (CSSI Dept.), Agent Bank



Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.  
on 2/11 was US\$123.46

Listed on the Amsterdam Stock Exchange

Information:  
P. van Houtte & Partners N.V.  
Herengracht 244, 1018 BS Amsterdam.  
Tel +31-20-211158.

Weekly net asset value on

3/10

US\$40.83

Listed on the Amsterdam Stock Exchange

Information:  
P. van Houtte & Partners N.V.  
Herengracht 244, 1018 BS Amsterdam.  
Tel +31-20-211158.

CB

**CLYDESDALE  
BANK PLC**

**BASE RATE**

Clydesdale Bank PLC announces that with effect from

15th November 1987 its base rate for lending is being reduced from 9½ to 9% per annum.

### Elders IXL chairman reassures investors

By Chris Sherwell in Sydney

MR JOHN ELLIOTT, chairman of Elders IXL, the Australian brewing and agribusiness group, said yesterday the group was fundamentally sound following the worldwide stock market crash.

In Sydney speaking after a shareholders' meeting which accepted a directors' recommendation not to go ahead with a restructuring plan, this would have involved the flotation of separate businesses, a cash payout and a bonus issue.

Mr Elliott said the group's profit performance was at record levels and its debt ratios were at their lowest ever. The first quarter had said to have been one of budgetary success.

"Given our borrowing and capital structure we are in a position to do some fairly major things if we want to, we won't just jump in at the first opportunity."

Elders would not be proceeding with negotiations to purchase the two investment management companies in North America, he said. But other opportunities had arisen.

Within two days of the start of the recent share price slump Mr Elliott came out publicly to say he was buying shares.

Elders has since increased its stake in Greene King, the UK regional brewer, from 3.3 per cent to 8.5 per cent, a move which the target company does not mind.

Yesterday, Mr Elliott was also reported as saying he would work on an alternative to the shelved flotation of the Courage Breweries pubs in Britain.

As for plans to increase the management's shareholding in Elders - one of the driving forces behind the now-abandoned restructuring - the group is thought to be considering a new scheme to achieve this.

Originally, participation by Elders executives was to have involved "through an options arrangement involving IXL's investment, the company with close ties to Elders, which promoted the original restructuring plan."

Impala Pacific, a Hong Kong affiliate of Ariadne Australia, Mr Bruce Judge's investment company, has cancelled its one-for-two rights issue, earlier from Hong Kong.

The following Impala's agreement not to sell its 41.5 per cent stake in Golder Durban of the UK to Ariadne for £45.5m (\$84.5m).

### South African Breweries ahead

BY JIM JONES IN JOHANNESBURG

SOUTH AFRICAN Breweries (SAB), a diversified brewing and consumer products group, lifted turnover by 19 per cent in the six months to September in line with the overall growth in private consumption.

SAB were helped by the acquisition of Lion Match on July 1 but appear to have been unaffected by industrial disputes in the beer division. First-half turnover was R13.44bn (\$1.94bn) against R12.22bn in the corresponding six months of 1986 and the interim pre-tax profit increased by R22.7m from R140.6m.

Mr Meyer Kahn, the managing director, yesterday avoided mention of the industrial dispute which has affected the brewing operations. The dispute developed when trade

unionists disagreed with round-the-clock shift working at the new Rosettenville brewery near Pretoria. It has been settled, though it has led to beer shortages in some parts of the Transvaal. The volume of beer sales rose by 12 per cent in the first half.

Lion Match was bought from Swedish Match after it had acquired Wilkinson Sword, Lion's British former parent.

Net earnings rose to 49.0 cents a share from 36.3 cents and the interim dividend has been lifted to 10 cents from 12.5 cents.

A total dividend of 58 cents was paid last year from earnings of R12.3 cents.

Mr Kahn expects consumer spending to increase further during the present six months

but warns that the second half's earnings growth may be at a standstill.

SAB's other subsidiaries have generated improved profits although Southern Sun, the hotel chain, recorded another interim loss this half-year.

Holiday occupancy rates are recovering as business travel picks up and the decline in foreign tourist arrivals has been reversed. Southern Sun had a 53 per cent occupancy against 49 per cent for the hotel industry.

First-half turnover rose to R13.85m from R11.87m, operating profits before tax, rental, lease and interest charges rose to R18.6m from R14.0m and the pre-tax loss was reduced to R3.5m from R4.3m.

Higher occupancy levels are generally achieved in the second half of the financial year which coincides with the summer holiday period. The directors believe this trading pattern will be repeated and forecast an increase in earnings for the year as a whole.

For the present, though, profits remain constrained by increasing rentals and lease charges for the new Johannesburg Sun hotel which will be offset only when occupancy rates are higher.

The attributable loss was 8.4 cents a share against the previous year's interim loss of 8.5 cents. An interim dividend has again not been declared. Last year net earnings totalled 2.7 cents a share and a single final dividend of 2 cents was paid.

Sales, which declined to Y\$837.32bn in the first half compared with Y\$75.59bn, are expected to emerge higher for the year at Y1,866.8bn against Y\$722.5bn.

The interim dividend is being maintained at Y3 per share, paid from net earnings of Y5.56 per share against Y7.25.

Meanwhile, Nippon Mining, a petroleum refining and non-ferrous metals group, has reported an 8.8 per cent fall in its taxable profits for the same first-half period, to Y5.12bn from Y5.61bn, in spite of an upturn in sales to Y340.54bn from Y318.46bn.

Sales, which declined in the oil division, its largest component, rose by 5.7 per cent to Y212.21bn.

The company attributed the setback in profits to an absence of foreign exchange gains which had contributed some Y16bn a year earlier. Reduced extraordinary losses brought an improvement in net earnings to Y1.31 per share compared with Y0.37, but an interim dividend has again not been declared.

The company intends to maintain a Y4 payout for the full year, when it expects improved pre-tax profits of Y12.6bn against Y10.92bn for 1986-7 - previously it had forecast an outcome of only Y10bn.

The outlook for sales was also revised upward to Y760bn from an earlier estimate of Y660bn. This compares with Y645.62bn for 1986-7. An official said the revisions were based on indications that higher oil prices and stronger domestic demand for housing-related metal products would persist.

### Japanese oil groups look to second half

By Our Financial Staff

TWO OF the leading Japanese downstream petroleum companies reported modest contractions in income earnings yesterday, but improved projections for the current year as a whole.

Nippon Oil, which is the country's biggest distributor of petroleum products, showed a dip in pre-tax profits for the six months to September to Y12.61bn (\$99m) compared with Y14.19bn for the same period last year. For the full year it now expects to produce Y55bn before tax - this is down from an earlier projection of Y45bn but would still be nearly double the Y19.73bn result for all 1986-7.

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### Recovery in spending lifts CNA Gallo in first half

BY OUR JOHANNESBURG CORRESPONDENT

CNA GALLO, the South African stationery, books and recorded music distribution chain, gained from a small recovery in consumer spending during the six months to September.

Turnover rose by 21 per cent to R1.82bn (\$161m) from R1.49bn, and the pre-tax profit was R6.2m against R3.5m.

The directors say all of the company's divisions increased sales in real terms as a greater marketing effort coincided with increased consumer expenditure. They are optimistic about prospects for sales over the Christmas period and when the new school year begins in January.

Net earnings rose to 16.3 cents a share from 9.6 cents and the interim dividend has been raised to 13 cents from 10 cents.

### Pretoria Portland boosts earnings and dividend

BY ROBERT GIESBERS IN MONTREAL

PRETORIA PORTLAND Cement (PPC), South Africa's largest cement and lime manufacturer, lifted sales and profits by 12 per cent in the year to September.

Turnover increased to R471.1m (\$32.8m) from R419m and pre-tax profits were R10.24m against R8.7m.

Cement industry executives see little prospect of demand reaching production capacity levels for several years. Large

projects such as the Highlands Water Scheme in Lesotho will increase demand over the next few years, but the industry as a whole believes that only large scale projects such as cement road building will allow a significant part of the excess production capacity to be used.

New earnings rose to 130.5 cents a share from 116.1 cents and the year's dividend has been increased to 60 cents from 47 cents.

### Leighton expects further improvement in profits

BY OUR FINANCIAL STAFF

LEIGHTON HOLDINGS, the large Australian contracting group which is 45 per cent owned by Hochstet of West Germany, expects to make further progress following a return to the black in its latest year.

Mr Steve Wallis, the chairman, told the annual meeting that property development activities were performing well and should contribute significantly to 1987-88 results. The short to medium-term focus of the company is to return profitability to acceptable levels, reduce debt and restore dividends.

The group had previously reported a A\$1.72m (US\$1.5m) net profit for the year to June compared with a A\$12.71m loss the previous year, but again declared no dividend.

In continuing its recovery, Mr Wallis said Leighton would concentrate its activities on its fundamental businesses of construction and property development in Australia, Asia and the US with Leighton Asia and Green Holdings, its 50 per cent-owned US associate, both expected to improve performance.

Tight spending controls were being applied throughout the group and peripheral investments were being divested, he said.

Brascan shows increase in third-quarter surplus

BY ROBERT GIESBERS IN MONTREAL

BRASCAN, the Toronto holding company through which the Peter and Edward Bronfman group controls financial services, resource and consumer products companies, posted third-quarter earnings of C\$47.2m or 55 cents a share, up from C\$42.1m or 50 cents.

Brascan now uses equity accounting for its interests in companies such as Noranda, John Labatt and Trilon Financial and no longer reports revenues. Nine-month earnings were C\$122m or C\$1.35 a share against C\$93.6m or C\$1.05 a year earlier.

The company owns 18 per cent of Gencor, the big oil holding company.

Engineering in the automobile industry are developing sensational ideas for replacing mechanical constructions with modern electronics. But some ideas are too advanced for practical application. For example the petrol cable.

The idea is to install a tiny transmitter under the accelerator, which would send impulses to a precision receiver near the carburetor or the fuel injector. This receiver would control the fuel flow which the driver regulates via the accelerator pedal. But fine electronic components like these are extremely vulnerable.

A case was needed to protect the components from salt, moisture, oil and chemicals. One strong enough to hold up under extreme conditions, including fluctuations from the lowest to the highest temperatures, and the impact of severe shocks.

The solution was found in the laboratories of DSM, one of Europe's leading chemical concerns. That's where some 1500 research employees daily develop new synthetics that keep the automobile industry moving.

DSM

If we don't have a solution, we find one.

## A message from Merrill Lynch.

# "Psychology will play a major role in the movement of share prices in the weeks ahead."

—ROBERT J. FARRELL  
CHIEF MARKET ANALYST

Recently investor uncertainty abruptly caused an unprecedented decline in the worldwide equity markets. And last week, selling continued as the financial markets struggled to stabilize.

This massive selloff was not caused by any one particular event, and there is little evidence that it is justified by the fundamental values of the equities being sold.

Here are the thoughts of our Chief Market Analyst, Robert J. Farrell:

*"Fear is probably the most powerful emotion affecting man. Psychology, therefore, not only played an important part in the record-breaking equity market decline, but it will be playing a major part in the movement of prices in the weeks ahead.*

*We think the major damage has been done, but aftershocks and testing will probably continue over the next couple of weeks or until confidence begins to rebuild.*

*Emotional climactic declines have occurred periodically in history. This is one of the most severe. In some cases like 1929 it portended difficult economic times ahead. In others, like 1962, the economy stayed strong and the recovery began within six months.*

*Since we believe the current situation is more like 1962, there should be opportunities to reassess things in coming months under less emotional conditions. Selling climax declines have invariably been followed by two to four months of recovering prices. This was true in 1929 when economic fundamentals were deteriorating and in 1962 when they were not.*

*We are sure preservation of capital is as important to investors as getting a satisfactory return. But the extreme and sudden nature of this decline appears to have gone far beyond the fundamental realities and therefore represents an opportunity for those willing to assume risk in the highest quality common shares.*

*At this point, conservative strategies, with ample cash, an emphasis on quality bonds and a focus on finding the best values in quality equities are suggested."*

Whatever market volatility we face in the days ahead, we are committed to demonstrate to you the highest degree of professionalism and service.

This is no time to go it alone. At Merrill Lynch, we want to help. Around the world, our Financial Consultants stand ready to offer clients sound and objective advice. One to one. Person to person. Because we want to continue to earn the trust of our clients worldwide.

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**Merrill Lynch**



## UK COMPANY NEWS

Nick Bunker looks at the troubled relationship of Willis Faber and Stewart Wrightson

## The rocky path of marriage

AT LLOYD'S of London, they call Willis Faber "the royal family of insurance broking." It has a patrician image, with board members like Lord Chelmsford, from the family of the British general who nearly lost the Zulu War. It has a rich client list, including two powerful Japanese insurance companies, the Tokyo Marine & Fire and the Taiho, that is the envy of its rivals.

But like that other royal household, at the end of the Mall, it has been a focus for gossip about domestic upsets for months past.

When Willis proposed marriage to Stewart Wrightson, a smaller rival, on June 30, the union looked auspicious. But the news yesterday that five more senior executives of Wrightson have resigned or plan to leave this month has added weight to outside fears that the prospects of the merger have been seriously damaged.

Consummation of the match this autumn produced the world's fifth biggest insurance broker, strengthened further by Willis's 96-year old link with Johnson & Higgins (J&H), a New York-based broker which sends it big volumes of business.

But so-called "big-ticket" brokers, making their money from broking insurance for major shipping lines or big US corporations, are temperamental beasts. And in a prophetic comment this August, Savory Millin, the stockbroker, worried that Willis had a "socially monochromatic management structure" that would sit badly with former

Wrightson executives used to a more obviously meritocratic environment.

The first overt signs of trouble came in September when four former directors of Wrightson decided to leave, partly because they were not offered seats on the new combined group's board. The merger, it became clear, was really a takeover by Willis.

Then, on Tuesday, it emerged that Willis has also lost five of Wrightson's best business producers, plus their back-up staff. They include Mr Nigel Chamberlain, head of one of London's top North American property/casualty insurance teams, and Mr John Palmer Brown, head of Wrightson's aviation division.

Any immediate damage has to be put in perspective. There are obvious question marks over how much business will automatically walk out of the door with the departing executives.

A strong aviation broker at a rival Lloyd's group says: "Mr Palmer Brown is 'a very good operator, very near the top of his field.' And some of his team's accounts were very big. One client, United Airlines of the US, is believed to put about 30-40 per cent of its estimated \$30 million annual insurance premiums into the London market."

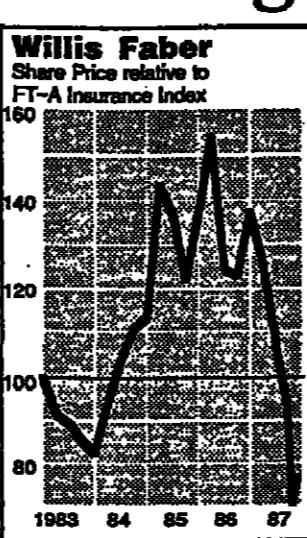
But, on the face of it, Willis has the resources to keep this type of customer. Even before the merger, Willis had one of the world's leading aviation departments, which comes under Mr Roger Elliott. His seniority



David V. Palmer, chairman of Willis Faber

in the group is such that outsiders tip him as the key rival to Mr David Rowland, Wrightson's former chairman, as a possible successor to Mr David Palmer, Willis's current chairman.

One London market broker



"Several exciting possibilities" of new business have appeared since the merger, he says. About the recent staff defections, he adds: "It is idle to pretend that we are not disappointed." But he stresses that a merger of two "people businesses" was bound to lead to bruised feelings and resignations.

Are these just temporary teething problems? There are clear grounds for pessimism, stemming partly from industry-wide factors.

All the world's top brokers are heading into stormy seas which perhaps only New York-based Marsh & McLennan - the IBA of insurance broking - can weather comfortably.

Even this autumn, interim results from Sedgwick, the giant among British-based brokers, have close ties to Chicago-based Rollins Burdick Hunter (RBH). So the scale of the possible hit to Willis's bottom line - which will emerge only between now and next summer, when major insurance accounts have passed their January 1 and July 1 renewal dates - is uncertain. Outwardly, there are definite signs today about what this may as the damage to morale. "Staff defections are like a cancer," says an executive at a rival Lloyd's group. "They just keep spreading."

Mr Palmer was trying to take a longer view on Tuesday night. This is troubling Willis, too, because of the importance to it of business originating from J&H. Wrightson also, via Stewart Smith, a US subsidiary, is heavily involved in US markets. And, since it is still perhaps the premier London shipping insurance broker, let alone the quality of its clients, Willis is already exposed to damage from a similar down-swing that has started in prices charged by marine underwriters.

## Ladbroke issue seems certain to have flopped

BY MIKE SMITH

AFTER the past three days of tumbling share prices - and the earlier slump - the 225m rights issue from hotels, betting and property group, Ladbroke, seems almost certain to have flopped.

Last night, Charterhouse - Ladbroke's adviser and underwriter to the issue - refused to make any comment ahead of an announcement due later today. However, the cash call closed yesterday afternoon with Ladbroke shares trading another 20p lower at 314p against the 450p rights issue price.

The issue, Ladbroke's second call on shareholders this year, is raising money to help fund its £1bn purchase of the Hilton hotel chain from US group, Allegis Corporation. The first issue, in April, raised 225m for the development of the company's four-star hotel chain.

At the time the current issue was announced, Ladbroke shares were trading at 430p and the rights issue price represented a near-14 per cent discount.

Since then, however, the market has fallen by around 27 per cent and Ladbroke shares have performed roughly in line.

Ladbroke's call is the largest outstanding rights issue at present. However, a number of other companies looking for smaller sums also joined the casualty list yesterday.

Heywood Williams, the glass and aluminium specialist which was raising 225m, saw just 43 per cent of the issue taken up by existing shareholders, while cleaning group, Sketchley, seeking 227.5m announced a 30.4 per cent response. Slightly more encouraging was the result from housebuilder, Warringtons, where 55.5 per cent of the 3.2m rights shares were taken up; the issue was at 115p and yesterday Warringtons closed 10p lower at the rights price.

However, unlike the market's general indifference, yesterday saw a fall today - 214.5p - from Kleinwort Benson looks vulnerable: yesterday the shares slid another 15p to 423p against the 450p issue price.

## Smallbone profit doubled

BY MIKE SMITH

Smallbone, supplier of furniture for kitchen, bedrooms and bathrooms, said yesterday sales were up 48 per cent in the first half. Those of bedroom and bathroom furniture more than doubled.

Smallbone also diversified out of the UK this year by opening a showroom in Manhattan. Two other showrooms in the US are planned.

The US arm is expected to show a small profit in the second half, although losses are expected for the year as a whole because of start-up costs. Smallbone is expecting next year's sales in the US to be about \$10m with pre-tax margins of about 5 per cent.

In the UK, And So To Bed, the beds retailer bought in February, increased sales by 40 per cent.

Analyst expect full year pre-tax profits to be about £2m.

## McInerney rises to £1.3m

BY GRAHAM DELLER

McInerney Properties, the Dublin-based building and property development group, revealed a 23 per cent increase in taxable profit in the half-year to end-June 1987.

The pre-tax outcome - profits rose to £1.3m (£1.15m) against £1.08m last time - was achieved despite group turnover down from £36.15m to £30.35m. Mr Richard Chenery, managing director, said yesterday that the fall in turnover was due to the continuing decline of the Irish economy and the group's withdrawal from much of its contracting operations in the Republic.

Mr Chenery, however, expressed enthusiasm over second-half prospects and profits were expected to exceed 1986's outcome of £2.11m. McInerney's major participation in Dublin's Custom House dock redevelopment

ment project - seen as the Irish equivalent to London's Canary Wharf proposals - with about 700,000 sq ft devoted to hotel, exhibition and leisure accommodation facilities, would provide the main source of group activities in Ireland. Work on the project was expected to begin early next year, he said.

Expansion was also anticipated in housing and commercial developments in the south east of England as well as the group's leisure business in Portugal, he added.

After a notional tax charge of £30.6m (£28.6m), and an increased minorities debit of £278,000 (£182,000), annualised earnings per 10p share fell to 5.6p against 6.4p last time. The interim dividend is maintained at 1p.

## DIVIDENDS ANNOUNCED

	Current payment	Date	Corres-	Total	Total
			ponding	for	last
			div	year	year
Alva Inv. Trust	£1.3	Dec 17	1	3.9	2.3
Bradford Prop.	int 5.5	Jan 6	5	-	11
German Sec. Inv.	1.7	Dec 17	0.7	1.7	0.7
McInerney Prop. int	1.1		1	-	5
Reed Int'l.	3.55	Jan 5	2.25	-	5
Sketchley	int 6		6	-	19
Smallbone	int 3	Jan 5	2	-	5

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. #On capital increased by rights and/or acquisition issues. \$USM stock. #US quoted stock. (Third market. \*Gross throughout. £Irish pence throughout.

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Interest is calculated daily and applied monthly. Cheques may be payable to third parties and all transactions should normally be in sterling.

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I/We enclose my/our cheque for £ (minimum £2,500) payable to Bank of Scotland.

Should the cheque not be drawn on your own bank account, please give details of your bankers.

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Branch

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WHICH ARE LISTED ON  
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Citibank, N.A., London  
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## UK COMPANY NEWS

# Reed better than expected with 37% jump midway

By DAVID WALLER

**Reed International**, the publishing, paper and packaging conglomerate, yesterday exceeded City expectations with a 37 per cent rise in interim pre-tax profits. But its shares fell sharply in response to fears about the group's exposure to the US economy.

In six months to October 4 during which Reed has put the finishing touches to its restructuring programme with the disposal of its paint and DIY business and the £540m acquisition of the Octopus Publishing Group, pre-tax profits rose by £30m to £110m, up turnover ahead by 7 per cent to £986m.

Reed has spent a great deal of money in recent years on modernising its Canadian paper mills and buying US publishing companies. North American business accounted for 40 per cent of trading profits and over a third of the growth during the first half - and as a result analysts are worried about the dual effects of a declining US dollar and economic downturn.

Currency factors depressed trading profits by £2.5m in the first half, using an average exchange rate of \$1.63 to £1. Mr Nigel Stapleton, finance director, said that for every 10 per cent decline in the value of the dollar, trading profits would fall by £5m in the US economy.

Mr Peter Davis, chief executive, said that since the market crashed, the group had abandoned the acquisition of three publishing companies, worth between \$100m and \$200m in total. Two of the proposed acquisitions were US companies, which now seemed unattractive at prices negotiated prior to the crash.

"We have not changed our policy on the US," said Mr Davis. "There are some English language publishers and the US is too important a market for us to neglect. But now we're looking harder at acquisitions in the Europe and the Far East."

Profits at Reed Publishing USA grew by 50 per cent to £14.6m, although most of this

came from acquisitions which made no contribution to the prior year figures. North American Paper doubled its profit from £9.2m to £18.3m.

In the UK, Reed Publishing showed a 58 per cent gain in trading profits, to £28.5m. Consumer publishing also increased by over a half, to £15.1m. Packaging showed a mild improvement, from £12.5m to £13.5m, and profits from Eurostar paper declined by 2 per cent to £10.7m.

Out of total trading profits of £109m derived from continuing activities, £20.5m came from publishing and the balance from packaging and paper. Discontinued activities, including a four-months contribution from Paint and DIY, made a further £5.5m.

After a 28 per cent tax charge, earnings per share rose by 45 per cent to 15.8p. The interim dividend was raised from 10.8p to 15.8p.

See Lex

## Gold Fields adjusts its dividend options

By Kenneth Gooding Mining Correspondent

**SHAKERED Gold Fields**, the international mining finance house and construction materials group, which elected to take shares in lieu of a cash dividend will be able to revoke their applications in view of the current stock market tur-

THIS MONTH'S £750m offer for sale of shares in Eurotunnel, the Anglo-French consortium building the cross-Channel tunnel, is to be sweetened with substantial travel perks for private investors - but only those applying for around £250 worth of shares or more, it emerged yesterday.

Details of the offer were disclosed in Paris after a ceremony in which 100 bankers signed the £35m credit facility which will provide most of the project's funding. Eurotunnel cannot draw on this facility until the share offering has been successfully completed.

Revealing this at yesterday's annual meeting in London Mr Nigel Agnew, the chairman, said the directors had considered it only fair that shareholders be given an opportunity to change their minds following the widespread fall in share prices.

But Mr Agnew stressed that no precedent was being set. If future shareholders would not be given similar chance to revoke applications if it was simply the Gold Fields share price which fell rather than that of the market as a whole.

Gold Fields said later that about 3,200 shareholders owning 5m shares had opted to take shares instead of cash dividends.

At the two-hour meeting picked by anti-apartheid groups and where arriving shareholders were carefully screened by private security guards, Mr Agnew reported that Gold Fields had made a good start to the current financial year.

He added, however: "I believe it is a time for steady nerves in what may remain a period of considerable economic uncertainty".

The longer term outlook for the group's major products remained promising.

During 1½ hours of questions, about half of them concerning the operations of Gold Fields' associates in South Africa, Mr Agnew insisted the group was not disinvesting from that country.

Gold Fields was, however, building up investments outside South Africa so that by 1991 the amount of gold production attributable to the company will have increased by about 60 per cent and nearly two-thirds of total output will come from non-South African sources.

Mr Agnew, pressed by shareholders, said he would pass on to Transvaal Corporation, an associate company in Namibia which in July dismissed more than 3,000 mine workers after a strike, a suggestion that the company could lead the way by stopping the use of migrant labour.

EMICO, the cables and construction group, has dropped its scrip alternative for its interim dividend because of the stock market crash. The basis for the scrip issue would have been 412.5p compared with yesterday's market price of 250p. All shareholders will receive 4p per share in cash.

## Australian investor sticks with Gestetner

By CLAY HARRIS

**Australian-based APP Investment Corporation** remains absolutely committed to its shareholding and management role in Gestetner Holdings, UK office equipment group, Mr Gregory Melgaard, Gestetner deputy chairman, said yesterday.

Gestetner continued to fall by more than the market, with ordinary shares losing 35p to 180p and class A shares 50p to 150p. The relative weakness has reflected worries about Gestetner's high proportion of Australian shareholders - some 40 per cent - and about APP's own financial prospects.

The latest decline followed another sharp slide in the Australian stock market, where APP shares have lost nearly three-quarters of their value since Black Monday.

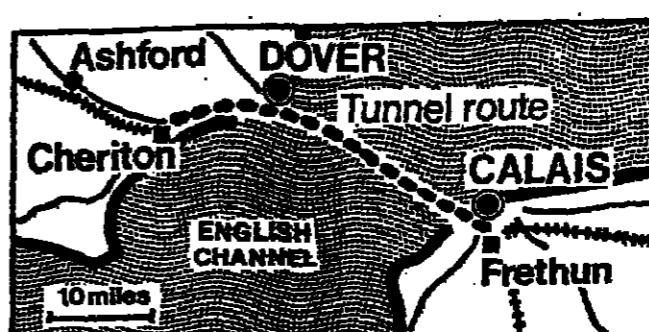
Based on London analyst's pre-tax profit estimates of £1.2m for the financial year which ended last week, the ordinary shares stand on a p/e of 8.6.

Yearling Bonds

Yearling bonds totalling £2.3m at 5.6 per cent, redeemable on November 5 1992, have been issued by the following local authorities: Aberdeen (City £0.21.0m); Bedfordshire County Council £1.0m; Wansbeck District Council £0.3m.

Paul Betts on the latest Eurotunnel disclosure

## Perks for going underground



about £50, he said.

Subscribing to 500 units would give the right to one free round trip a year for 10 years, and the purchase of 1,000 units would give the right to two free round trips a year for 10 years.

An investor buying 1,500 units or more would be entitled to unlimited free travel for the length of the 35-year tunnel concession. There would be no travel perk for anyone subscribing for less than 100 units.

Mr Bernard also said that the travel perk would be limited to individuals who bought the shares in the offer for sale, and the perks would disappear either when the investor sold his shares or died. Moreover, investors would have to pay an annual fee of £10 or FF100 to qualify for their travel perks from the time the tunnel became operational in 1994. Eurotunnel is also reserving the right to change the perks if necessary.

Mr Agnew said that the perks would not constitute a significant additional cost to Eurotunnel because the number of people eligible for them would be small in relation to the 30m people estimated to use the tunnel during its first year of operation.

Although the travel incentives are expected to appeal especially to British users of the tunnel, Mr Bernard and the consortium's French bankers claimed yesterday that they were expected to attract French investors too, particularly from the region of the Nord Pas de Calais.

Another feature of the offer is that the shares will be issued with warrants attached. These will be convertible at the rate of one new share for every 10 warrants.

The warrants, like the shares, will be listed on the London and Paris stock markets when the shares become quoted in mid December. Mr Antoine Jeancourt-Galignani, the chief executive of Banque Indosuez, one of the consortium's lead banks in France, said the warrants were expected to have a conversion price of about 40-50 per cent above the initial shares.

Eurotunnel estimates the internal rate of return given by the shares over the whole life of the 35-year concession at 17.7 per cent a year based on conservative tunnel traffic assumptions.

Mr Jeancourt-Galignani, of Banque Indosuez, did not rule out the possibility of transferring some of the shares from one tranche to another in the event of oversubscription or undersubscription in different countries.

1994 was expected to equal 16 per cent of the initial share price of 350p or slightly less. This is likely to rise to 34 per cent in 1995, to 60 per cent in 2003 and to 105 per cent in 2013.

French bankers said yesterday that the offering was likely to attract small investors because of the dual nature of the investment. They suggested that the initial attraction of the scheme was the prospect of making large capital gains, since Eurotunnel will not pay any dividends to shareholders until after the first full year of the tunnel's operation. This means that the first dividends are expected to be paid in 1995 for the first full year of operation of the tunnel in 1994.

The bankers added that when the tunnel starts paying dividends, the investment will then become attractive as a yield rather than capital gain stock coupled with the additional benefits of the travel perks for individual investors.

The French Eurotunnel partners and banks said they were confident about the outcome of the public share offer. Mr Bernard said that although the financial environment was at present difficult, the general economic outlook was very favourable.

He said the construction of the tunnel was being undertaken at a time of generally low inflation and interest rates. He added that at a time of lower economic growth estimates for Europe, the project was also likely to be seen as providing a major contribution to help regenerate growth in northern Europe in coming years.

Of the £750m worth of stock to be offered, £300m is expected to be floated in the UK and another £300m in France, with the balance of £150m on international markets including North America, Europe, the Middle East and Japan.

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## Alan Bond has 2.8% of Allied-Lyons

By STEVEN BUTLER

Allied-Lyons, the UK food and drinks group, yesterday said that Mr Alan Bond, the Australian entrepreneur, had built up a 2.8 per cent stake in the company.

Mr Clifford Hatch, Allied finance director, said that Mr Bond had informed Allied of his intention to build up his stake several months ago, and that the shares had been bought gradually.

Mr Hatch said that Allied welcomed Mr Bond as a shareholder and that the group had enjoyed a successful business relationship with the Bond Corporation's brewing and beer operation for many years.

## Storehouse

With Storehouse due to publish its defence document against the takeover bid from Rankox, later today, one institution has been nibbling at the shares. Legal and General has picked up 200,000 at prices between 225p and 245p - taking its total stake to 6.8m shares or 1.6 per cent.

Yesterday, however, the Sharehouse share price turned another 22p to 245p.

Peter de Savary studies a map of Land's End, the landmark he bought yesterday for 25.72m

The local authorities in the area have been keen to see facilities at the property improved and may be prepared to provide funds for the restoration of the badly worn footpath.

The Board of Management of Akzo N.V. announces that on November 3, 1987 the results for the third quarter of 1987 were published.

Copies of this quarterly report may be obtained from the London Paying Agents:

Barclays Bank PLC  
Stock Exchange Services Department  
54 Lombard Street  
London EC3P 3AH  
and  
Midland Bank PLC  
International Division  
Securities Services Department  
110-114 Cannon Street  
London EC4N 6AA.

or at the offices of  
Akzo N.V.  
Velperweg 76  
P.O. Box 186  
6800 LS Arnhem  
The Netherlands



Akzo Arnhem, November 4, 1987

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**HARD ROCK INTERNATIONAL PLC**  
(Incorporated in England under the Companies Act 1948 to 1976, No 1334204)

Introduction  
by  
CAPEL-CURE MYERS

SHARE CAPITAL  
As at Tuesday 27th October 1987

Authorised:  
£2,200,000

{ In Ordinary Shares of 2p each  
In Class A (Restricted Voting)  
Ordinary Shares of 2p each

The Group operates and franchises Hard Rock Cafes restaurants and sells a range of merchandise under the Hard Rock name.

Full particulars of the Company are available through the Exetel Statistical service. Copies of the Exetel Cards containing Listing Particulars can be obtained from Company Announcements Office until 9th November 1987 and from the following offices until 19th November 1987:-

Capel-Cure Myers  
65 Holborn Viaduct  
London EC1A 2EU

Hard Rock International PLC  
7 Old Park Lane  
London W1Y 5LJ

5th November 1987

A member of the ANZ Group

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

Application has been made to the Council of The Stock Exchange for 18,929,630 Convertible Preference Shares to be admitted to the Official List



Helical Bar plc  
(Registered in England No. 156663)

Placing and Open Offer to Shareholders by  
Alexanders Laing & Crickshank

of  
18,929,630 5.25 per cent. Convertible Cumulative Redeemable Preference Shares 2012 of £1 each at 100p per share

Share Capital  
Authorised £30,000,000  
Issued 18,929,630  
Ordinary Shares of 5p each  
Convertible Preference Shares of £1 each

Listing Particulars are available in the statistical service of Exetel Financial Services Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays excepted) up to and including 9th November, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 19th November, 1987 from:

Helical Bar plc  
11 Bruton Place  
London W1X 7AB

Alexanders Laing & Crickshank  
Piercy House  
7 Copthall Avenue  
London EC2R 7EE

5th November 1987

## Akzo NV Arnhem Holland

The Board of Management and Supervisory Council of Akzo N.V. decided to distribute for the fiscal year 1987 an interim dividend of NLG 5.50 per ordinary share of NLG 20.00.

As from 17 November, 1987 the above dividend of NLG 5.50 per ordinary share will be payable against surrender of coupon no. 29 at:

Barclays Bank PLC  
Stock Exchange Services Department  
54 Lombard Street  
London EC3P 3AH  
and  
Midland Bank PLC  
International Division  
Securities Services Department  
110-114 Cannon Street  
London EC4N 6AA

U.K. Residents  
Dividends so payable for U.K. residents will be paid less 15% withholding tax and U.K. income tax will be deducted from the gross dividend.

Residents of other countries  
For residents of countries other than the United Kingdom with which the Netherlands has a Double Taxation Agreement, the rate of withholding tax (if any) will be adjusted upon provision by the presenting authorised depositary of the completed necessary documents (Form 92, etc.). Where no such form is submitted withholding tax at the rate of 25% will be deducted.

United Kingdom tax at the standard rate will be deducted unless claims are accompanied by the appropriate affidavit forms.

Information concerning any of the above-mentioned documentation may be obtained from Barclays Bank PLC and Midland Bank PLC.

Arnhem, 4 November 1987



**Swire Pacific Limited****Interim Dividends for 1987**

By the extended closing date of 29th October 1987 for the lodgment of election forms in Hong Kong and in London, elections for cash dividends had been received from the holders of 887,708,443 'A' shares and 2,929,355,219 'B' shares. Accordingly, the following new shares have been allotted to shareholders in respect of the interim dividends for 1987 to be satisfied by the issue of scrip:

Number of new shares issued	Proportion of existing shares in issue
'A' shares 500,559	0.0520%
'B' shares 773,749	0.0255%

Certificates for the new 'A' shares and 'B' shares, together with dividend warrants for the minimum cash dividends of 1.0c per 'A' share and 0.2c per 'B' share and for the other cash dividends for which elections were received, have been despatched to shareholders. The Stock Exchange of Hong Kong Limited has granted listings for and permission to deal in the new shares.

By order of the Board  
JOHN SWIRE & SONS (HK) LIMITED  
Secretaries

Hong Kong  
5th November, 1987

**Swire Pacific Limited**  
The Swire Group  
Swire House, Hong Kong

**ANGLOVAAL GROUP****DECLARATION OF PREFERENCE DIVIDENDS**

HALF-YEAR ENDING 31 DECEMBER 1987

Dividends have been declared payable to holders of preference shares registered in the books of the undermentioned companies at the close of business on 27 November 1987. The dividends are declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange at which the currency of the Republic will be converted into £1.00. Kwanza currency will be 7 December 1987, or such other date as set out in the conditions subject to which the dividends are paid. These conditions can be inspected at 77 For Street, Johannesburg or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 31 December 1987. The transfer books and registers of members of the companies will be closed from 26 November to 4 December 1987, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

Name of Company	Class of Share	Dividends declared	Per Share
Anglovaal Limited	6% Cumulative Redemovable Preference	50	5
(Reg. No. 050452008)	6% Cumulative Redemovable Preference	50	5
Anglovaal Limited	Second Preference	50	5
(Reg. No. 050452009)	6% Cumulative Redemovable Cumulative Preference	21	4
Anglovaal (Western Areas) Ltd.	Preference	50	5

By Order of the Boards  
**ANGLOVAAL LIMITED**  
Secretaries  
per: E. G. D. Gordon  
London Secretaries:  
Anglo-Transvaal Trustees Limited  
205 Regent Street  
London W1R 8ST  
4 November 1987

Registered Office:  
Anglovaal House  
56 Main Street  
2001 Johannesburg

**UK COMPANY NEWS****Bowater to go ahead with £129m US purchase**

BY CLAY HARRIS

Bowater Industries, packaging and building supplies group, confirmed yesterday that its planned to proceed with its \$226m (£129m) acquisition of Rexham U.S. industrial conglomerate, despite the stock market crash.

Meanwhile, Bowater's erstwhile rival for Rexham, Mr Arthur Edelman, has renounced his takeover ambitions and hedged his bets by selling nearly half his Rexham stake in the market at prices below Bowater's \$80.25 offer price.

The acquisition is conditional on US regulatory clearance and approval by Bowater shareholders at an extraordinary general

meeting next Thursday. Mr Norman Ireland, chairman, made clear that Bowater's decision to buy Rexham was based on long-term considerations unaffected by the subsequent fall in share prices.

Supported by Bowater's cash offer, Rexham's share price has outperformed the Standard & Poor's Composite Index by 27 per cent since Black Monday, its largest subsequent one-day loss was on the day that TI took over. The Bundy bid, although it had recovered to 550c by Tuesday's close.

Mr Edelman, a New York investor, said he was no longer seeking to buy Rexham at \$83 per share. He has reduced his

stake from 8.6 per cent to 4.7 per cent since the stock market crash by selling shares at prices between \$36 and \$38.

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Mr Edelman, a federal judge restrained Telex from using Oklahoma's anti-takeover law against his offer.

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Mr Edelman, a federal judge restrained Telex from using Oklahoma's anti-takeover law against his offer.

The acquisition is conditional on US regulatory clearance and approval by Bowater shareholders at an extraordinary general

meeting next Thursday. Mr Norman Ireland, chairman, made clear that Bowater's decision to buy Rexham was based on long-term considerations unaffected by the subsequent fall in share prices.

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## COMMODITIES AND AGRICULTURE

### ITC puts documents case to Law Lords

By Raymond Hughes, Law Courts Correspondent

**THE INTERNATIONAL Tin Council** yesterday asked five Law Lords to make a comprehensive ruling that neither its documents, nor copies of them, nor information derived from them could be used as evidence in the tin crisis litigation.

The ITC argued that all such material was part of its official archives and therefore immune from disclosure in court actions because its archives had the same inviolable status as those of a diplomatic mission.

The Law Lords are hearing appeals by the ITC and MacLaine Watson, one of a number of tin brokers involved in litigation arising from the ITC's collapse into insolvency in October, 1985, against a decision of the Court of Appeal in July.

The appeal court held that documents retained in the ITC's archives were protected from disclosure but that copies sent by the ITC to its members - 22 states and the European Commission - and copies obtained by third parties, were not.

The documents issue arose when the ITC intervened in an action brought by two Shearson Lehman companies against, among others, MacLaine Watson, in which some parties want to use ITC copy documents as evidence.

The issue also affects other parts of the tin litigation, notably actions in which bank and broker creditors of the ITC have alleged fraudulent trading and negligent mismanagement against the ITC, founding their allegations in part on ITC documents.

The ITC's decision could have implications also for other international organisations which, like the ITC, have a presence in the UK.

Copies of ITC documents have come into the hands of third parties in a variety of ways, including the use of the US Freedom of Information Act and as a result of being appended to a report of a House of Commons select committee. Others derived from ITC members or from City institutions consulted when consideration was being given to mounting a rescue operation for the ITC.

The ITC contended that however the material or information derived from it or acquired came into the public domain, it remained part of the council's archives, the inviolability of which could be removed only by express waiver by the ITC itself. The hearing continues today.

### China resumes pork rationing

CHINA HAS resumed rationing of pork at state shops in major cities because output this year has fallen 2.8 per cent from the 1986 level, the China Daily said, reports Reuters from Peking.

### LONDON MARKETS

AFTER BEING in the shadow of the volatile copper and aluminium markets in recent weeks lead took a leading role on the London Metal Exchange yesterday. Persistent demand for cash metal and general short-covering took the price £14.50 higher to £22.00 a tonne at the close. But the more modest position was only 85 pence higher at £33.75 a tonne. Dealers said merchant short-covering, coupled with trade buying against tightness of scrap feed appeared to be the main reason behind the upsurge in demand for cash metal, which widened its premium over the three months position from around 27 to 414 tonnes. The zinc market was also significantly firmer on good trade demand for cash metal and the LME price closed 23 higher at £24.50 a tonne. Unlike lead zinc is in a "contango" (ie the cash price is at a discount to the metal) which is regarded as the "normal" situation. But yesterday the discount narrowed from 25 to 14 pence. The aluminium market remained very nervous meanwhile, and the cash standard grade quotation added 224 to Tuesday's 255 to reach 297.50 a tonne. Dealers said there had been some early liquidation of option covering positions because there was unlikely to be any significant volume of option declarations in view of the recent sharp fall in prices. On the cocoa market strong firmness and selling in New York was enough to send prices to fresh 12-year lows.

**LONDON METAL EXCHANGE** (Prices supplied by Amalgamated Metal Trading)

Close	Previous	High/Low	AM Official	Kerb close	Open Interest
Aluminium, 50.75% purity (5 tonnes)					
Cash = 1715.25	1745.25	1800.70			
3 months 1040.21	1040.21	1050.20			
Aluminium, 50.5% purity (5 tonnes)					
Cash = 973.5	1007.12	955.00	954.5	954.5	2,007 lots
3 months 953.5	957.5	953.00	953.00	953.00	
Copper, Grade A (5 tonnes)					
Cash = 1120.21	1123.4	1240/1222	1224.6	1224.6	30,000 lots
3 months 1123.30	1124.5	1130/1122	1113.4	1113.4	
Copper, Standard (5 tonnes)					
Cash = 1190.5	1193.5	1195	1195	1195	25 lots
3 months 1191.25	1192.5	1190.10	1190.10	1190.10	
Silver (US cents/lbs fine/cut)					
Cash = 858.70	872.5	871.4	871.4	871.4	6 lots
3 months 862.4	865.8	864.7	864.7	864.7	
Lead (2 tonnes)					
Cash = 338.3	337.00	335.45	337.5	337.5	15,000 lots
3 months 336.5	337.5	330.30	337.00	337.00	
Nickel (2 tonnes)					
Cash = 430.1	441.2	450.47	444.5	444.5	15,000 lots
3 months 431.2	446.7	454.47	447.5	447.5	

### Ivory Coast takes tough line on cocoa surplus

BY NICHOLAS WOODSWORTH IN ABIDJAN

Though the ICCO met in London in September, delegates again failed to reach agreement on the question.

As one means of partially compensating for the expansion of its buffer stock operation Mr Goffe Jacob, the chief Ivory Coast delegate at the meeting, said his country favoured a system of production quotas for CPA members. "The Alliance no longer influences the market," he told the meeting. "We need to overhaul it and give it the means to function." There has in the past been little unity or agreement between CPA members on methods to protect producers.

CPA members, who account for 88 per cent of world cocoa output, expressed concern over rising production figures of Malawi, Indonesia, Asia and leading growers. These non-members were held to be partly responsible for the depressed state of the market and urged to join the Alliance.

One producer singled out for particular criticism was the host country, Nigeria. With output

rising once again after years of neglect, the Nigerian cocoa industry was blamed for 70 per cent of the poor quality cocoa currently held in the buffer stock.

Many analysts blame poor Nigerian cocoa quality on the country's commodity marketing boards and the institution of a free purchase and sales policy. While Nigerian delegates claimed the cocoa complained of did not meet government inspection but was smuggled, they did voice a concern for cocoa quality.

Mr G. C. Granika, the Nigerian Trade Ministry's permanent secretary, told delegates that a high-powered body had been set up to ensure the quality of exports.

CPA delegates will meet later this year when the ICCO convenes in London on December 4. The meeting is expected to be dominated once again by demands by producers for the restoration of buffer stock buying.

### Jute pact future undecided

BY JOHN MURRAY BROWN IN JAKARTA

**JUTE PRODUCERS** and consumers ended three days of talks in Indonesia yesterday, undecided whether to extend the 31-member agreement which is set to expire at the end of 1988.

Delegates to the talks in Jogjakarta in central Java confirmed that the lengthy process of renegotiating the five-year-old pact for this US\$1bn-a-year jute trade would be resumed at a meeting next month in the Bangladeshi capital of Dakar, the International Jute Organisa-

tion. The world's two leading jute producers - Bangladesh and India - this week argued for the pact to be strengthened, by the introduction of a price support mechanism and the use of a buffer stock, as in other commodity agreements.

Consumer countries however, led by the US, opposed moves to endorse the use of stockpiling to improve prices. Worries about such a cheap but bulky commodity is considered too costly.

### Brazil's fuel alcohol programme comes under fire

BY ANN CHARTERS IN SAO PAULO

The Government is under increasing pressure to reduce a growing public sector deficit and staunch mounting losses from Petrobras, the state petroleum monopoly, responsible for distributing gasoline and alcohol in the first half of the year. Petrobras reported its first ever loss of C\$23.33·3bn, (US\$7.72m), with C\$24.5m attributed to losses in the alcohol account.

The National Energy Commission has been studying two proposals to reduce the pricing differential between alcohol and gasoline from the current 86 per cent and to adopt a new distribution system for alcohol with producers delivering directly to distributors without Petrobras acting as an intermediary.

Reducing the pricing gap between alcohol and gasoline at the

pump is a delicate issue. Since ethanol-burning vehicles first became widely available in 1980 car manufacturers have increased the proportion of alcohol cans in total production from an initial level of 22 per cent to 66.

Although they are one of the most fuel efficient, ethanol-powered cars have sold well, attracting buyers impressed with the lower cost of filling.

Between 1979 and the end of September 1987 nearly 3·5m cars burning ethanol rolled off factory production lines. Sugar cane growers have a vested interest in keeping the people who bought them happy and in convincing yet more buyers to opt for alcohol cars. The growers argue that even a one per cent cut in the price differential (taking alcohol to 60 per cent of the gasoline price) would dampen demand

and create doubts in consumers' minds about the Government's commitment to the programme.

Sugar cane growers who produce both sugar and alcohol worry that if alcohol prices are too close to the price of gasoline, car buyers will opt for a more efficient gasoline leaving growers with excess capacity. An increase in demand for gasoline would please Petrobras; however, as it now has to produce an excess to refine sufficient petroleum to meet demand for diesel fuel. Currently much of the excess gasoline is exported.

An economist with one of the country's largest ethanol producers said that Petrobras' problem concerned all government-controlled pricing for the state company, but that alcohol was getting more of the blame.

In early September President Jose Sarney signed a decree maintaining the current alcohol/gasoline price differential, but the question has now come back to haunt producers.

So far the main outlet for ex-

### Opec chief sees room for increased ceiling

BY LAURA RAUN IN DELFT

THE ORGANISATION of Petroleum Exporting Countries may be able to raise its official ceiling on oil production by between 1m and 1.6m barrels per day to match soaring output without jeopardising the official price of \$18 a barrel, according to Mr Hassan Lukman, its president.

Mr Lukman, who is also Nigeria's Minister of Petroleum, said yesterday that the 13 Opec members were producing between 17·6m and 18m b/d compared with an official ceiling of 16·6m and yet oil prices were fairly stable around the \$18 level.

"There is room to increase production well above 16·6m barrels," he said after addressing a petroleum symposium in Delft. "Prices are holding at official levels, so we have some reference point now."

When Opec holds its regular biannual conference in Vienna on December 9 it will attempt to forge a new production sharing agreement for 1988 that will be observed by all members. Currently Iraq refuses to abide by Opec quota and is blamed for

quided...even if incremental consumption may slow."

He conceded that a dramatically lower dollar could cut into oil revenue but brushed aside suggestions that lower income would increase pressure for a price rise. "It's just one of many problems, a technical factor," he said.

Mr Fahdil al Chaisi, Opec deputy secretary general, called for increased support from non-Opec producers to help the organisation maintain stable crude prices through production restraints, Reuters reports from Vienna.

"It is not in the interest of the international community to continue depleting reserves (non-Opec) receives in order to maintain their market share and be left tomorrow with very little reserves," he told a seminar on energy policy.

Hence the necessity of co-operation between Opec and non-OPEC producers...in order to help OPEC sustain prices. We have few examples - Norway is one," he said.

### Pakistan plans import tenders for sugar

BY MOHAMMAD ASIF IN ISLAMABAD

**PAKISTAN PLANS** to invite tenders for purchase of 500,000 tonnes of refined sugar, in order to tide it over an expected shortfall in its domestic production.

The offers will be invited within a week, officials said. Domestic production is projected to be 1·3m tonnes. The consumption requirements are estimated at 1·8m tonnes for the next 12 months. The state-owned Trading Corporation (TCP) will make the invitation.

The shipments are planned to be made in December this year,

and in January 1988. Sugar mills in the southern Sind province have started crushing sugarcane to make refined sugar, while all other mills in rest of the country will start the operation in the next few days. The shortage is attributed to a low sucrose content in sugarcane because of too little rain this season.

The TCP will be invited within a week and goes on to fix a withdrawal price - between 70 per cent and 90 per cent of the guide price - at which it will buy fish withdrawn from the market by producers. Much of the withdrawn fish is used for animal feed.

### Commission plans EC fish price cuts

BY MOHAMMAD ASIF IN ISLAMABAD

**THE EUROPEAN Commission** wants to cut its guide price for mackerel by 10 per cent and for anchovy by 5 per cent under its fish guide price proposals for next year, Reuters reports from Brussels.

The EC sets guide prices each year and goes on to fix a withdrawal price - between 70 per cent and 90 per cent of the guide price - at which it will buy fish withdrawn from the market by producers. Much of the withdrawn fish is used for animal feed.

### LME cash settlement

THE NEW London Metal Exchange does not carry separate quotation for "settlement" prices. This information is still available, however, as the settlement prices are the same as the cash AM Official offer prices (the second prices in the spreads).

For example in today's table the copper Grade A settlement price is \$1,228 a tonne.

**Coffee quota talks**

INTERNATIONAL COFFEE Organisation talks on how newly imposed export quotas will affect trade stalled late yesterday, due to major differences in the interpretation of rules governing the transition to quotas from a free market, ICO delegates said.

"There is a deep difference of understanding between producers and the US," Brazilian delegate Ambassador Lindenbergs said.

### US MARKETS

Downward pressure continued on the precious metals, reports Drexel Burnham Lambert. In gold and silver local and commission on house selling kept prices on the defensive, but once again, trade buying and short-covering support was noted which had declines. In platinum another limit down-move reflected

continued fears of falling demand for the metal. Copper, on the other hand, rose sharply on very good general buying as constructive fundamentals reassured themselves. Energy futures were weak, reflecting a glut of API statistics. Crude oil fell as a result of large build-up of stocks, while the production of reflecting smaller-than-expected draw-downs of stocks. Sugar fell on early trade selling which touched off commission house stops, but trade support was noted at the lows. Cocus firmed in early trading, but origin and trade selling prompted local and commission house selling as the market closed lower. Cotton closed lower on light trade selling. Cotton was choppy in a session dominated by local activity. The meets closed mixed. Cocco was slightly higher while cotton and hogs closed lower, with little trading of size, all the markets tended to consolidate.

The grains were quite quiet, tending to firm as a reaction to recent weakness, with little feature in the markets.

### New York

**GOLD** 100 oz oz. 3/roy oz.

Close Previous High/Low

Nov 81.75 80.00 80.10 80.50

Dec 82.00 80.50 80.20 81.25

Mar 82.50 81.00 84.50 81.30

May 82.25 79.80 82.00 78.75

July 82.00 78.00 80.00 78.00

Sept 81.75 78.50 80.50 78.00

Dec 81.50 78.10 80.25 78.00

Mar 81.00 78.10 80.25 78.00

Aug 80.50 78.10 80.25 78.00

Oct 80.25 78.10 80.25

# CURRENCIES, MONEY & CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar sentiment stays weak

The dollar finished around the middle of the day's range, as the foreign exchanges paused before attacking levels of DM1.70 and £1.85.

Dealers said these are the next targets for the market, but after the recent sharp fall there was a technical move to cover short positions yesterday. Trading was nervous and volatile, with the US currency fluctuating around DM1.71.

The dollar finished lower on the day. Its partial technical recovery was regarded as disappointing, and showed the level of bearish sentiment.

It was suggested the West German Bundesbank may cut its base rate today, following Tuesday's move by the Dutch Central Bank and yesterday's reduction in UK bank rates, but there was little hope this would provide any lasting support for the dollar.

Dealers were generally sceptical of official comments, including the White House statement that progress was being made in talks on cutting the budget deficit.

The dollar fell to DM1.7120 from DM1.7150 to ¥197.15 from Y137.85, to FFr5.8250 from FFr5.83, and to SF1.4120 from SF1.4130.

On Bank of England figures the dollar's index declined to 97.9 from 98.1.

**STERLING**-Trading range against the dollar in 1987 is 1.4745 to 1.4710. October average 1.4830. Exchange rate index rose 7.6%, compared with 7.3% six months ago.

Sterling's strength and the

weakness of the equity market were regarded as the main reasons behind the Bank of England's decision to allow a cut in UK bank base rates.

The reduction in rates had no impact however, and sterling continued to advance. The pound rose 80 points to \$1.4740, 1.7430, and also improved to DM2.9325 from DM2.9375; to Y239.75 from Y238.25; to FFr10.18 from FFr10.1525; and to SF12.4675 from SF12.46.

**D-MARK**-Trading range against the dollar in 1987 is 1.3300 to 1.7120. October average 1.6011. Exchange rate index 150.4 against 147.2 six months ago.

The D-Mark started slightly against the dollar in Frankfurt. The US currency closed at DM1.7125, compared with DM1.7125.

The Bundesbank bought \$100.6m when the dollar was fixed at DM1.7090, compared with a record low of DM1.7050 on Tuesday.

In Paris the Bank of France did not intervene when the D-Mark was fixed FFr3.4049, against DM3.4090. Earlier in the day Paris money rose in a move to defend the franc.

There was speculation the

Bundesbank may cut interest rates at today's central council meeting. Mr Gerhard Stoltenberg, West German Finance Minister, will attend, but there will not be a news conference afterwards, which may indicate the central bank is not expecting to cut its discount or Lombard rates.

**JAPANESE YEN**-Trading range against the dollar in 1987 is 158.45 to 157.95. October average 143.27. Exchange rate index 237.4 against 235.3 six months ago.

The yen was little changed in quiet Tokyo trading. Dealers were reluctant to put too much pressure on the dollar, for fear of provoking central bank intervention, but could also see no reason to buy the US currency.

Bank of Japan intervention was estimated at about \$350m, and was regarded as merely a move to keep trading orderly, rather than stopping the dollar's fall.

The dollar closed at Y137.25 in Tokyo, compared with Y137.50 overnight in New York. The day Paris money rose in a move to defend the franc. The closing level was Y137.60.

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## MONEY MARKETS

### Base rates 9 p.c.

UK CLEARING BANK base rates were cut by half a point to 9 p.c. yesterday, following a lead from the Bank of England to lend money to the discount market at 9 p.c.

The authorities had already been facing problems in servicing the base rate to day deficit because bill rates had fallen to well below the Bank's official dealing rates.

Market rates had been pointing towards a cut for some time but there had been uncertainty as to whether the authorities would sanction another cut so soon after.

UK clearing bank base lending rate 9 per cent from November 8

for the last one. However with sterling continuing to improve and equity markets taking another nose dive, events may have forced the Bank's hand.

Interest rates were flat from one week out to one year after the cut at 94.9 p.c. compared with 94.8 p.c. Overnight money traded between 10 p.c. and 6 p.c.

The Bank forecast a shortage of around \$110m with factors affecting the market including the repayment of late assistance and bills maturing in official hands together with a take up of Treasury bills draining \$2.3bn and the unwinding of previous

sale and repurchase agreements accounting for a further \$70m. Exchequer transactions drained \$75m and there was a rise in the net circulation of \$100m. In addition bills brought forward by banks totalled \$20m.

To help alleviate the shortage, the Bank offered an early round of assistance but the apparent gap between the Bank's dealing rates and prevailing market rates meant that no business was conducted.

A revision took the forecast to a shortage of around \$115m and the Bank gave assistance in the morning of \$201m, \$15m of which were outright through purchases of eligible bank bills in band 1 at 9.9 p.c. and sale and repurchase agreements in band 2 at 9.8 p.c., bringing its intervention rate into line with the cut in base rates. Total help came to \$202m.

After another revision in the shortage to around \$116m, the Bank offered to lend money at 9.80 pm at 9 p.c. which resulted in loans at that rate of \$202m and outright purchases of \$48m of eligible bank bills in band 1 9.8 p.c., bringing its intervention rate into line with the cut in base rates. Total help came to \$203m.

In Paris call money rose quite sharply to 8.6 p.c. from 7.6 p.c. on Tuesday after the repayment of temporary loans made earlier in the week. There was growing concern about the performance of the French franc.

Treasury bills (mid) - one month 94 per cent; three months 93 per cent; six months 92 per cent; three years 7.75%; four years 7.75%; five years 7.75%; six years 7.75%; seven years 7.75%; eight years 7.75%; nine years 7.75%; 10 years 7.75%; 11 years 7.75%; 12 years 7.75%; 13 years 7.75%; 14 years 7.75%; 15 years 7.75%; 16 years 7.75%; 17 years 7.75%; 18 years 7.75%; 19 years 7.75%; 20 years 7.75%; 21 years 7.75%; 22 years 7.75%; 23 years 7.75%; 24 years 7.75%; 25 years 7.75%; 26 years 7.75%; 27 years 7.75%; 28 years 7.75%; 29 years 7.75%; 30 years 7.75%; 31 years 7.75%; 32 years 7.75%; 33 years 7.75%; 34 years 7.75%; 35 years 7.75%; 36 years 7.75%; 37 years 7.75%; 38 years 7.75%; 39 years 7.75%; 40 years 7.75%; 41 years 7.75%; 42 years 7.75%; 43 years 7.75%; 44 years 7.75%; 45 years 7.75%; 46 years 7.75%; 47 years 7.75%; 48 years 7.75%; 49 years 7.75%; 50 years 7.75%; 51 years 7.75%; 52 years 7.75%; 53 years 7.75%; 54 years 7.75%; 55 years 7.75%; 56 years 7.75%; 57 years 7.75%; 58 years 7.75%; 59 years 7.75%; 60 years 7.75%; 61 years 7.75%; 62 years 7.75%; 63 years 7.75%; 64 years 7.75%; 65 years 7.75%; 66 years 7.75%; 67 years 7.75%; 68 years 7.75%; 69 years 7.75%; 70 years 7.75%; 71 years 7.75%; 72 years 7.75%; 73 years 7.75%; 74 years 7.75%; 75 years 7.75%; 76 years 7.75%; 77 years 7.75%; 78 years 7.75%; 79 years 7.75%; 80 years 7.75%; 81 years 7.75%; 82 years 7.75%; 83 years 7.75%; 84 years 7.75%; 85 years 7.75%; 86 years 7.75%; 87 years 7.75%; 88 years 7.75%; 89 years 7.75%; 90 years 7.75%; 91 years 7.75%; 92 years 7.75%; 93 years 7.75%; 94 years 7.75%; 95 years 7.75%; 96 years 7.75%; 97 years 7.75%; 98 years 7.75%; 99 years 7.75%; 00 years 7.75%; 01 years 7.75%; 02 years 7.75%; 03 years 7.75%; 04 years 7.75%; 05 years 7.75%; 06 years 7.75%; 07 years 7.75%; 08 years 7.75%; 09 years 7.75%; 10 years 7.75%; 11 years 7.75%; 12 years 7.75%; 13 years 7.75%; 14 years 7.75%; 15 years 7.75%; 16 years 7.75%; 17 years 7.75%; 18 years 7.75%; 19 years 7.75%; 20 years 7.75%; 21 years 7.75%; 22 years 7.75%; 23 years 7.75%; 24 years 7.75%; 25 years 7.75%; 26 years 7.75%; 27 years 7.75%; 28 years 7.75%; 29 years 7.75%; 30 years 7.75%; 31 years 7.75%; 32 years 7.75%; 33 years 7.75%; 34 years 7.75%; 35 years 7.75%; 36 years 7.75%; 37 years 7.75%; 38 years 7.75%; 39 years 7.75%; 40 years 7.75%; 41 years 7.75%; 42 years 7.75%; 43 years 7.75%; 44 years 7.75%; 45 years 7.75%; 46 years 7.75%; 47 years 7.75%; 48 years 7.75%; 49 years 7.75%; 50 years 7.75%; 51 years 7.75%; 52 years 7.75%; 53 years 7.75%; 54 years 7.75%; 55 years 7.75%; 56 years 7.75%; 57 years 7.75%; 58 years 7.75%; 59 years 7.75%; 60 years 7.75%; 61 years 7.75%; 62 years 7.75%; 63 years 7.75%; 64 years 7.75%; 65 years 7.75%; 66 years 7.75%; 67 years 7.75%; 68 years 7.75%; 69 years 7.75%; 70 years 7.75%; 71 years 7.75%; 72 years 7.75%; 73 years 7.75%; 74 years 7.75%; 75 years 7.75%; 76 years 7.75%; 77 years 7.75%; 78 years 7.75%; 79 years 7.75%; 80 years 7.75%; 81 years 7.75%; 82 years 7.75%; 83 years 7.75%; 84 years 7.75%; 85 years 7.75%; 86 years 7.75%; 87 years 7.75%; 88 years 7.75%; 89 years 7.75%; 90 years 7.75%; 91 years 7.75%; 92 years 7.75%; 93 years 7.75%; 94 years 7.75%; 95 years 7.75%; 96 years 7.75%; 97 years 7.75%; 98 years 7.75%; 99 years 7.75%; 00 years 7.75%; 01 years 7.75%; 02 years 7.75%; 03 years 7.75%; 04 years 7.75%; 05 years 7.75%; 06 years 7.75%; 07 years 7.75%; 08 years 7.75%; 09 years 7.75%; 10 years 7.75%; 11 years 7.75%; 12 years 7.75%; 13 years 7.75%; 14 years 7.75%; 15 years 7.75%; 16 years 7.75%; 17 years 7.75%; 18 years 7.75%; 19 years 7.75%; 20 years 7.75%; 21 years 7.75%; 22 years 7.75%; 23 years 7.75%; 24 years 7.75%; 25 years 7.75%; 26 years 7.75%; 27 years 7.75%; 28 years 7.75%; 29 years 7.75%; 30 years 7.75%; 31 years 7.75%; 32 years 7.75%; 33 years 7.75%; 34 years 7.75%; 35 years 7.75%; 36 years 7.75%; 37 years 7.75%; 38 years 7.75%; 39 years 7.75%; 40 years 7.75%; 41 years 7.75%; 42 years 7.75%; 43 years 7.75%; 44 years 7.75%; 45 years 7.75%; 46 years 7.75%; 47 years 7.75%;



# UNIT TRUST INFORMATION SERVICE



## LONDON SHARE SERVICE

	Yield	2007	High	Low	Stock
	%	Oct.	Oct.	Oct.	Years)
7.7% 7.7%	8.75	45%	29.00	24.00	4pc
+2.10 10.4%	8.52	42.4	34.00	28.00	10pc
9.7% 9.7%	8.57	45%	35.00	31.00	6pc
1.0% 1.0%	6.75	34.0	27.00	18.00	16pc
9.4% 9.4%	8.00	28.0	24.00	20.00	2pc
11.1% 11.1%	9.97	26.0	24.00	21.00	2pc
9.4% 9.4%	8.82	26.0	24.00	21.00	2pc
3.1% 3.1%	6.68	23.0	21.00	18.00	2pc
10.2% 10.2%	8.75	22.0	20.00	18.00	2pc
9.0% 9.0%	8.50	19.0	17.00	15.00	2pc
11.4% 11.4%	9.94	19.0	17.00	15.00	2pc
10.6% 10.6%	9.52	17.0	15.00	13.00	2pc
5.2% 5.2%	7.98	15.0	13.00	11.00	2pc
9.0% 9.0%	8.00	12.0	10.00	8.00	2pc
12.0% 12.0%	9.91	11.0	9.00	7.00	2pc
10.5% 10.5%	9.95	11.0	9.00	7.00	2pc
11.4% 11.4%	9.95	11.0	9.00	7.00	2pc
12.0% 12.0%	9.95	10.0	8.00	6.00	2pc
8.0% 8.0%	8.97	11.0	9.00	7.00	2pc
9.7% 9.7%	9.00	9.5	7.50	5.50	2pc
2.0% 2.0%	6.68	10.0	8.00	6.00	2pc
10.0% 10.0%	9.95	10.0	8.00	6.00	2pc
8.0% 8.0%	8.47	9.0	7.00	5.00	2pc
3.4% 3.4%	7.00	8.0	6.00	4.00	2pc
9.0% 9.0%	8.51	8.0	6.00	4.00	2pc
10.3% 10.3%	9.02	8.0	6.00	4.00	2pc
8.0% 8.0%	8.00	7.0	5.00	3.00	2pc
11.3% 11.3%	9.11	7.0	5.00	3.00	2pc
9.7% 9.7%	9.00	6.5	4.50	2.50	2pc
4.0% 4.0%	4.00	5.0	3.00	1.00	2pc
10.0% 10.0%	9.15	5.0	3.00	1.00	2pc
11.0% 11.0%	9.18	5.0	3.00	1.00	2pc
					Prospective rate redemption rates 5% 5% Figures in parentheses refer to prior to issue, RPI for February Ireland at 100 January
					INT. BAN GOVT STE
					CORPORATE
					COMMON AFRICAN
					Bullion
					Public
					Standard Bank Food Management
11.0% 11.0%	9.10	100	94.00	87.00	10pc
Gold Fund, Asset	\$15.10000				
Metals Fund	92.1	92.4	92.4	92.4	3-5.0%
Auto Income Fd	14.3	14.6	14.6	14.6	3-5.0%
Standard Chartered Inv. Money Mkt Fund					
Po Box 122, St. Helier, Jersey					
Shares	£891.473,000				
SDI S	127,000				
SDI Fund	127,000				
SDI Plus Fund	127,000				
Japan Fund	14,000				
Australia Fund	15,000				
Canada Fund	15,000				
US Managed	15,000				
Stabilized Managed	15,000				
Sharing Efficient Fund Admin. Ltd.					
125 Main Street, Gibraltar					
Property Resources	£10,000,000	1,000			
Standard Metals Corp Inv. Metal Funds					
2 Berthlinge Gde, London W1X 1LE					
Strategic Metal Fund	£50,000				
Strategic Metal Fund	£50,000				
Strategic Metal Fund	£50,000				
13 Myrtle Street, Douglas, Isle					
Strategic Metal Fund	£11,000				
Strategic Metal Fund	£11,000				
Strategic Metal Fund	£11,000				
Strategic Metal Fund	£11,000				
TSB Trust Fund (GDI)					
20 High St, St. Helier, Jersey (GDI)					
For Best Fund	100.00	97.00	97.00	97.00	10pc
Int. Currency Fund	100.00	97.00	97.00	97.00	10pc
Dollar Fund, Int. Fund	100.00	97.00	97.00	97.00	10pc
Int. Equity Fund	100.00	97.00	97.00	97.00	10pc
TSB Trust Fund	100.00	97.00	97.00	97.00	10pc
TSB Currency Fund	100.00	97.00	97.00	97.00	10pc
TSB Bond Fund	100.00	97.00	97.00	97.00	10pc
Prizes on May 4, Next ad day May 12.					
Prizes on May 4, Next ad day May 12.					
Taipei Fund					
Citi Prudential-Saxo Capital Funding (Exempt) Ltd					
9 Devonshire St, London, EC2M 4LP					
MAX RTG 8.62% Unit 005225-04 400000					
Taiwan (HSBC) Fund					
via Vickers de Costa Ltd, Cottons Centre, PO Box 200					
Han's Lane, London, SE1 2BT					
HAN RTG 8.62% Unit H005225-04 400000					
Target Investors' Management (Asia) Ltd					
PO Box 122, St. Helier, Jersey					
International Fund	£12,000	13,000	13,000	13,000	10pc
Very Green Fund	£1,000	9,000	9,000	9,000	10pc
Taiwan International Holdings Ltd					
224-27 High Northern Lane, W1C 7AA 01-63					
2040					
Gold Fund					
Gold Fund, Pre. Prop. Fd		515.39	515.39	515.39	—
The Thailand Fund					
63 Victoria St, London, EC2M 7EP					
For Best Fund		20.00	20.00	20.00	—
Int. Currency Fund		20.00	20.00	20.00	—
Dollar Fund, Int. Fund		20.00	20.00	20.00	—
Int. Equity Fund		20.00	20.00	20.00	—
TSB Trust Fund		20.00	20.00	20.00	—
TSB Currency Fund		20.00	20.00	20.00	—
TSB Bond Fund		20.00	20.00	20.00	—
Prizes on May 4, Next ad day May 12.					
Prizes on May 4, Next ad day May 12.					
Taipei Fund					
Citi Prudential-Saxo Capital Funding (Exempt) Ltd					
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Han's Lane, London, SE1 2BT					
HAN RTG 8.62% Unit H005225-04 400000					
Target Investors' Management (Asia) Ltd					
PO Box 122, St. Helier, Jersey					
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Very Green Fund	£1,000	9,000	9,000	9,000	10pc
Taiwan International Holdings Ltd					
224-27 High Northern Lane, W1C 7AA 01-63					
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PO Box 122, St. Helier, Jersey					
International Fund	£12,000	13,000	13,000	13,000	10pc
Very Green Fund	£1,000	9,000	9,000	9,000	10pc
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PO Box 122, St. Helier, Jersey					
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224-27 High Northern Lane, W1C 7AA 01-63					
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224-27 High Northern Lane, W1C 7AA 01-63					
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224-27 High Northern Lane, W1C 7AA 01-63					
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Taiwan International Holdings Ltd					
224-27 High Northern Lane, W1C 7AA 01-63					
Target Investors' Management (Asia) Ltd					
PO Box 122, St. Helier, Jersey					
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Very Green Fund	£1,000	9,000	9,000	9,000	10pc
Taiwan International Holdings Ltd					
224-27 High Northern Lane, W1C 7AA 01-63					
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International Fund	£12,000	13,000	13,000	13,000	10pc
Very Green Fund	£1,000	9,000	9,000	9,000	10pc
Taiwan International Holdings Ltd					
224-27 High Northern Lane, W1C 7AA 0					

## LONDON SHARE SERVICE

## AMERICANS—Continued

1987	High	Low	Stock	Price	Av.	Cv.	TW
39	21	Rep HV Corp \$5	224	1	\$1.16	1	82
184	84	Rochwell Ltd	51	2	3.3	2.9	29
113	85	Sax (F.J.) \$1	20	1	2.0	1.9	20
275	2	Southwest Bell \$1	22	2	2.1	2.1	21
222	11	State Control	21	1	1.1	1.1	21
42	24	Stearns Corp	21	1	1.1	1.1	21
277	21	TTW Inc. \$2.625	27	1	1.05	1.05	27
220	22	Trans Am Corp	25	1	1.05	1.05	25
70	12	Trane Inc. \$1	17	1	1.05	1.05	17
217	12	Trane Inc. \$1.25	17	1	1.05	1.05	17
217	12	Trane Inc. \$1.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$1.75	17	1	1.05	1.05	17
217	12	Trane Inc. \$2	17	1	1.05	1.05	17
217	12	Trane Inc. \$2.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$3	17	1	1.05	1.05	17
217	12	Trane Inc. \$3.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$4	17	1	1.05	1.05	17
217	12	Trane Inc. \$4.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$5	17	1	1.05	1.05	17
217	12	Trane Inc. \$5.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$6	17	1	1.05	1.05	17
217	12	Trane Inc. \$6.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$7	17	1	1.05	1.05	17
217	12	Trane Inc. \$7.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$8	17	1	1.05	1.05	17
217	12	Trane Inc. \$8.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$9	17	1	1.05	1.05	17
217	12	Trane Inc. \$9.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$10	17	1	1.05	1.05	17
217	12	Trane Inc. \$10.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$11	17	1	1.05	1.05	17
217	12	Trane Inc. \$11.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$12	17	1	1.05	1.05	17
217	12	Trane Inc. \$12.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$13	17	1	1.05	1.05	17
217	12	Trane Inc. \$13.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$14	17	1	1.05	1.05	17
217	12	Trane Inc. \$14.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$15	17	1	1.05	1.05	17
217	12	Trane Inc. \$15.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$16	17	1	1.05	1.05	17
217	12	Trane Inc. \$16.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$17	17	1	1.05	1.05	17
217	12	Trane Inc. \$17.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$18	17	1	1.05	1.05	17
217	12	Trane Inc. \$18.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$19	17	1	1.05	1.05	17
217	12	Trane Inc. \$19.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$20	17	1	1.05	1.05	17
217	12	Trane Inc. \$20.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$21	17	1	1.05	1.05	17
217	12	Trane Inc. \$21.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$22	17	1	1.05	1.05	17
217	12	Trane Inc. \$22.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$23	17	1	1.05	1.05	17
217	12	Trane Inc. \$23.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$24	17	1	1.05	1.05	17
217	12	Trane Inc. \$24.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$25	17	1	1.05	1.05	17
217	12	Trane Inc. \$25.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$26	17	1	1.05	1.05	17
217	12	Trane Inc. \$26.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$27	17	1	1.05	1.05	17
217	12	Trane Inc. \$27.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$28	17	1	1.05	1.05	17
217	12	Trane Inc. \$28.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$29	17	1	1.05	1.05	17
217	12	Trane Inc. \$29.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$30	17	1	1.05	1.05	17
217	12	Trane Inc. \$30.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$31	17	1	1.05	1.05	17
217	12	Trane Inc. \$31.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$32	17	1	1.05	1.05	17
217	12	Trane Inc. \$32.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$33	17	1	1.05	1.05	17
217	12	Trane Inc. \$33.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$34	17	1	1.05	1.05	17
217	12	Trane Inc. \$34.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$35	17	1	1.05	1.05	17
217	12	Trane Inc. \$35.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$36	17	1	1.05	1.05	17
217	12	Trane Inc. \$36.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$37	17	1	1.05	1.05	17
217	12	Trane Inc. \$37.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$38	17	1	1.05	1.05	17
217	12	Trane Inc. \$38.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$39	17	1	1.05	1.05	17
217	12	Trane Inc. \$39.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$40	17	1	1.05	1.05	17
217	12	Trane Inc. \$40.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$41	17	1	1.05	1.05	17
217	12	Trane Inc. \$41.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$42	17	1	1.05	1.05	17
217	12	Trane Inc. \$42.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$43	17	1	1.05	1.05	17
217	12	Trane Inc. \$43.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$44	17	1	1.05	1.05	17
217	12	Trane Inc. \$44.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$45	17	1	1.05	1.05	17
217	12	Trane Inc. \$45.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$46	17	1	1.05	1.05	17
217	12	Trane Inc. \$46.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$47	17	1	1.05	1.05	17
217	12	Trane Inc. \$47.5	17	1	1.05	1.05	17
217	12	Trane Inc. \$48	17	1	1.05	1.05	17
217	12	Trane Inc. \$48.5	1				





# **WORLD STOCK MARKETS**

## **OVER-THE-COUNTER** *Nasdaq national market, closing prices*

Stock	Sales (\$ mils)	High	Low	Last	Chg.	Stock	Sales (\$ mils)	High	Low	Last	Chg.	Stock	Sales (\$ mils)	High	Low	Last	Chg.						
OldKits .50	8	25	20%	191/2	-201/2 + 1/2	RepsAm .54	11	320	141/2	14	-141/2	Scante .56	10	200	211/2	21	-211/2	UnivGrs .72	4	285	14	131/2	-14 + 1/2
OldSpd.50	7	478	22%	22	-22 + 1/2	Rexon .50	10	484	51/2	51/2	+ 5/2	Sonnet .56	425	135	121/2	121/2	-121/2	USDep .80	8	575	211/2	211/2	-211/2
Oncomic .58	1444	100	115%	167-1/2	-167 + 1/2	ReyFl .76	11	1030	207-1/2	207-1/2	-207 + 1/2	Souther .50	7	231	171/2	161/2	-161/2	US HIC .50	18	725	2007-1/2	2007-1/2	-2007-1/2
OneSic .40	4	308	10%	91/2	-91/2 + 1/2	RhonaP .50	13	26	225-1/2	225-1/2	-225 + 1/2	Sovran .44	10	867	284	261-1/2	-261 + 1/2	US Sur .50	7	210	578	241-1/2	-241 + 1/2
OneSpa .50	16	241	9%	81/2	-81/2 + 1/2	RibonH.00s	525	121/2	12	12	-12 + 1/2	Spacem .44	98	6	51/2	51/2	-51/2	US Trs .25	1	583	311/2	301/2	-301 + 1/2
OpticC .59	59	722	15%	151/2	-151/2 + 1/2	Riggetor.10	24	215	22	204	-21 + 1/2	Standby .20	10	5	311/2	284	-284	UsTele .57	57	11	191/2	181/2	-181 + 1/2
OpticR .13	13	663	14%	135-1/2	-135 + 1/2	RoadSt.10	23	2357	31	281	-281 + 1/2	StarFlight .44	15	195	19	18	-18	UnimPrud.11	11	470	121/2	121/2	-121 + 1/2
Oracles .68	68	276	25%	221/2	-221/2 + 1/2	RochCo.00s	1702	55	91/2	91/2	-91/2 + 1/2	Surplus.44	83	11	101/2	101/2	-101/2	UnivMod.30	6	415	47-1/2	43-1/2	-43-1/2 -1/2
Orbit .11	11	428	4%	41/2	-41/2 + 1/2	RoxCo .50	251	20	171/2	171/2	-171/2 + 1/2	Surplus.44	10	2615	224	211/2	-211/2	Surplus.50	13	65	211/2	211/2	-211/2 + 1/2
Oregon .203	203	121/2	101/2	12 + 1/2	RoxMod .50	291	91/2	51/2	51/2	-51/2 + 1/2	Telstra .15	5655	191/2	17	161/2	-161/2 + 1/2	VBand .13	13	580	141/2	141/2	-141/2 + 1/2	
OshBA .54	7	7515	241/2	221/2	-21 + 1/2	RoxMod.10	788	41/2	4	41/2	-41/2 + 1/2	Temple .76	5	304	131/2	131/2	-131/2	VLI .13	10431	5	5	5	-5 + 1/2
OshTB .30	6	423	15%	18	-18 + 1/2	RoxMod.10	57	792	181/2	181/2	-181/2 + 1/2	Temple .76	27	4055	22	201/2	-201/2 + 1/2	VM Sys .20	17	143	10	91/2	-91/2 + 1/2
OstTrP .22	11	59	34	331/2	-34 + 1/2	RoyGld .50	71	914	51/2	51/2	-51/2 + 1/2	Temple .76	21	540	161/2	161/2	-161/2	VerCorp .10	10	1124	31/2	3	-3 + 1/2
OwenMn.35	10	55	14	131/2	-131/2 + 1/2	RoyGld .50	1720	41/2	371/2	371/2	-371/2 + 1/2	Temple .76	25	2143	51/2	51/2	-51/2 + 1/2	Versys .10	5	485	301/2	301/2	-301/2 + 1/2
P Q						SCI Sys .50	15	1041	121/2	121/2	-121/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PACE .412	412	5%	47	5		SCORU .50	9	556	71/2	5	-5 + 1/2	Temple .76	25	101	15	141/2	-141/2 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PCAS .57	57	60	241/2	241/2	-241/2 + 1/2	SEB .50	23	1400	14	131/2	-131/2 + 1/2	Temple .76	25	101	15	141/2	-141/2 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PecFat.40s	3	242	12%	121/2	-121/2 + 1/2	SGAFAS.176	50	404	401/2	401/2	-401/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Pecar.160s	9	298	64	54	-54 + 1/2	SPH .50	25	101	7	7	-7 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PecFat.40s	3	242	12%	121/2	-121/2 + 1/2	Spectra .50	1723	251/2	171/2	161/2	-161/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Pentax .58	17	630	5%	51/2	-51/2 + 1/2	Spectra .50	17371	7	7	7	-7 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Parisan .17	17	500	15%	151/2	-151/2 + 1/2	Spectra .50	81770	321/2	32	32	-32 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Patent .50	503	111	5%	51/2	-51/2 + 1/2	Spectra .50	15	444	71/2	71/2	-71/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Pauflira .10	10	110	71/2	71/2	-71/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Paxys .50	32	251	201/2	201/2	-201/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PegGld .50	40	1681	141/2	141/2	-141/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Pebbs .58	11	247	27%	251/2	-251/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Pentair .55	13	127	22%	22	-22 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Permits .50	10	114	151/2	151/2	-151/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PepGinC .1	27	91	54	53	-54 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PepHgr.130	7	652	14	131/2	-131/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PepNet .50	7	65	171/2	171/2	-171/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PerPsi .50	6	822	9	81/2	-81/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PerPsi .12	17	55	224	222	-221/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
Phrmcl.15a	945	216	2	2		Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PhrSave .50	22	509	175	171/2	-171/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PhrCo .48	15	55	15	141/2	-141/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PhntCo .104	16	805	27%	261/2	-261/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PicyAgs .50	21	555	201/2	201/2	-201/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PoughSv.20s	8	228	131/2	131/2	-131/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PrecCat .08	14	361	291/2	291/2	-291/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PrecCat .08	13	327	18	18	-18 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PrecCat .08	13	327	18	18	-18 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PrecCat .08	13	327	18	18	-18 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PurifCo .11	20	514	151/2	151/2	-151/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PurifCo .11	20	514	151/2	151/2	-151/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PurifCo .11	20	514	151/2	151/2	-151/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PurifCo .11	20	514	151/2	151/2	-151/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PurifCo .11	20	514	151/2	151/2	-151/2 + 1/2	Spectra .50	18218	213-1/2	213-1/2	213-1/2	-213-1/2 + 1/2	Temple .76	25	807	21/2	21	-21 + 1/2	Versys .10	5	307	261	27	-27 + 1/2
PurifCo .11	20	514</td																					

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## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 39**

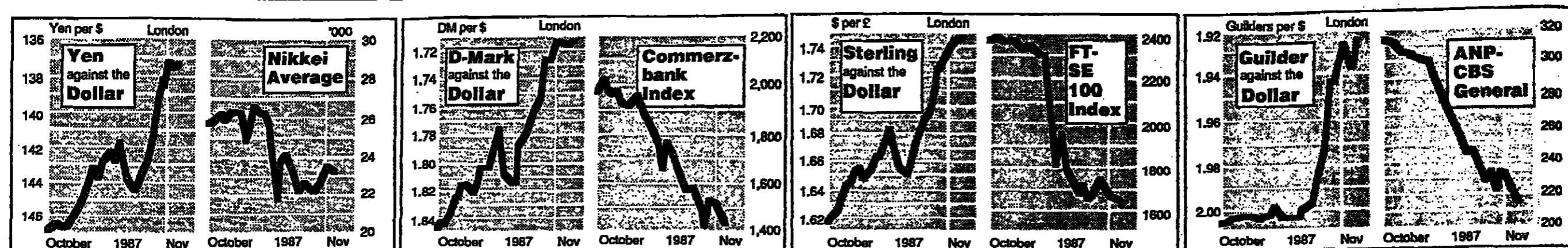
# NYSE COMPOSITE CLOSING PRICES

Continued from Page 38

12 Month High	Low	Stock	Div.	M.	E.	100s High	Low	Clos. Price	Days
351	314	Pennzoil-20	3.14	200	70%	65	55	+1+	+
352	344	People's	.44	8.5	9	81	55	+1+	+
353	352	PepsiCo	.55	5.2	5.2	51	51	+1+	+
354	355	Perf-X	.15	14	12	455	25	+1+	+
355	356	Perf-X	.50	2.8	2.8	455	25	+1+	+
356	357	Perf-X	.22	3.2	3.2	33	12	+1+	+
357	358	Perf-X	.18	3.3	12	85	25	+1+	+
358	359	Perf-X	.21	3.3	12	85	25	+1+	+
359	360	Perf-X	.15	3.3	12	85	25	+1+	+
360	361	Perf-X	.15	3.3	12	85	25	+1+	+
361	362	Perf-X	.15	3.3	12	85	25	+1+	+
362	363	Perf-X	.15	3.3	12	85	25	+1+	+
363	364	Perf-X	.15	3.3	12	85	25	+1+	+
364	365	Perf-X	.15	3.3	12	85	25	+1+	+
365	366	Perf-X	.15	3.3	12	85	25	+1+	+
366	367	Perf-X	.15	3.3	12	85	25	+1+	+
367	368	Perf-X	.15	3.3	12	85	25	+1+	+
368	369	Perf-X	.15	3.3	12	85	25	+1+	+
369	370	Perf-X	.15	3.3	12	85	25	+1+	+
370	371	Perf-X	.15	3.3	12	85	25	+1+	+
371	372	Perf-X	.15	3.3	12	85	25	+1+	+
372	373	Perf-X	.15	3.3	12	85	25	+1+	+
373	374	Perf-X	.15	3.3	12	85	25	+1+	+
374	375	Perf-X	.15	3.3	12	85	25	+1+	+
375	376	Perf-X	.15	3.3	12	85	25	+1+	+
376	377	Perf-X	.15	3.3	12	85	25	+1+	+
377	378	Perf-X	.15	3.3	12	85	25	+1+	+
378	379	Perf-X	.15	3.3	12	85	25	+1+	+
379	380	Perf-X	.15	3.3	12	85	25	+1+	+
380	381	Perf-X	.15	3.3	12	85	25	+1+	+
381	382	Perf-X	.15	3.3	12	85	25	+1+	+
382	383	Perf-X	.15	3.3	12	85	25	+1+	+
383	384	Perf-X	.15	3.3	12	85	25	+1+	+
384	385	Perf-X	.15	3.3	12	85	25	+1+	+
385	386	Perf-X	.15	3.3	12	85	25	+1+	+
386	387	Perf-X	.15	3.3	12	85	25	+1+	+
387	388	Perf-X	.15	3.3	12	85	25	+1+	+
388	389	Perf-X	.15	3.3	12	85	25	+1+	+
389	390	Perf-X	.15	3.3	12	85	25	+1+	+
390	391	Perf-X	.15	3.3	12	85	25	+1+	+
391	392	Perf-X	.15	3.3	12	85	25	+1+	+
392	393	Perf-X	.15	3.3	12	85	25	+1+	+
393	394	Perf-X	.15	3.3	12	85	25	+1+	+
394	395	Perf-X	.15	3.3	12	85	25	+1+	+
395	396	Perf-X	.15	3.3	12	85	25	+1+	+
396	397	Perf-X	.15	3.3	12	85	25	+1+	+
397	398	Perf-X	.15	3.3	12	85	25	+1+	+
398	399	Perf-X	.15	3.3	12	85	25	+1+	+
399	400	Perf-X	.15	3.3	12	85	25	+1+	+
400	401	Perf-X	.15	3.3	12	85	25	+1+	+
401	402	Perf-X	.15	3.3	12	85	25	+1+	+
402	403	Perf-X	.15	3.3	12	85	25	+1+	+
403	404	Perf-X	.15	3.3	12	85	25	+1+	+
404	405	Perf-X	.15	3.3	12	85	25	+1+	+
405	406	Perf-X	.15	3.3	12	85	25	+1+	+
406	407	Perf-X	.15	3.3	12	85	25	+1+	+
407	408	Perf-X	.15	3.3	12	85	25	+1+	+
408	409	Perf-X	.15	3.3	12	85	25	+1+	+
409	410	Perf-X	.15	3.3	12	85	25	+1+	+
410	411	Perf-X	.15	3.3	12	85	25	+1+	+
411	412	Perf-X	.15	3.3	12	85	25	+1+	+
412	413	Perf-X	.15	3.3	12	85	25	+1+	+
413	414	Perf-X	.15	3.3	12	85	25	+1+	+
414	415	Perf-X	.15	3.3	12	85	25	+1+	+
415	416	Perf-X	.15	3.3	12	85	25	+1+	+
416	417	Perf-X	.15	3.3	12	85	25	+1+	+
417	418	Perf-X	.15	3.3	12	85	25	+1+	+
418	419	Perf-X	.15	3.3	12	85	25	+1+	+
419	420	Perf-X	.15	3.3	12	85	25	+1+	+
420	421	Perf-X	.15	3.3	12	85	25	+1+	+
421	422	Perf-X	.15	3.3	12	85	25	+1+	+
422	423	Perf-X	.15	3.3	12	85	25	+1+	+
423	424	Perf-X	.15	3.3	12	85	25	+1+	+
424	425	Perf-X	.15	3.3	12	85	25	+1+	+
425	426	Perf-X	.15	3.3	12	85	25	+1+	+
426	427	Perf-X	.15	3.3	12	85	25	+1+	+
427	428	Perf-X	.15	3.3	12	85	25	+1+	+
428	429	Perf-X	.15	3.3	12	85	25	+1+	+
429	430	Perf-X	.15	3.3	12	85	25	+1+	+
430	431	Perf-X	.15	3.3	12	85	25	+1+	+
431	432	Perf-X	.15	3.3	12	85	25	+1+	+
432	433	Perf-X	.15	3.3	12	85	25	+1+	+
433	434	Perf-X	.15	3.3	12	85	25	+1+	+
434	435	Perf-X	.15	3.3	12	85	25	+1+	+
435	436	Perf-X	.15	3.3	12	85	25	+1+	+
436	437	Perf-X	.15	3.3	12	85	25	+1+	+
437	438	Perf-X	.15	3.3	12	85	25	+1+	+
438	439	Perf-X	.15	3.3	12	85	25	+1+	+
439	440	Perf-X	.15	3.3	12	85	25	+1+	+
440	441	Perf-X	.15	3.3	12	85	25	+1+	+
441	442	Perf-X	.15	3.3	12	85	25	+1+	+
442	443	Perf-X	.15	3.3	12	85	25	+1+	+
443	444	Perf-X	.15	3.3	12	85	25	+1+	+
444	445	Perf-X	.15	3.3	12	85	25	+1+	+
445	446	Perf-X	.15	3.3	12	85	25	+1+	+
446	447	Perf-X	.15	3.3	12	85	25	+1+	+
447	448	Perf-X	.15	3.3	12	8			

# FINANCIAL TIMES

## WORLD STOCK MARKETS



## Dow see-saws amid budget doubts

### WALL STREET

TRADING on Wall Street was mixed yesterday on heavy volume as investors kept a watchful eye on budget news from Washington, writes Deborah Hargreaves in New York.

A weaker dollar continued to exert some pressure on the market and afternoon stock selling boosted bond prices by almost 1% points on short-term interest rates steady.

Wall Street took its cue from foreign markets at the opening which saw the Dow Jones industrial average down more than 30 points. Subsequent rally attempts were brief and not vigorous. Although the Dow bounced back in the early afternoon and was briefly up 5 points over Tuesday's close, it did not stay there for long. The Dow lost 18.24 points to close at 1,945.28.

Broad-based indices also fell with the Standard & Poor's 500 down 2.51 points to 248.31 on the close and the New York Stock Exchange composite index down 1 at 139.11.

Trading on the New York Stock Exchange was brisk and, although volume fell from Tuesday's high of 227m, it was heavier than Monday at 203.7m shares. Declining stocks numbered 924 with those advancing at 709.

"We're going through a testing and rebuilding time," said Mr Newton Zinder at E. F. Hutton. In afternoon trading, the market was focusing on domestic issues with October

car sales figures helping it to bounce back slightly.

Car sales figures were not dramatic, "but at least it shows people are still buying cars," said Ms Hilda Zegorski, analyst at Prudential Bach. Overall, "we're in a not-too-much-of-anything mood," she said.

The return of buying programmes related to stock index arbitrage could have led some of the market's swings, according to analysts.

Texaco fell a further 5% to \$304 on expectations that creditors would put pressure on the company to reach a settlement with Pennzoil following the Texas Supreme Court's refusal late on Monday to review a damages award of nearly \$1bn. Pennzoil gained another 5% to \$70.4.

Other oil issues were trading lower with Exxon down 5% at \$424, Mobil fall 5% to \$38 and Amoco declined 5% to \$69.

Santa Fe Southern Pacific, which this week agreed to begin talks on a possible takeover with privately held Canadian property group, Olympia & York, was up 5% to \$55. The company said it is still in discussions on a \$63 a share bid from the Henley group, which rose yesterday 5% to \$20.4.

In the airline sector, Piedmont, which said it would complete its acquisition of USAir group today, gained 5% to \$71 and USAir rose 5% to \$37. Pan Am, which reported higher earnings on Tuesday in increased 5% to \$33.

Computer stocks marked further declines yesterday with IBM down 5% to \$120. Digital Equipment fell 5% to \$131.7 and Hewlett Packard 5.71 per cent.

### CANADA

METALS AND minerals took stocks in Toronto broadly lower in early trading but a muted rally at mid-session helped the majority of prices recover from losses.

The composite index, which had earlier fallen 32 points, dropped 35 points to 2971.00.

Golds were broadly lower, with Laiz Minerals falling C\$3% to C\$104, International Corona dropping C\$1% to C\$48.4 and Dome declining C\$4 to C\$164.

In mines and metals, Noranda lost C\$1% to C\$21.4, Alcan Aluminum dropped C\$1% to C\$37.1 and Falconbridge declined C\$4 to C\$19.

## EUROPE

## Major indices sink to year's low

### SHELL-SHOCKED

Investors in Europe did little but watch as prices tumbled through the floor in yesterday's trading.

writes our Markets Staff

FRANKFURT took a battering in the fall-out from Tuesday's drop on Wall Street. Foreign investors were particularly jumpy, placing large sell orders in a nervous market hanging on the dollar's movements.

The Commerzbank index dropped 57.4 to 1,427.9 and the Boersen-Zeitung index of 30 leading shares fell 7.21, or 2.4 per cent, to close at a year's low of 298.61. The previous low of 296.94 was posted on October 29.

Export-led issues took the hardest knocks with cars sharply lower. Tyre maker Continental slumped DM13, or 5.4 per cent, to DM222.

The German bond market rallied on expectations of currency gains through the dollar decline. The Bundesbank bought \$100.6m worth of paper as the dollar was fixed higher at DM1.7099 after Tuesday's record low of DM1.7050.

ZURICH grew increasingly apprehensive about the falling dollar and the sorry state of world stock markets. The Credit Suisse index plunged 14.2 to 458.8, its lowest level for the year. The previous low was on October 27, when the index closed at 458.8.

In other banks, UBS lost SF10.50 to SF33.700, Swiss Bank Corp shed SF10 to SF10.03 and Credit Suisse was SF11.0 lower at SF12.500.

Chemical shares continued

their recently lower trend and holdings gave up most of the gains they had gleaned in the previous two sessions.

AMSTERDAM sank into deep depression after other European bourses closed lower. The ANP-CBS index was down 8.3 at 213.2, its lowest level since June 1985, as blue chips were marked down on expectations of a further slide in the dollar.

News that the Dutch central bank reduced by 0.25 percentage point its key interest rates gave little heart to the market.

Royal Dutch lost F17.50 lower to F1 201.00, while Akzo, trading ex-F10, lost F10.50 in dividend, closed F1.6 to F1.55.

PARIS drew little encouragement from a partial recovery in the dollar or the cut in British interest rates. The CAC index shed 10.00 to 300.8, or 3.2 per cent, in quiet trade.

Leading blue chips underlying the share options index were all lower. Thomson-CSF again led declines, falling FF756 to FF770. Peugeot was also down FF750 to FF71.054 and Paribas slipped FF4 to FF3.50.

BRUSSELS was taken lower by the depressed international trend and uncertainty about next month's general election. Share prices were lower over a broad front and the cash market index shed 102.64 to 3,844.69 in moderately active trading.

Chemicals were especially weak with Solvay and UCB both FF750 lower at FF10.150 and FF6.000 respectively. Insurers and retailers suffered sharp losses, while banks eased.

STOCKHOLM came under selling pressure and closed 11 per cent, to K55.

MILAN fell in line with other stock markets as all sectors moved broadly lower. The MIB index lost 8 to 722, a slide of 1.48 per cent, in thin trading. The close was only 4 points above the 1987 low of 722 registered on October 27.

Blue chips were hard hit and tended to decline in afternoon trading. However, Montedison recovered early losses to close up 1.5 at L1,553 after its recent heavy fall.

MADRID dropped sharply as already jittery investors were swept along with the tide of turmoil on international equity and currency markets. The general index lost 7.94 to 231.62, eroding the small gains of the past two sessions.

## Base rate cut lifts London from trough

### THE CITY

of London was trying yesterday to balance the optimism expressed on the UK economy by the Chancellor of the Exchequer with the implications of the sliding dollar, which has had a highly volatile session, writes Terry Byland in London.

During the morning, prices plummeted by around 5 per cent, falling through several chart support levels to beneath the levels last seen on Big Bang day a year ago.

London was upset by the renewed slide in the US currency which has occurred despite massive intervention by the

major industrial countries", commented Dr Arnab Banerji of Nomura Securities.

At one stage, shares were in a free fall, with market makers competing to mark prices down ahead of one another - the loser was promptly filled in with stock sold to him by his competitors.

The brunt of the selling was taken by shares in Britain's major exporters, as investors became alarmed at prospects for dollar sales.

But the picture changed after the Bank of England prompted cuts of half a point in

base rates by Britain's major banks.

While buying interest remained thin, shares recovered about half of their early falls. The FTSE 100 index closed at 1,458.1, down 45.8, compared with a mid-session low of 1,558.4.

Market traders, who sounded shell-shocked before lunch, went home in a more hopeful mood to await reports from the

speech in the City of London by Mr Nigel Lawson, the UK Chancellor of the Exchequer.

"Perhaps he knows what the Yanks are going to do - in other words, here comes the cavalry", said one weary equity trader.

Government bonds continued to rise, benefiting from the search for safer investment returns than shell-shocked equities.

Unhappiness with Mr Lawson's acknowledgement that inflation may rise next year sent investors scurrying into index-linked gilts.

## Nikkei bows to overseas declines

### TOKYO

THE OVERNIGHT slump in New York and London stocks, coupled with the stronger yen, depressed Tokyo sentiment yesterday to drive share prices sharply lower, writes Shigeo Nishizawa of *Japan Press*.

The Nikkei average shed 28.07 from Monday to 23,660.53. Trading was thin at 367m shares and comparable with Monday's 504.7m. Mills outputted rises by 6% to 240, and 121 issues unchanged. The market was closed on Tuesday.

Small-lot sales of high-techs, financials and large capitals followed the dollar's further fall against the yen, on fears for their earnings.

In high-techs, Fujitsu shed Y30 to Y1,100, Sony Y60 to Y3,880, Fuji Photo Film Y130 to Y3,880 and NEC Y60 to Y1,320.

Financials also lost favour, with Dai-Ichi Kangyo Bank losing Y110 to Y2,870. Yasuda Trust and Banking Y140 to Y1,200 and Daiwa Securities Y70 to Y2,300.

Steel and other large-capital issues proved unpopular, though Nippon Kisen created the active list on trade of 68.85m shares to end steady at Y359. Nippon Steel fell Y6 to Y435, Kawasaki Steel Y7 to Y347 and

Mitsubishi Heavy Industries Y14 to Y357.

However, some large-capital shipbuilding stocks firm on the perception that they were trailing large-capital steels. Ishikawajima-Harima Heavy Industries gained Y16 to Y565, Hitachi Zosen rose Y3 to Y226, while Mitsui Engineering and Shipbuilding, second biggest with 37.75m shares traded, closed Y8 higher at Y233.

Tokyo Electric Power attracted strong buying interest, helped by lower interest rates. The firm finished Y100 higher at Y6,900, despite weakness in other power and gas utilities.

Among speculative issues, Matsui Construction and Ishii Iron Works scored maximum permissible single-day gains of Y200 and Y100 to Y1,530 and Y30 respectively.

Bonds opened strongly, with the yield on the benchmark 5.1 per cent government bond maturing in June 1988 falling to 4.40 per cent at one stage, lower than the three-month certificate of deposit.

However, later selling took the yield on the benchmark issue to close at 4.56 per cent, compared with 4.375 per cent on Monday's close.

The Osaka securities exchange fell for the first in four sessions. The OSE stock average closed 68.51 off at 23,690.61 on

volume of 67m shares, 12m shares down from Monday.

### HONG KONG

TRADE in Hang Seng Index futures contracts was again at a virtual standstill, with only 240 November contracts traded, writes David Dodwell in Hong Kong.

The futures index closed at 1,688, down 100 from 1,788 on Tuesday.

Resources caught a cold, with CRA down 60 cents to \$4.70 and Peko off 50 cents at \$45.80. Oils and blue chip industrials also fell sharply.

Brokers said sellers continued to emerge - particularly international institutions - whenever prices showed signs of rally. Some said they did not expect firm buying support above 1,600 on the Hang Seng.

The impending rights issues from Mr Li Kashng's group of companies also depressed sentiment. Payments by underwriters to the issue must be made next Tuesday, and amount to HK\$6.5bn.

Among falls yesterday, Hang Seng Bank lost HK\$150 to HK\$127.30 and Bank of East Asia 70 cents to HK\$18.50. Properties were substantially down and in traders Jardine Matheson dived 55 cents to HK\$9.10.

Maggie Ford on an enthusiastic campaign to promote wider share ownership

## Seoul bright spot in the gloom

AT THE MOMENT, South Korea is perhaps the only country where it could happen. Presidential candidates, campaigning for election, have turned their attention to the financial sector and offered more opportunities for small investors to buy shares on the stock market.

In contrast, the large companies that might be eligible for privatization now, Mr Roh Tae Woo, the ruling party candidate, said this week he would privatize large chunks of state-owned companies and distribute the shares to lower income people, if elected.

Mr Kim Young Sam, an opposition candidate, promised to privatise the stock exchange itself and promote much wider share ownership.

Both pledges are likely to be warmly received by individual South Korean investors, who have escaped almost unscathed from October's global crisis.

The South Korean stock market is not open to foreign investment except through a few small overseas funds. After Black Monday the index fell 12

points, a 2.36 per cent drop, but by the end of the week this had been fully recovered.

The following week it dropped a further 11 points in a single day as investors grew worried that a US recession could hit South Korea's exports. This week the losses had again almost been recovered until yesterday's 8 point fall, mainly attributed to impatience over Minister of Finance measures that have not materialised and to the long-term view.

The index has almost doubled this year, reflecting South Korea's excellent economic performance and the liquidity generated by a current account surplus which is expected to double this year to around \$10bn.

Analysts say South Korea will obviously suffer along with other exporting nations if a US recession were deep. But they believe the competitiveness of its products - particularly compared with Japanese goods suffering from an appreciating yen - could cause US consumers to buy cheaper.

The South Korean currency, the won, has appreciated by almost 8 per cent this year and is expected to rise by about 10 per cent by the end of the year. As it is not convertible and its rate against the dollar is set by the Government, some investors are concerned that further falls in



the dollar's value will heighten pressure to appreciate the won further.

Foreigners can at present invest in South Korea only through four convertible Eurobonds or two funds, the Korea Fund and the Korea Eurofund.

The Eurofund is now trading at \$17 a share, the same price as its American listed counterpart this year," said Mr Michael Kalb of James Capel. "At a premium of 49 per cent this is an attractive investment for those taking the long-term view."

Premiums on the convertible bonds issued by Samsung Electronics and GoldStar have fallen to around 75 per cent from levels of 200 or even 300 per cent a month ago.

Analysts believe the Seoul market will remain insulated from the shock waves affecting the rest of the world. Political uncertainty in advance of December's general election may well slow its advance, however, and concern